

Semiconductor Equipment and Materials Service

*Our Rapidly Changing Industry:  
Status 1988*

PROCEEDINGS AT SEMICON/WEST

*Dataquest Incorporated*



May 25, 1988

Dunfey San Mateo Hotel



**Dataquest**

**DB** a company of  
The Dun & Bradstreet Corporation

SEMICON/West Seminar  
May 25 through 25, 1988  
San Mateo, California

**List of Attendees**

<b>AG Associates</b>	<b>R. Bruce Springer, Director, Client Services</b>
<b>ASM International</b>	<b>Herbert Lakens, Marketing Director</b>
<b>ASM Lithography, Inc.</b>	<b>Richard Aurelio, President David Sikes, General Manager/Executive Vice President</b>
<b>ATEQ Corporation</b>	<b>Doug Marsh, Vice President, Sales &amp; Marketing</b>
<b>Advanced Micro Devices, Inc.</b>	<b>Oolep Indreko, Director, Strategic Technology Planning C. Richard Deininger, Director, Manufacturing Technology</b>
<b>Advantest America, Inc.</b>	<b>Frederick Bihler, President</b>
<b>Aeroquip Corporation</b>	<b>Ed Gantzer, Product Manager Tom Smigielski, Market Demand Planner</b>
<b>Air Products &amp; Chemicals, Inc.</b>	<b>Dean Duffy, Program Manager John C. W. King, Group Manager, Electronics Systems</b>
<b>Airco Electronic Gases</b>	<b>Jeffrey D. Eagles, Manager, Electronic Business Team</b>
<b>Alan Patricof Associates, Inc.</b>	<b>Bill Bottoms, Senior Vice President &amp; General Partner</b>

American Semiconductor Equipment Tech.	Greg Reyes, President
Anelva Corporation	Hideo Mito, General Manager
Apple Computer, Inc.	John Jennings, Supply Base Manager, ASICS
Arthur Young & Company	Roger Dunbar, Partner-in-Charge Alton Page, Audit Principal
Ashland Chemical Company	James A. Duquin, Vice President and General Manager
BTU Engineering Corporation	Robert L. Klimm, Vice President, Marketing
Branson International Plasma Corporation	Lou Perrone, Vice President, Marketing & Technology
CNET	Danielle Chalendard, Engineer
Coopers & Lybrand	Jon Wellman, General Practice Manager
Cybeq Systems	Emile Kerba, Manager, Marketing & Sales Kanegi Nagai, Executive Vice President/General Manager
Eaton Corporation	George Mosnicka, National Sales Manager Jeoffrey Ryding, Vice President & Director Marketing, Sales & Services Robert Semmler, General Manager Walter Wriggins, Director, Marketing
E.I. DuPont de Nemours & Company	Daniel J. Kratzer, Marketing Programs Manager
EKC Technology, Inc.	Joyce M. Jensch, National Sales Manager

Electronic News

Jeff Dorsh

Electronic Engineering Times

Loring Wirbel, Editor

ENI

Edward L. Maier, Director, Business  
Planning

Equitable Life Leasing Co.

Steve Grundon, Vice President Marketing  
Services & Development  
Ellie Sanchez, Market Research Analyst

FSI International

Leena R. Orpo, Communications Specialist  
Mary Jo Peters, Coordinator Public  
Relations

First Interstate Bank

Rose Marie Filicetti, Vice President  
Marc J. Verissimo, Vice President

Focus Semiconductor Systems, Inc.

Jerry Oberly, Vice President, Sales &  
Marketing

GaSonics

Phil Crabtree, Marketing Manager

Genus, Inc.

Ron Dornseif, Director, Strategic  
Programs  
William W.R. Elder, President and CEO  
Richard Hannigan, Executive Vice  
President and CFO  
Michael W. McCann, Director, Product  
Marketing  
Paul Reagan, Executive Vice President  
and COO

Genus/Ionex

Frank Deak, Vice President, General  
Manager  
Manny Sieradzki, Vice President,  
Marketing  
Norm Turner, Chief Scientist

Gould, Inc.

Joe O'Neill, Vice President, Sales

Hampshire Instruments, Inc.	Tom Kulczycki, Director, Sales & Marketing
Hewlett-Packard Company	Clint Hutchinson, Sales Manager
Hitachi America, Ltd.	K. Ueno, Senior Vice President
Honeywell Microswitch	Gamil Chelico, Manager, Strategic & Business Development Gary Tighe, Product Planner
Honeywell, Inc.	Larry Goldstein, Staff Engineer Eugene R. Hnatek, R & D Engineering Manager
Hualon Microelectronics Corporation	Yi-Jia Chen, Equipment Department Manager C. S. Peng Liank Wu, Product Engineering Department Manager
Hughes Aircraft Company	Carl Salanitro, Manager, Corporate Materials
Hyundai Electronics America	Iksu Kim, Director, Strategic Marketing
ICD Austria	Hubert Gammer, Director
IHI	Yukiya Nakagawa
IVS, Inc.	Chris Morrill, Vice President, Sales & Marketing
Insystems, Inc.	George Canavan, Vice President, Marketing
Intel Corporation	Amy Habib, Market Analyst Sarah Robinson, Research Analyst Jacques J. Vuye, International Marketing Manager

Keithley Instruments, Inc.	John Snyder, Senior Market Research Analyst
Kobe Development Corporation	Katsuhiko Inoue, Manager
L'Air Liquide	Gilles Moutardier, Engineer
Lam Research Corporation	Steve P. DeOrnellas, Vice President, Marketing Henk Evenhuis, Vice President-Finance & Administration, Chief Financial Officer
Liquid Air Corporation Alphagaz	Susan Schmertmann, Product Manager
Lucky Advanced Materials, Inc.	J. S. Choo, Senior Managing Director S. K. Hahn, President
Microelectronics Technology Company	Kazu Funahashi Akira Miura, President & General Manager Akifumi Nagao
Mitsubishi International Corp.	Raymond Phillips, Senior Vice President, Operations
Mitsubishi Metal Corporation	Kikuo Matsumoto, General Manager, New Materials Division
Monsanto Electronic Materials Company	Wendy Grossman, Manager, Market Analysis
Morton Thiokol, Inc.	Jim E. Dodsworth, Product Manager, Semiconductor Materials Group
NBK Corporation	Donna Felter, Vice President, Marketing and Sales
NEC Corporation	Kazuhiko Tsukada, Supervisor, Semiconductor Group Planning

Napson, Ltd.	Makoto Nakamura, Marketing Manager
Niigata MTI Company, Ltd.	Manoru Shibata, Vice President Masaharu Takeda, Sales Manager
Nikon Inc.	Chris Brandmaier, Assistant Manager, Industrial Section, Technological Department
Nikon Precision, Inc.	Rick La France, Director, Marketing
Northern Telecom Electronics Inc.	Valerie Kisak, Manager, Industry Economics
Orient Semiconductor Electronics, Ltd.	David Cheng, Vice President
Osaka Sanso Kogyo, Ltd.	Mike Solomon, General Manager
Perkin-Elmer Corporation	Robert McMenamin, Western Regional Marketing Manager
PlanTek	Larry Campbell, Senior Vice President
Prometrix Corporation	Paul Covec, Director, Marketing Talat Hasan, Vice President, Advanced Products Steve Westrate, International Marketing Manager
R&D Funding Corporation	Jonathan Baer, Investment Manager Lawrence Bill, Vice President Richard E. Moser, President
RCM Capital Management	Huachen Chen, Research Analyst
Ross-Dove Company, Inc.	Bruce W. Leister, National Account Executive



SEH America, Inc.	Isao Ivashita, President
SGS-Thomson Microelectronics	Mike J. VanHoy, Vice President, Manufacturing Operations
Security Pacific Capital Corporation	James McElvee, Managing Partner
Seiko Instruments USA, Inc.	Hiroshi Fukino, President
Semiconductor Services	Carol Seaborn
Semiconductor Systems, Inc.	Jim Knudsen, Vice President, Engineering
Shinko Electric America, Inc.	David Mehlhoff, Marketing Manager
Sieber Kikai	Yasuo Komatsuzaki, Assistant Manager
Siemens Components, Inc.	Peter Leditznig, Vice President, Controller
SiSCAN Systems	Gerry Leever, Marketing Manager
Sigma Partners	Cliff Haas, Associate
Silicon Valley Group, Inc.	Jim Herlinger, Vice President & General Manager CVD Operations
Siliconix Incorporated	Joe Baranowski, I.C. Marketing Manager
Siltec Corporation	Stanley Myers, President & CEO
Siltec Silicon	Larry Hydrusko, Marketing Manager Dennis West, Vice President, Marketing & Sales

Solid State Technology Magazine

Sid Marshall, Editor

Taiwan Semiconductor Mfg. Co.

Klaus C. Wiemer, Vice President,  
Operations

Team International Ltd.

Gene J. Amato, President, CEO

Tegal Corporation

George Gorin, Vice President  
Craig Keith, Comptroller  
Corey J. Mullins, Marketing Manager

Tencor Instruments

Dale Guidoux  
Daniel Tam

Thesis Group

Jim Stewart, Vice President  
Clay Sutton, President

Tylan Corporation

Klaus Schuegraf, Vice President

Ultratech Stepper, Inc.

Ken Agarwal, Director, Marketing

Union Carbide Corporation

Charles Krichbaum, Marketing Manager,  
Bulk Gases

Union Carbide Corporation

Thomas Nelson, Applications Manager,  
Electronics  
Thomas L. Singman, Marketing Manager,  
Electronics  
Walter Willett, National Sales Manager

VLSI Technology, Inc.

Ken Chuang  
Vic Kulkarni

Wacker Siltronic Corporation

David H. Ward, Manager, Regional Sales

Western Digital Corporation

John V. Crosby, Vice President, LSI  
Manufacturing

**Westpac Banking Corporation**

**Carol A. Howe, International Banking  
Officer  
William S. Reed, Vice President**

**Xilinx**

**Frank Myers, Vice President,  
Manufacturing**

**Xynetics**

**Gordon C. Westwood, Vice President,  
Marketing**



## SEMICON/WEST SEMINAR

*Our Rapidly Changing Industry: Status 1988*

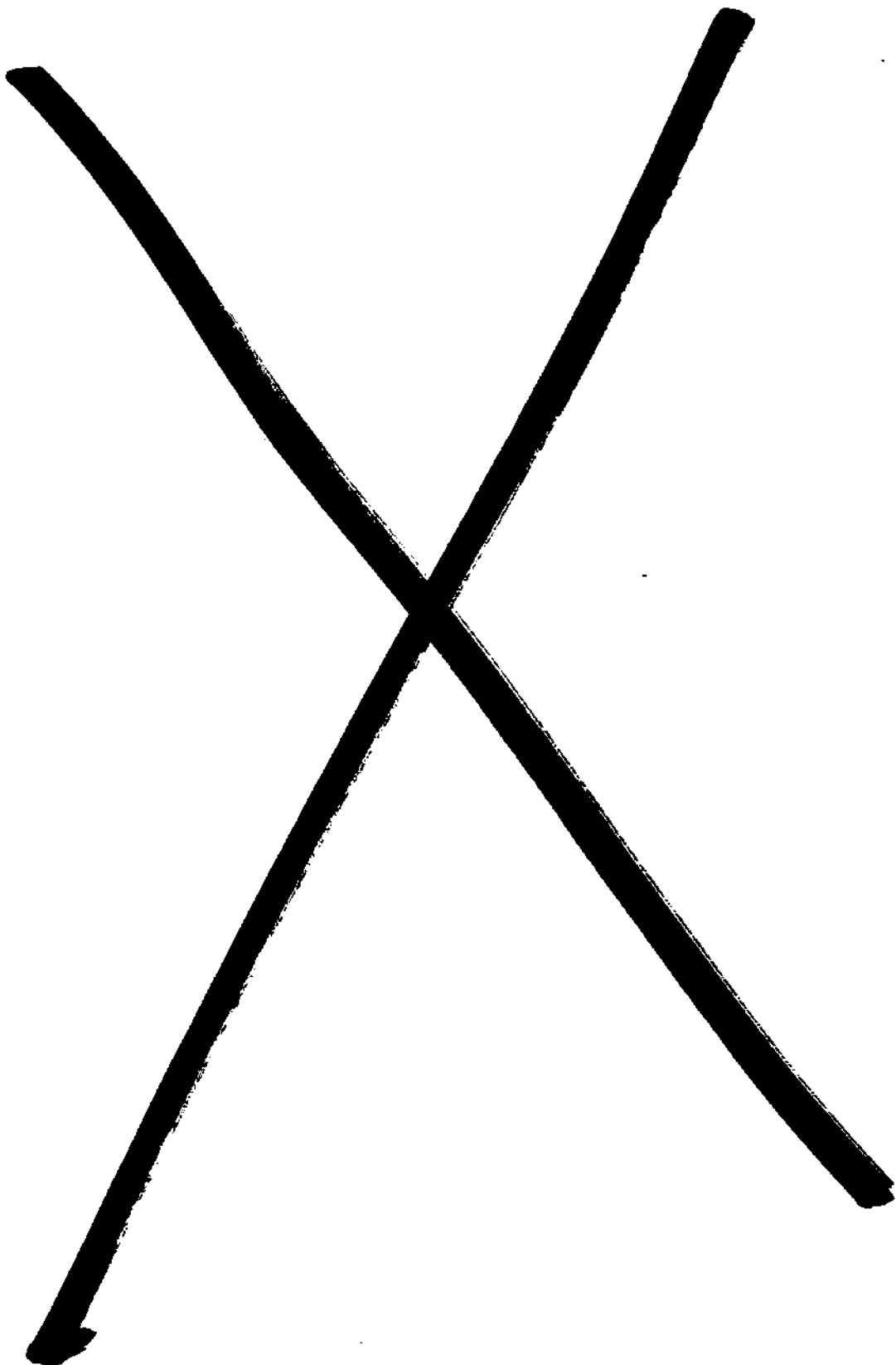
### Agenda

#### **Semiconductor Equipment and Materials Service**

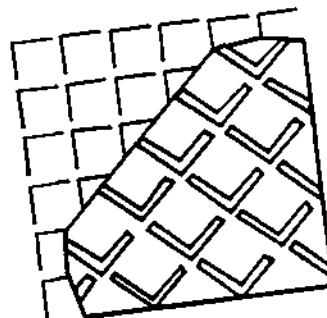
**May 25, 1988**

**Dunfey San Mateo Hotel**

- 7:30 a.m. Registration and Continental Breakfast
- 8:00 a.m. **Welcome and Introduction**  
Robert McGeary  
Director  
Semiconductor Equipment and Materials Service  
Dataquest Incorporated
- 8:15 a.m. **Keeping an Eye on the Customer's Customer**  
Anthea Stratigos  
Associate Director  
Semiconductor User and Applications Group  
Dataquest Incorporated
- 8:40 a.m. **Semiconductor Manufacturing Comes of Age**  
George Burns  
Industry Analyst  
Semiconductor Equipment and Materials Service  
Dataquest Incorporated
- 9:05 a.m. **Capacity Analysis in North America**  
Mark Reagan  
Research Analyst  
Semiconductor Equipment and Materials Service  
Dataquest Incorporated
- 9:30 a.m. **The Changing Structure of the Worldwide Fab Equipment Industry**  
Joseph Grenier  
Senior Industry Analyst  
Semiconductor Equipment and Materials Service  
Dataquest Incorporated
- 9:55 a.m. Coffee Break
- 10:15 a.m. **Semiconductor Materials: Perspective on Wafers**  
Dr. Peggy Marie Wood  
Industry Analyst  
Semiconductor Equipment and Materials Service  
Dataquest Incorporated
- 10:40 a.m. **World Semiconductor Outlook**  
Gene Norrett  
Corporate Vice President and Division General Manager  
Components Division  
Dataquest Incorporated
- 11:05 a.m. **Competitive Structure in Asia**  
Tom Wang  
Director  
Asia/Pacific Components Group  
Dataquest Incorporated
- 11:30 a.m. **European Competitiveness Analysis**  
Bipin Parmar  
Senior Industry Analyst  
European Components Group  
Dataquest Incorporated
- 12:00 Noon Adjourn



**Our Rapidly Changing Industry:  
Status 1988**



## **SEMICONDUCTOR INDUSTRY STATUS -- 1988**

***ROBERT McGEARY***

Director

Semiconductor Equipment and Materials Service  
Dataquest Incorporated

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1290 Ridder Park Drive, San Jose, CA 95131-2398 / (408) 437-8000 / Telex 171973 / Fax (408) 437-0292

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## SEMINAR AGENDA

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<u>Time</u>	<u>Speaker</u>	<u>Subject</u>
8:00 a.m.	Robert McGeary	Welcome
8:15 a.m.	Anthea Stratigos	The Customer
8:40 a.m.	George Burns	Semiconductor Manufacturing
9:05 a.m.	Mark Reagan	Capacity Analysis
9:30 a.m.	Joe Grenier	Changing Structure of Equipment Markets
9:55 a.m.	Break	
10:15 a.m.	Peggy Wood	Perspective on Silicon
10:40 a.m.	Gene Norrett	World Outlook
11:05 a.m.	Tom Wang	Asian Outlook
11:30 a.m.	To Be Announced	European Outlook

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## SEMS ACCOMPLISHMENTS

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Founded May 1985

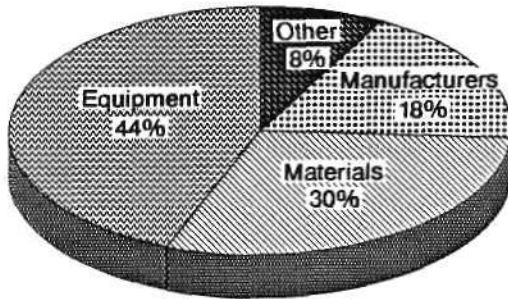
- Leading market research service for semiconductor equipment and materials
- Developed worldwide fabrication data base
- Developed comprehensive equipment vendor data base
- Developed worldwide data base on silicon production and consumption

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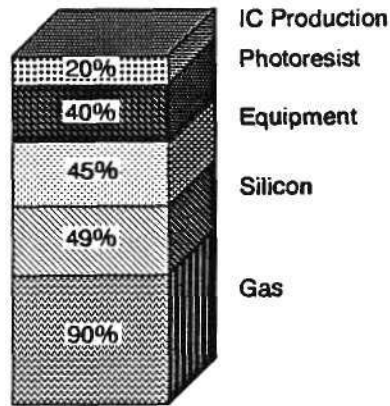


## SEMS CLIENTS

Profile



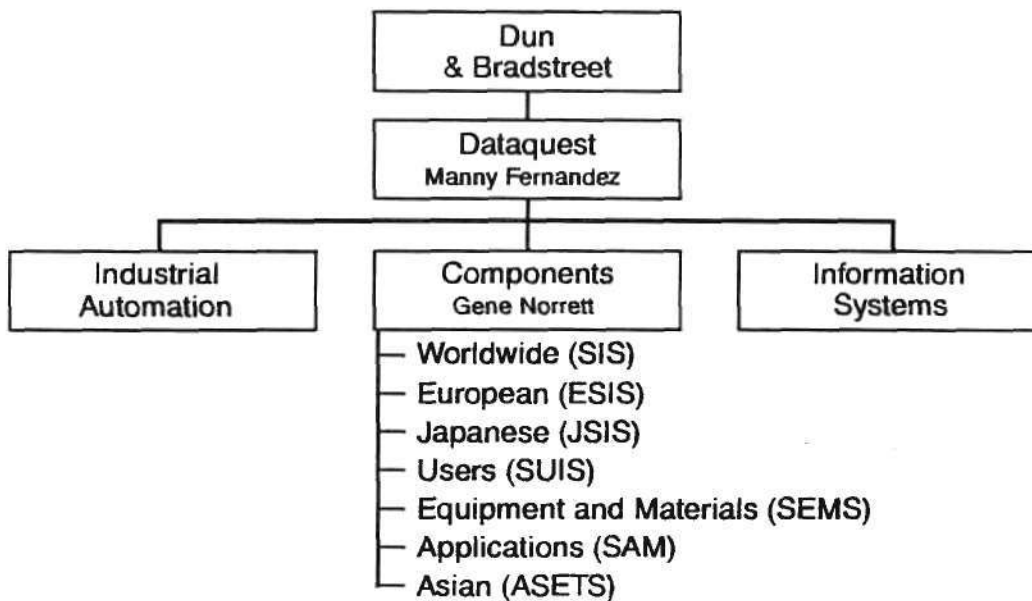
Subscription Base



Subscribers' Market Shares

Source: Dataquest

## DATAQUEST COMPONENTS DIVISION ORGANIZATION

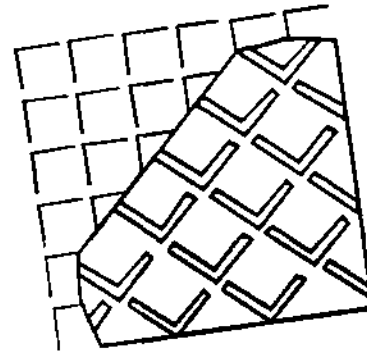


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## **KEEPING AN EYE ON THE CUSTOMER'S CUSTOMER**

***ANTHEA C. STRATIGOS***

**Associate Director**

**Semiconductor User and Applications Group**

**Dataquest Incorporated**

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***You must either conquer and rule  
or serve and lose,  
Suffer or triumph,  
be the anvil or the hammer.***

**Goethe**

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***. . . But remember,  
you haven't lost until  
you've surrendered.***

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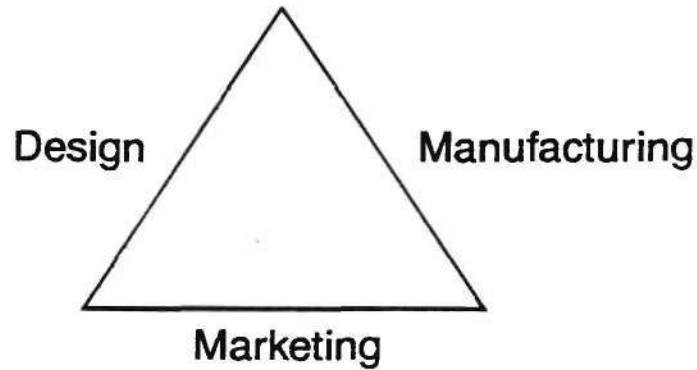
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## BECOMING THE BEST

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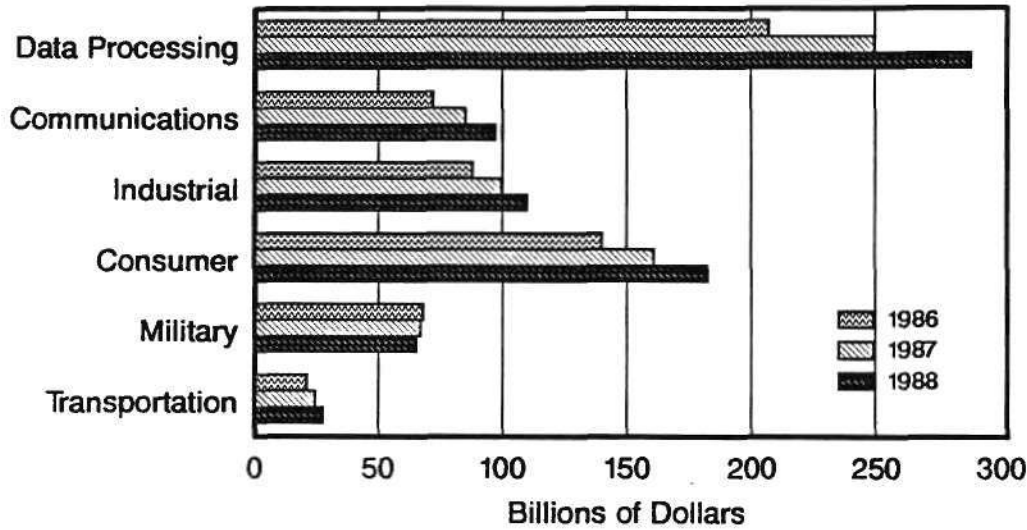
- Keep listening to the customer
- Keep your eyes on the customer's customer



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# WORLDWIDE ELECTRONICS PRODUCTION

Application Market

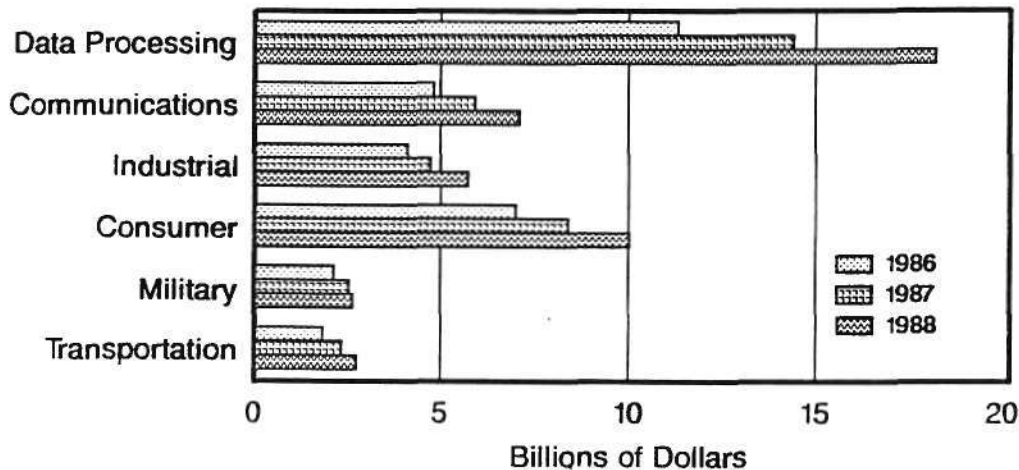


Source: Dataquest

# WORLDWIDE SEMICONDUCTOR CONSUMPTION

By Application Market

Application Market

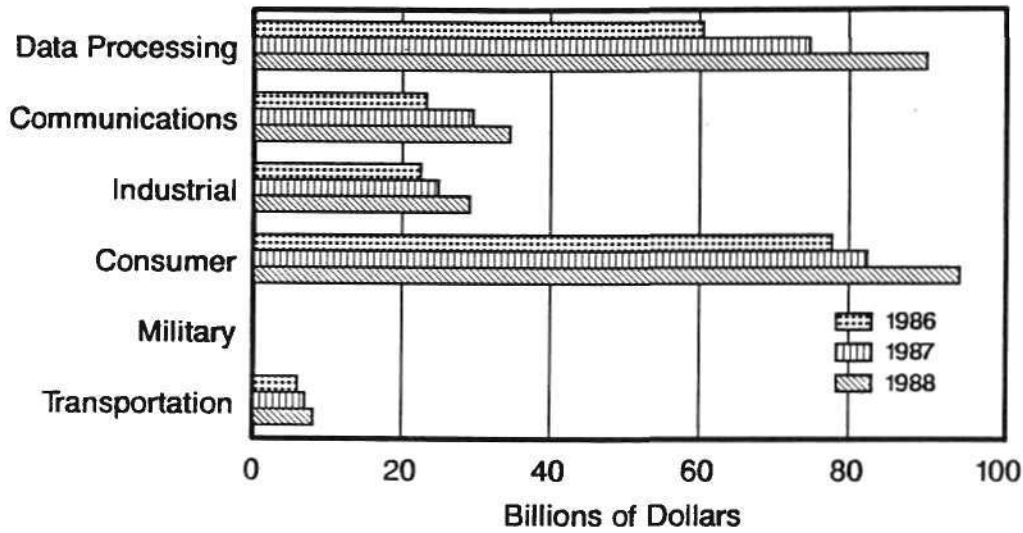


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# JAPANESE ELECTRONICS PRODUCTION

Application Market

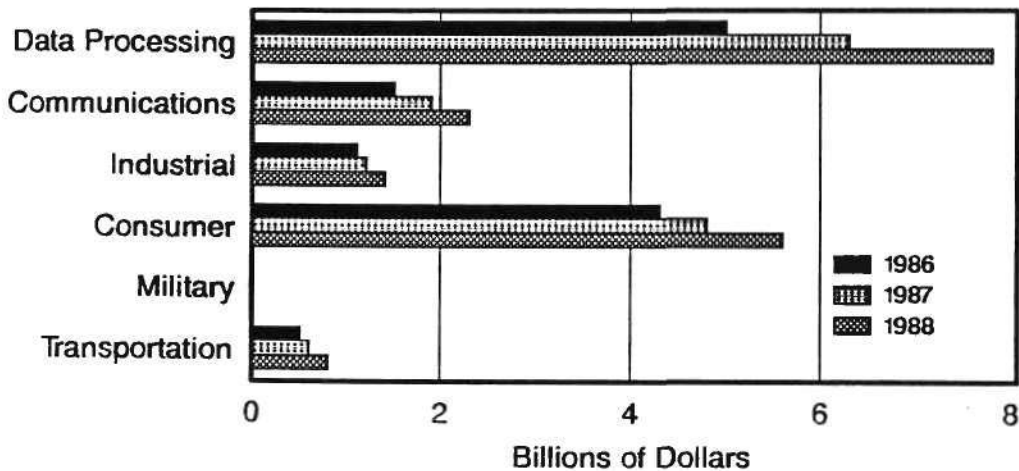


Source: Dataquest

# JAPANESE SEMICONDUCTOR CONSUMPTION

By Application Market

Application Market

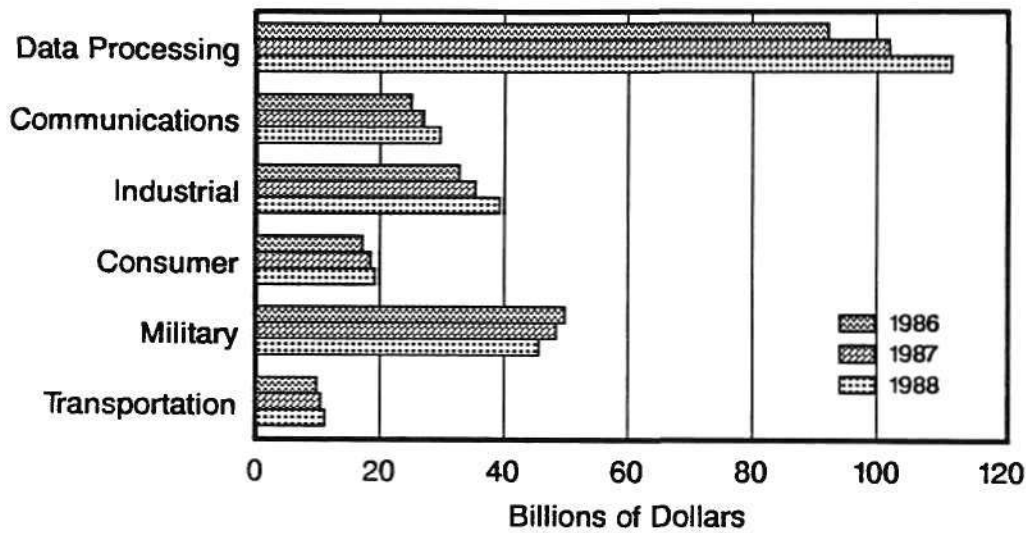


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# NORTH AMERICAN ELECTRONICS PRODUCTION

Application Market

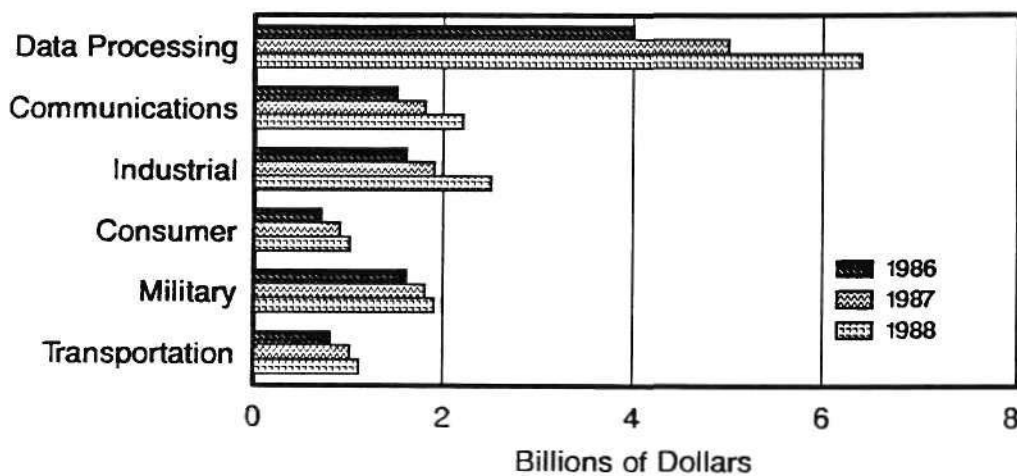


Source: Dataquest

# NORTH AMERICAN SEMICONDUCTOR CONSUMPTION

By Application Market

Application Market



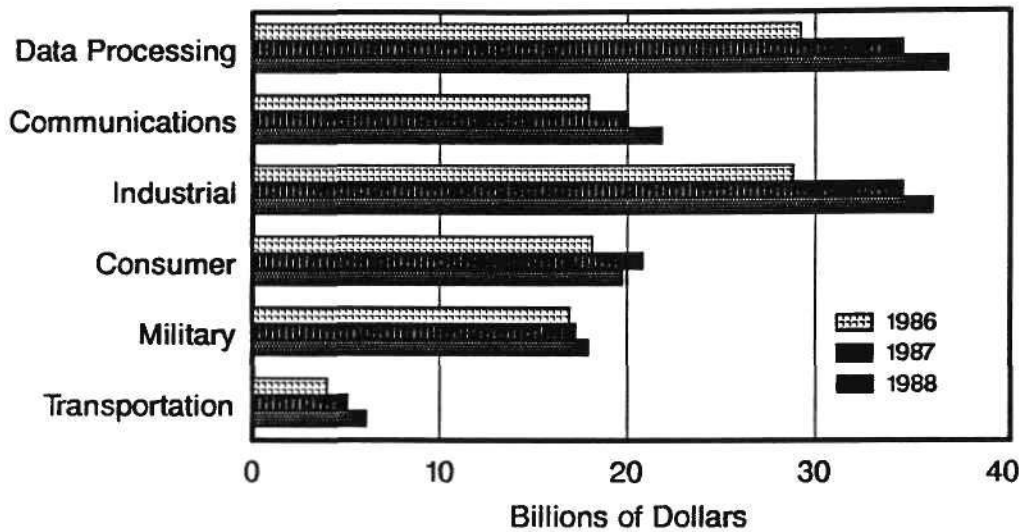
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# EUROPEAN ELECTRONICS PRODUCTION

Application Market

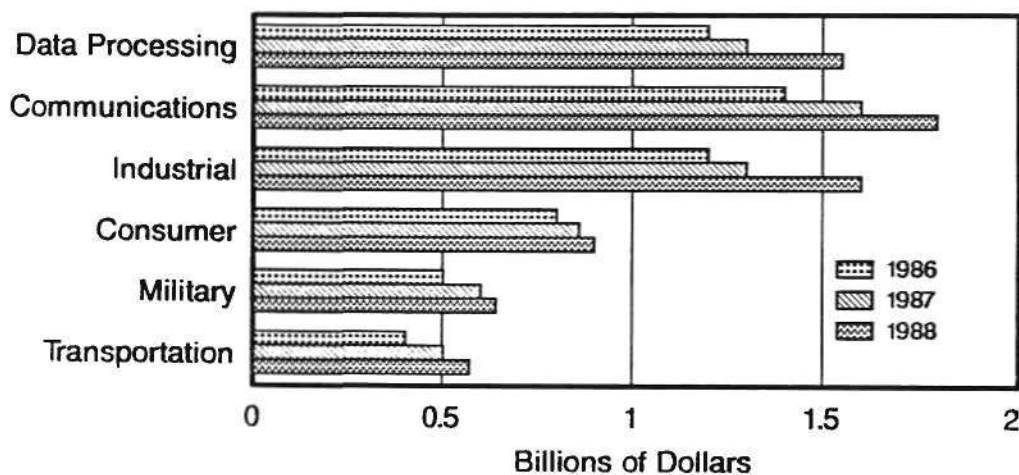


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# EUROPEAN SEMICONDUCTOR CONSUMPTION

By Application Market

Application Market

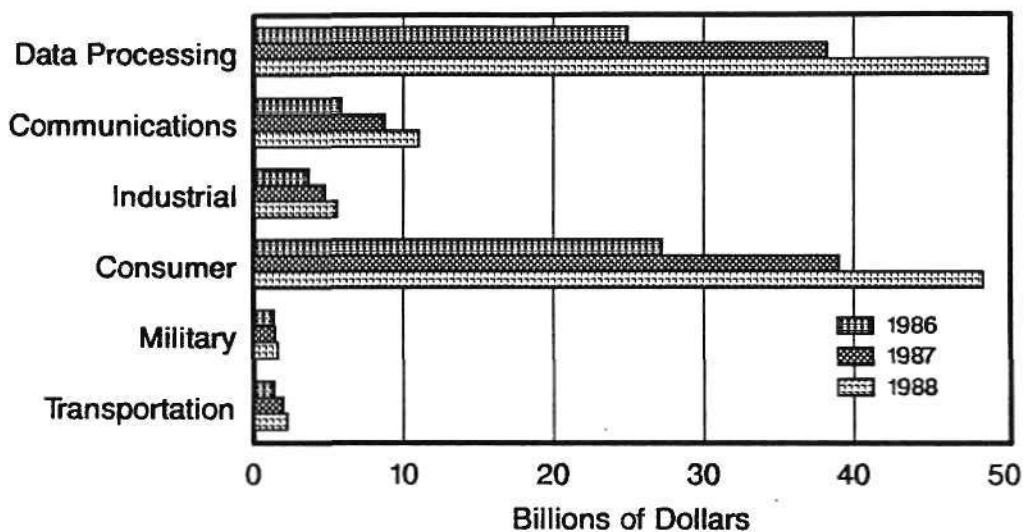


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## REST OF WORLD ELECTRONICS PRODUCTION

Application Market

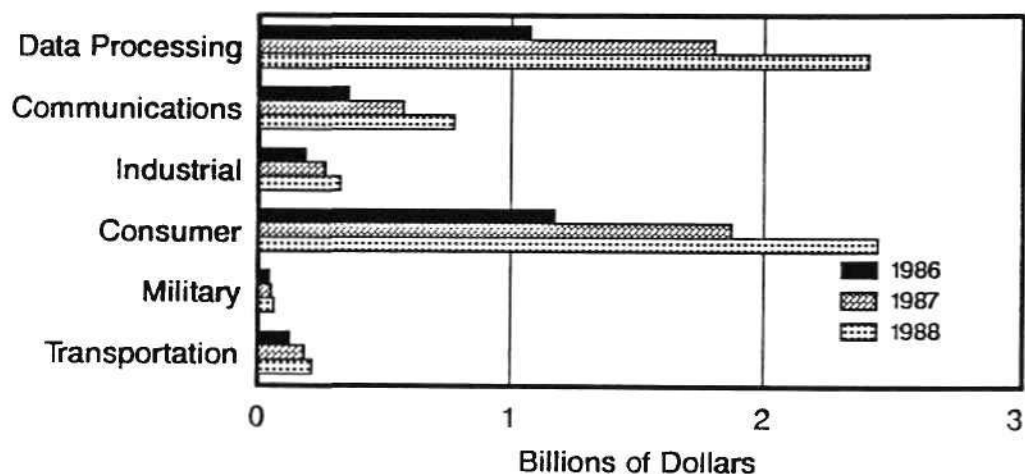


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## REST OF WORLD SEMICONDUCTOR CONSUMPTION

By Application Market

Application Market



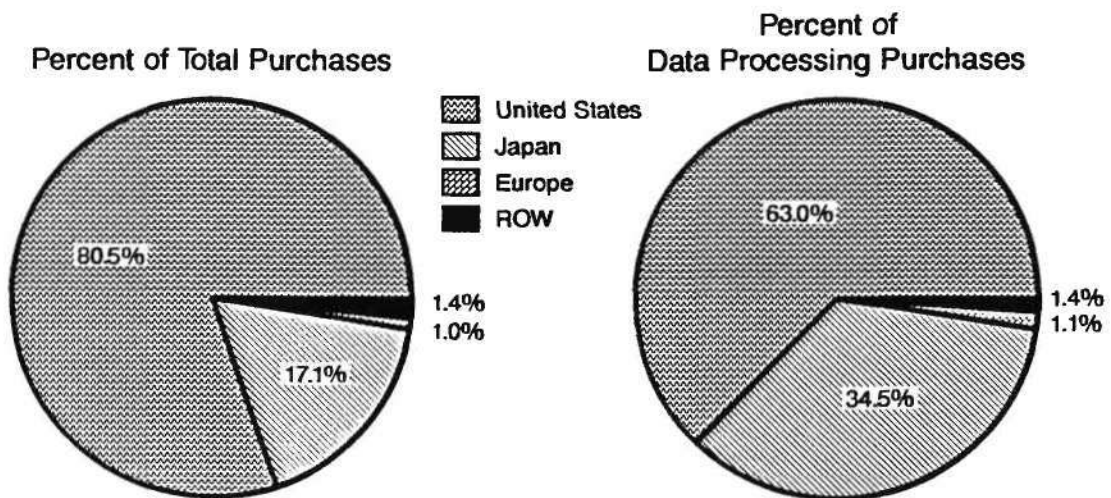
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## SEMICONDUCTOR USER ISSUES



## REGIONAL SUPPLIER BASE

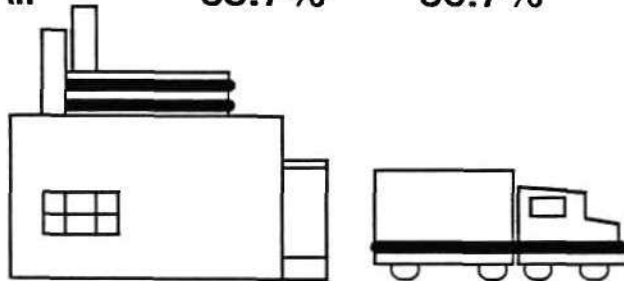


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## ANTICIPATED SHIFT TO OFFSHORE PRODUCTION

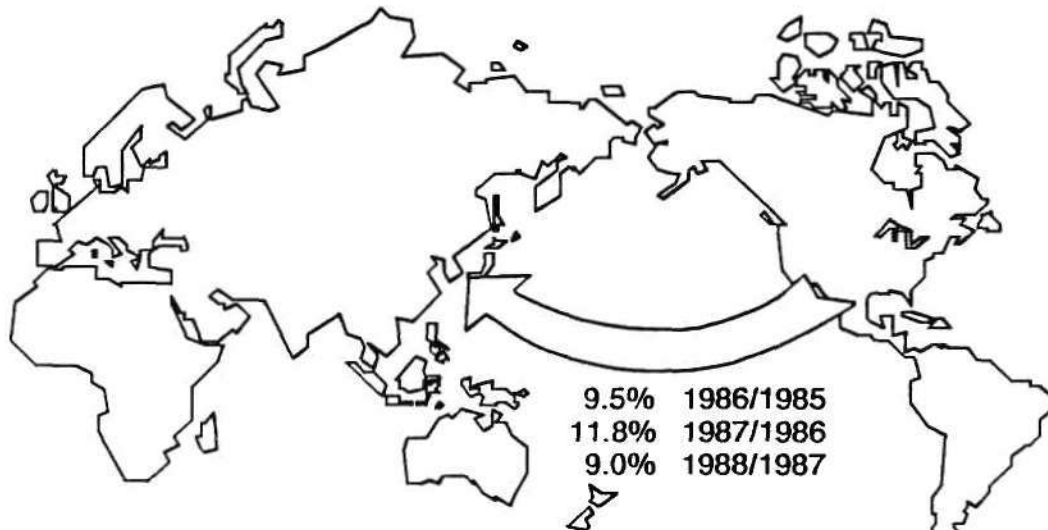
	<u>1986</u>	<u>1987</u>	<u>1988</u>
A Great Deal	8.4%	10.1%	3.3%
Some	35.9%	33.2%	34.0%
Not at All	55.7%	56.7%	62.7%



Source: Dataquest

## ESTIMATED U.S. SEMICONDUCTOR CONSUMPTION MOVING OFFSHORE

(Percent of Total Dollars)



Source: Dataquest

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## THE MAJOR ISSUES

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<u>1986</u>	<u>1987</u>
Pricing	Pricing
Quality/reliability	Availability/lead times
On-time delivery	Quality/reliability
Supply/availability/shortages	On-time delivery
JIT/inventory control	FMVs/trade agreement
Reducing vendor base	Cost control
Product obsolescence	JIT/inventory control
Second-sourcing	Surface mount
Forecasting	New products/obsolescence
	ASICs
	Offshore manufacturing and procurement

---

## THE MAJOR ISSUES

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1988

- Availability/lead times/shortages
- Pricing
- On-time delivery
- Cost control
- Memories
- Quality/reliability
- Reducing vendor base
- New products/obsolescence
- JIT/inventory control
- Fluctuating yen/currency exchange

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## **CONCLUSIONS**

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- Users expect continued growth in purchases
- Availability, lead times, and shortages are critical issues
- Closer vendor/buyer connections may temper the cycle
- The shift offshore may be slowing
- Cost control and manufacturing strategies still play critical roles in determining buyer action

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## **WORKING PARTNERSHIPS ARE CRUCIAL**

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- Users need to:
  - Protect market
  - Access technology
  - Control costs

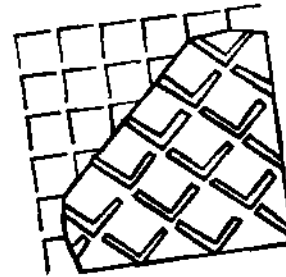
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# **SEMICONDUCTOR MANUFACTURING COMES OF AGE**

**MEETING THE CHALLENGES OF  
INCREASING COST AND COMPLEXITY**

**GEORGE BURNS**

Industry Analyst

Semiconductor Equipment and Materials Service  
Dataquest Incorporated

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## 1987 U.S. CAPACITY UTILIZATION BY LINE GEOMETRY

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### Line Geometry

< 3 Micron	0.87
> = 3 Micron	0.67

Source: Dataquest

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## NEW U.S. FABS

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<u>State</u>	<u>Number of Fabs</u>
California	20
Texas	17
New Mexico	3
Oregon	3
Arizona	3
Colorado	3
Maine	3
Others	14
Total	66

Source: Dataquest

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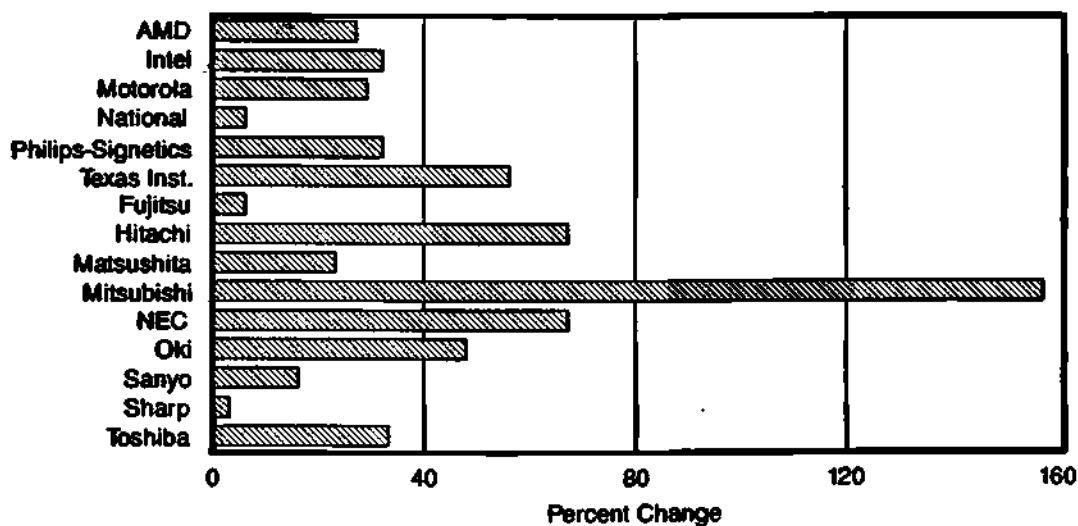
## SEMICONDUCTOR MANUFACTURING COMES OF AGE

---

- Semiconductor demand at the leading edge
- Capital spending surging forward
- Industry-wide response increasing productivity
  - Equipment productivity
  - Culture
  - Cleanliness

### U.S. AND JAPANESE COMPANIES PERCENTAGE INCREASE

Happy Days Are Here Again?



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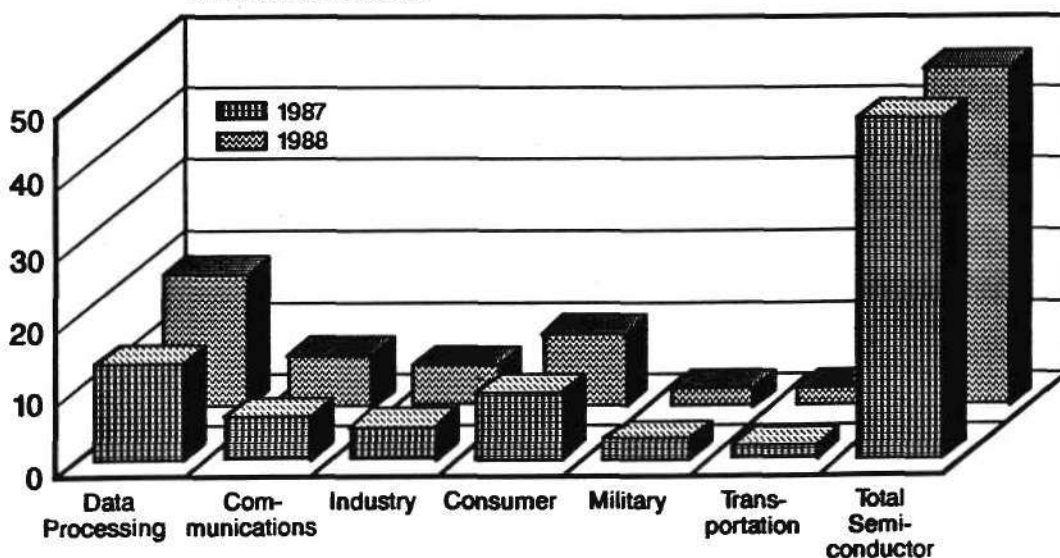
## SEMICONDUCTOR MANUFACTURING COMES OF AGE

---

- Semiconductor demand at the leading edge
- Capital spending surging forward
- Industry-wide response increasing productivity
  - Equipment productivity
  - Culture
  - Cleanliness

### SEMICONDUCTOR APPLICATION MARKET REVENUE

Millions of Dollars



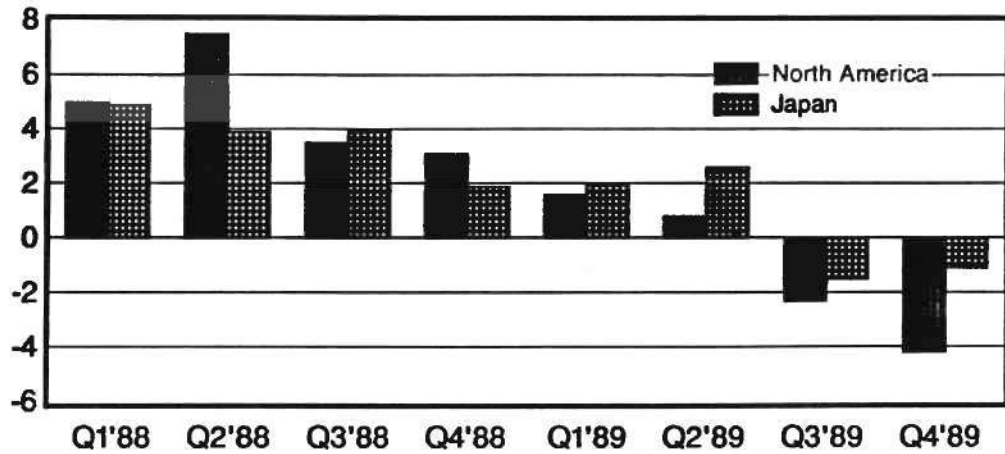
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# ESTIMATED WORLDWIDE SEMICONDUCTOR MARKET

Charting the Course

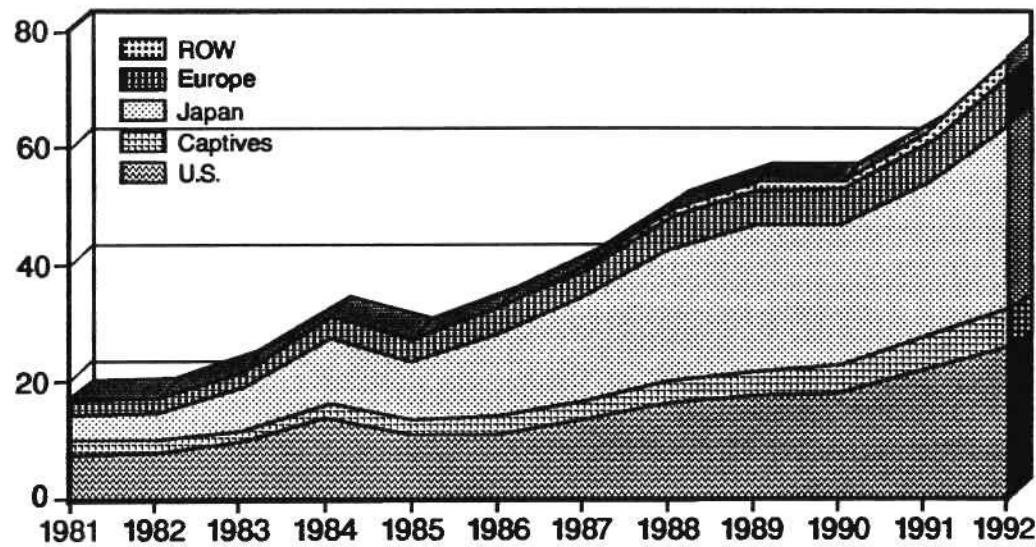
Percent Change



Source: Dataquest

# ESTIMATED SEMICONDUCTOR PRODUCTION

Billions of Dollars



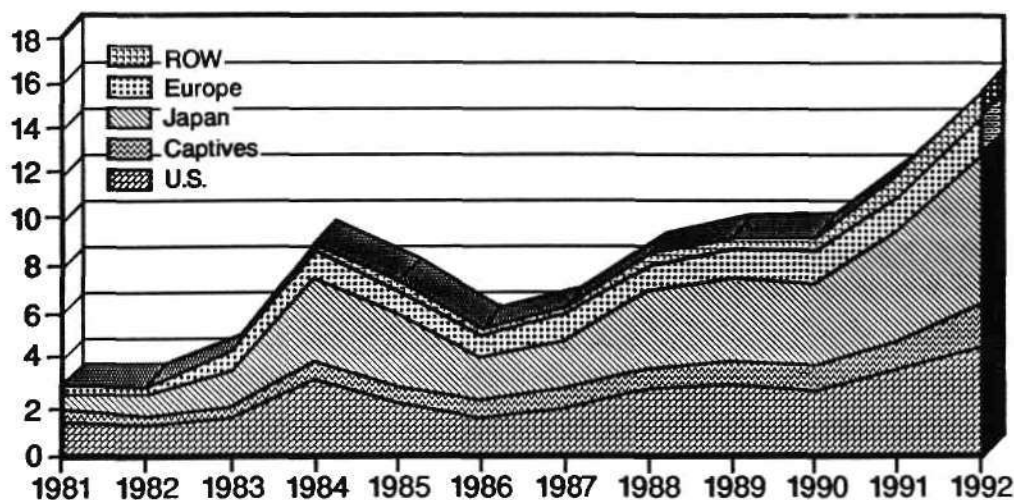
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# CAPITAL SPENDING

The Chip Cornucopia

Billions of Dollars



Source: Dataquest

## PERCENTAGE CHANGE IN CAPITAL SPENDING BY REGION

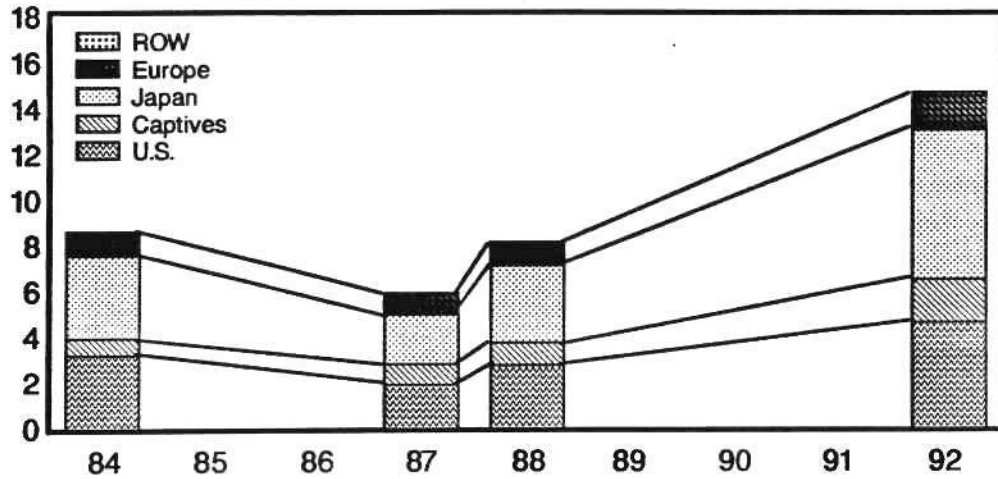
	1984	1985	1986	1987	1988	1989	1990	1991	1992
North America	108%	(34%)	(26%)	24%	45%	5%	(10%)	27%	36%
Japan	116%	(12%)	(45%)	22%	58%	7%	(1%)	35%	35%
Europe	93%	(18%)	9%	1%	8%	8%	10%	20%	15%
ROW	245%	1%	(38%)	30%	27%	20%	35%	30%	20%
Captive	52%	10%	0%	10%	9%	14%	12%	21%	27%
Worldwide									
Production	107%	(18%)	(28%)	17%	38%	8%	1%	29%	31%

Source: Dataquest

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## THE EBBS AND FLOWS OF CAPITAL SPENDING

Billions of Dollars

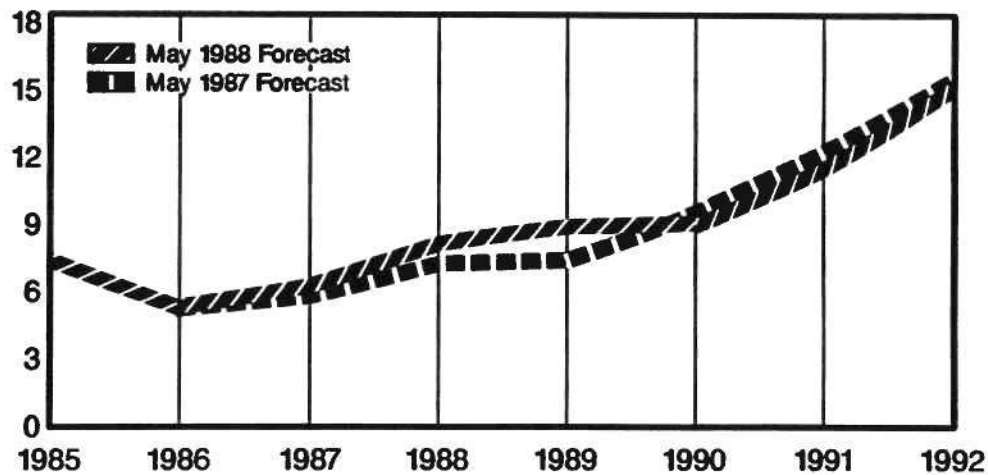


Source: Dataquest

## FORECAST COMPARISON

Forecast 1987 vs. Forecast 1988

Millions of Dollars



Source: Dataquest

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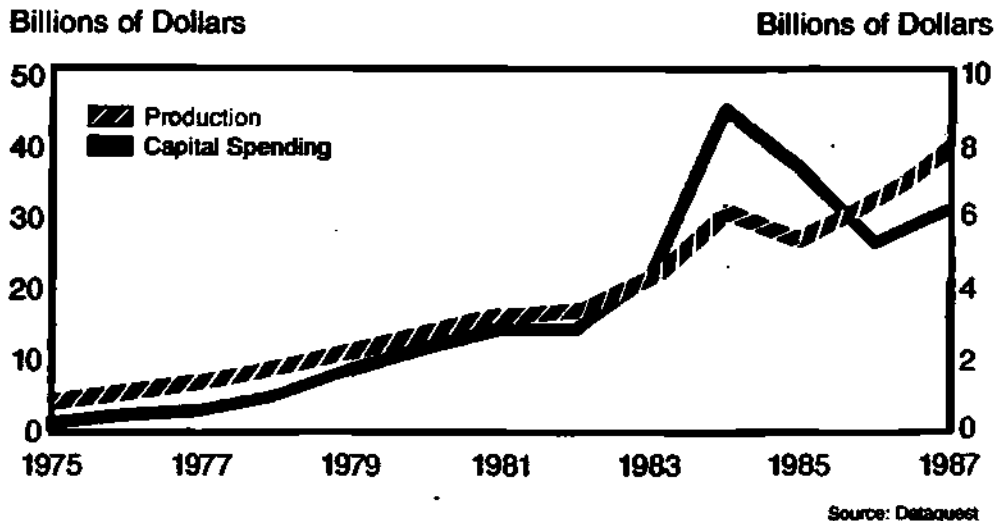
## SEMICONDUCTOR MANUFACTURING COMES OF AGE

---

- Semiconductor demand at the leading edge
- Capital spending surging forward
- Industry-wide response increasing productivity
  - Equipment productivity
  - Culture
  - Cleanliness

### GROWTH OF CAPITAL SPENDING AND PRODUCTION

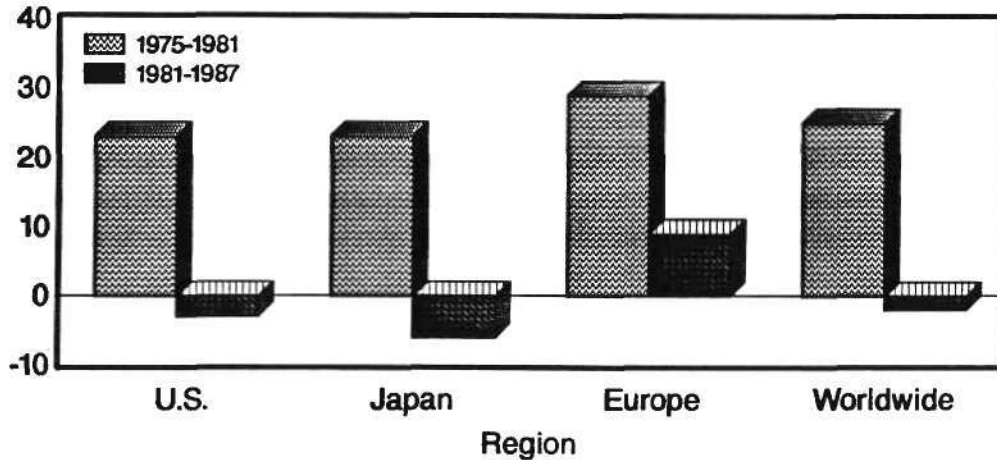
A Tale of Two Decades



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## DIFFERENCE: CAGR OF CAPITAL AND PRODUCTION SIGNS OF INCREASING PRODUCTIVITY

CAGR Capital Less CAGR Production

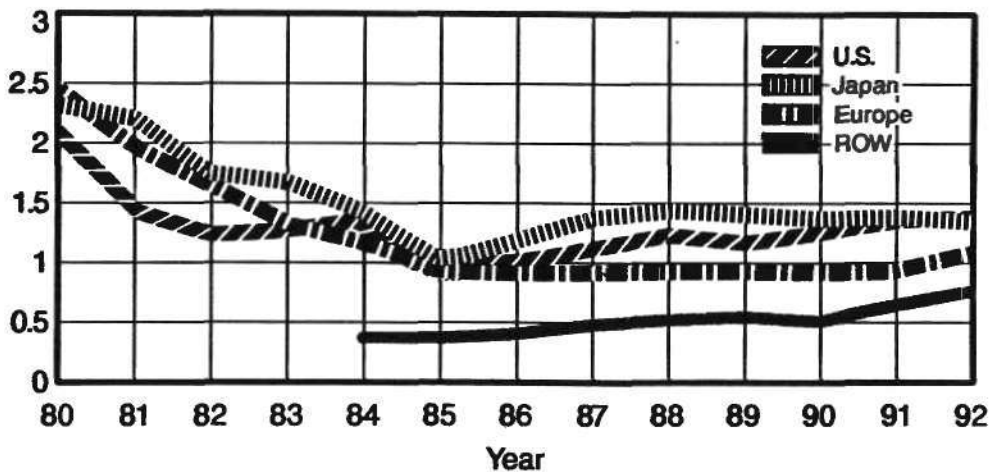


Source: Dataquest

## REVENUE/PPE

The Productivity of Capital

Dollars per PPE



Source: Dataquest

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## **REVENUE/PPE**

---

### **The Productivity of Capital**

$$\text{Rev./PPE} = \text{In.}^2/\text{PPE} \times \text{Rev./In.}^2$$

Where PPE = property, plant, and equipment  
and In.<sup>2</sup>/PPE = equipment productivity  
and Rev./In.<sup>2</sup> = process productivity

Source: Dataquest

---

## **REVENUE PER SQUARE INCH**

---

### **The Productivity of Silicon**

- $\text{Rev./In.}^2 = f(\text{yield, ASP, } 1/(\text{die size}))$
- Yield is increasing:
  - Automation
  - Cleanliness
  - Manufacturing culture
- Die size and ASP balance each other

Source: Dataquest

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## EQUIPMENT PRODUCTIVITY

---

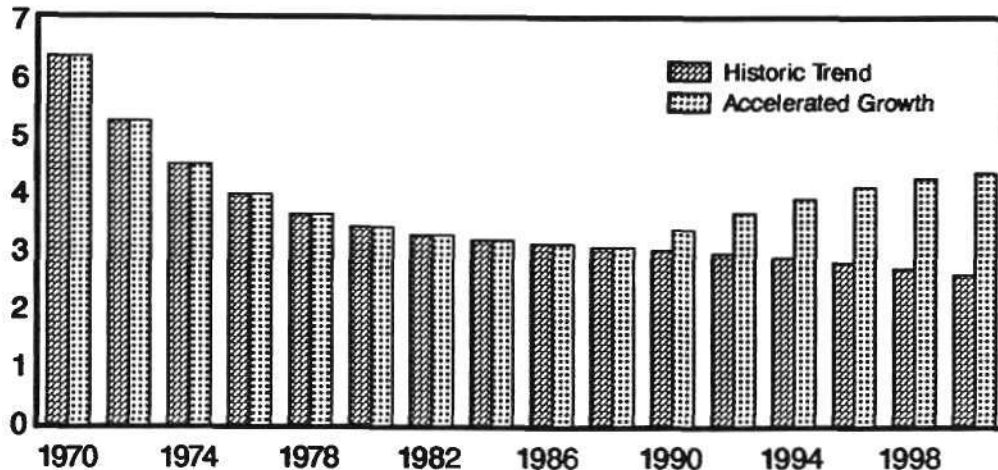
$\ln.^2/PPE = f(\text{reliability, utilization, throughput})$

- Reliability
  - Industry average is close to 90%
- Utilization
  - Industry average is less than 40%
  - Commodity products have high utilization
  - Multiproduct fabs are trying to increase by use of CIM
- Throughput
  - Movement from batch to single-wafer processing
  - Movement to larger wafer sizes
  - Net effect is that throughput is increasing
- PPE
  - ASPs are increasing

Source: Dataquest

## ESTIMATED EQUIPMENT PRODUCTIVITY MODEL

Silicon Area per Dollar of PPE



Source: Dataquest

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## **SEMICONDUCTOR MANUFACTURING**

---

### **Summary and Conclusion**

- **Semiconductor demand will increase**
  - **Especially at the leading edge**
- **Capital spending will grow at a healthy rate**
- **Capital productivity will continue to increase**
- **Manufacturing technology is a competitive advantage**

**Source: Dataquest**

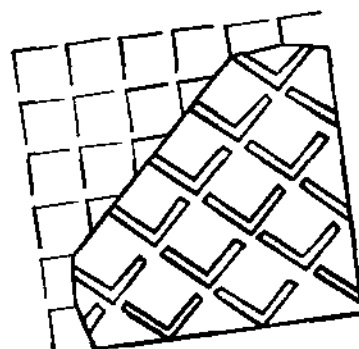
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**Our Rapidly Changing Industry:  
Status 1988**



## **CAPACITY ANALYSIS IN NORTH AMERICA**

***MARK REAGAN***

Research Analyst  
Semiconductor Equipment and Materials Service  
Dataquest Incorporated

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## **AGENDA**

---

- Description of the fab data base
- Capacity utilization by technology
- Fab lines by wafer size
- Profile of new fab lines 1985-1990s

---

## **AGENDA**

---

- Description of the fab data base

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---

## **DATA FIELDS**

---

- |                       |                              |
|-----------------------|------------------------------|
| • Company name        | • Wafer start capacity       |
| • Location            | • Actual wafer starts        |
| • Fab name            | • Test and blank wafers used |
| • Clean room size     | • R&D wafer starts           |
| • Clean room class    | • Minimum linewidth          |
| • Wafer size          | • Shifts per day             |
| • Average mask levels | • Days per week              |

---

## **DATA FIELDS**

---

- |                           |                           |
|---------------------------|---------------------------|
| • Type of fab line        | • Products produced       |
| • Turnaround time         | • Technology used         |
| • Machine operators       | • Book value of equipment |
| • Line yields             | • Installed equipment     |
| • Origin of ownership     | • Average die size        |
| • Percent positive resist | • Factory-level software  |

---

## PRODUCTS

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- Memories
- Micros
- Standard logic
- ASICs
- Analog
- Discretes
- Opto
- Power ICs

---

## TECHNOLOGIES

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- CMOS
- NMOS/PMOS
- BICMOS
- Bipolar
- GaAs/other III/Vs

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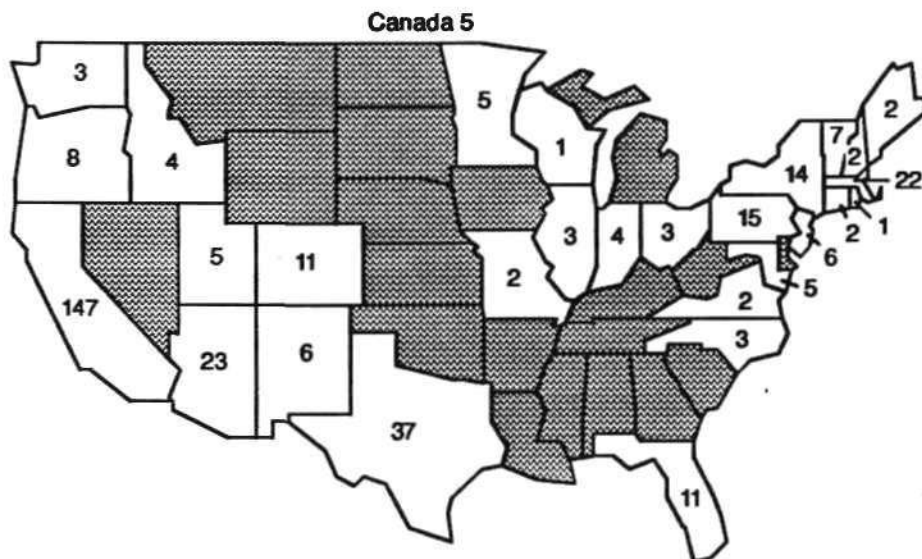


## DATA SOURCES

- Annual phone survey
- Confidential industry sources
- Fab tours
- Component group analysts (San Jose)
- Dataquest analysts in Tokyo, London, Seoul
- Scanning more than 30 semiconductor periodicals

## NUMBER OF FAB LINES INSTALLED

**Includes Fabs Going into Production During 1988  
and GaAs Lines; Excludes R&D Lines**

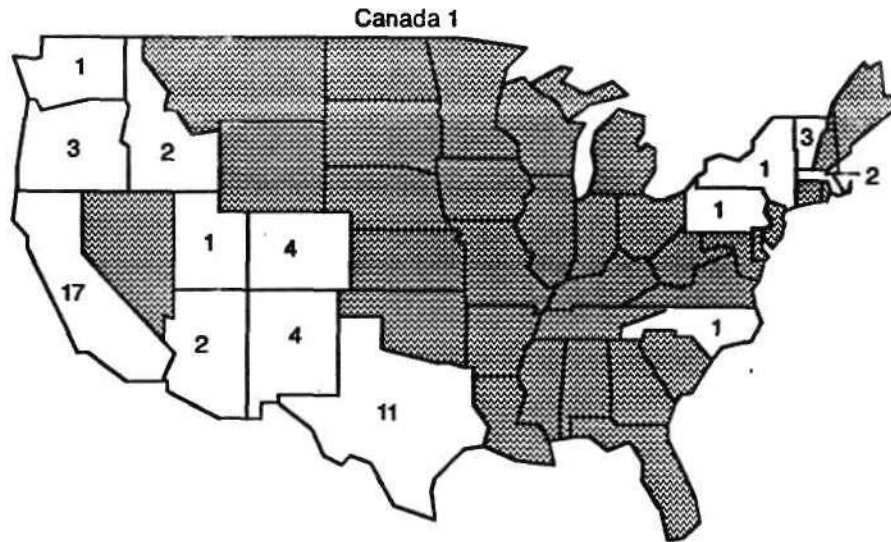


**Source: Dataquest**

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## FAB LINES INTO PRODUCTION DURING 1989 AND BEYOND

Includes GaAs Lines; Excludes R&D Lines



---

### FAB DATA BASE CONTENTS

---

- 309 silicon fab lines
- 50 GaAs fab lines
- 76 R&D lines
- 53 fabs going into production after 1988
- 151 foundry relationships
- 76 foundry users

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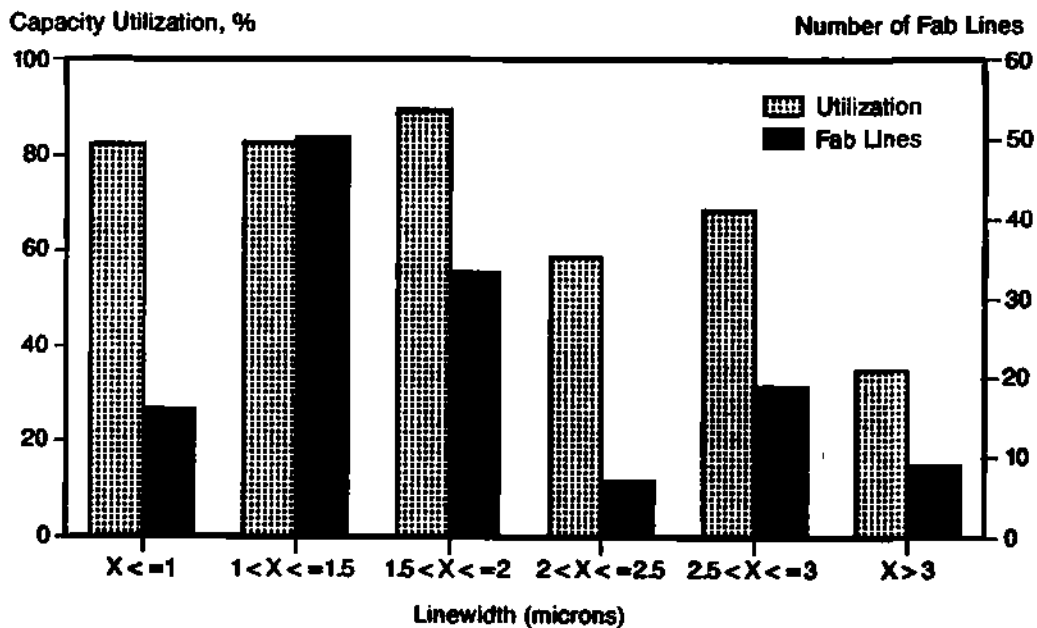
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## AGENDA

---

- Description of the fab data base
- Capacity utilization by technology

### CMOS Q4 1987

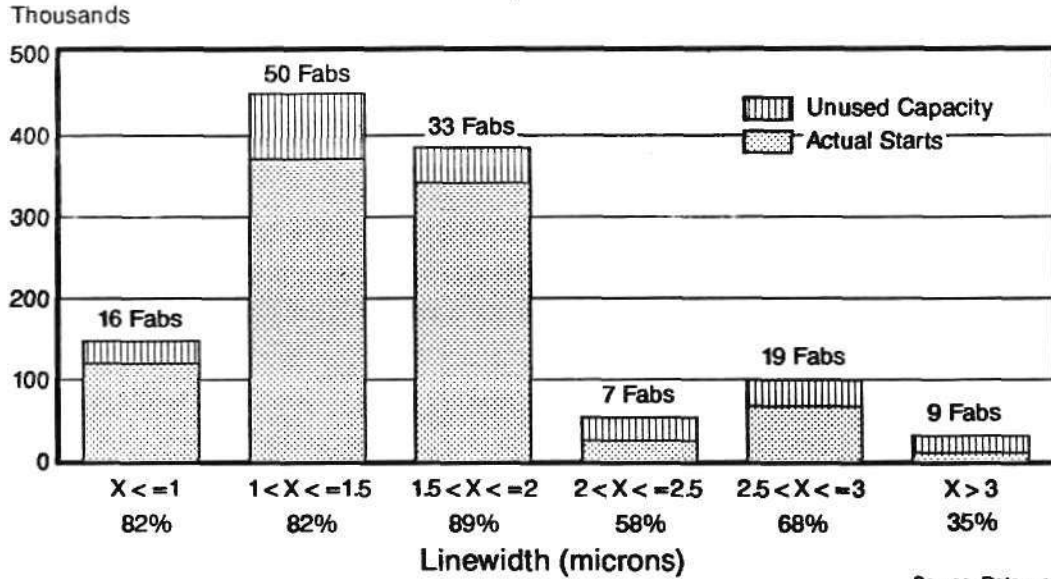


Source: Dataquest

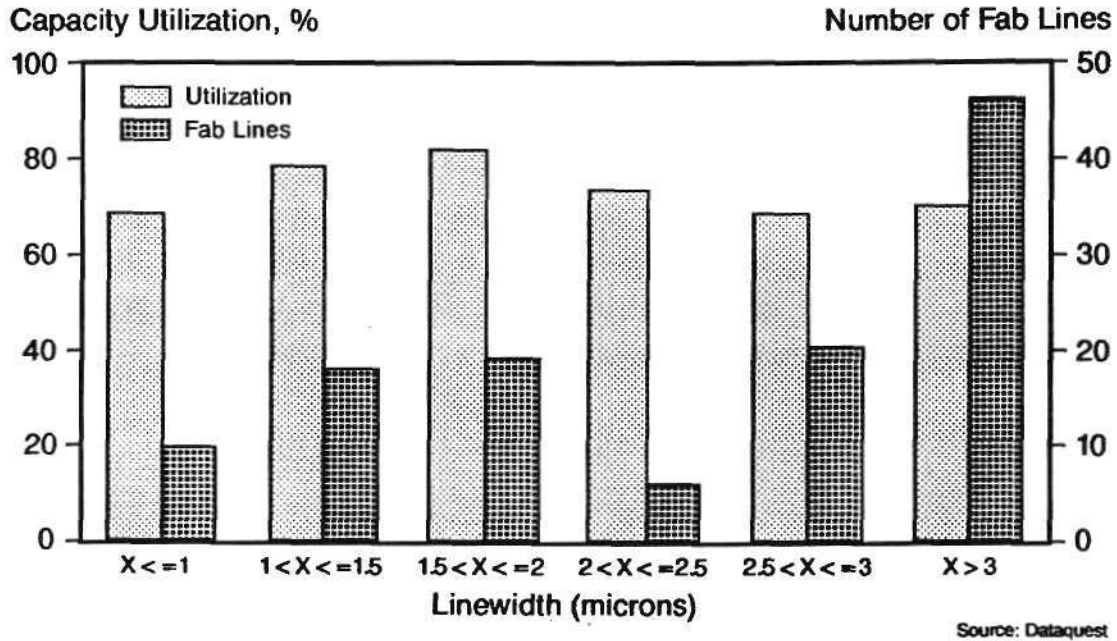
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## CMOS Q4 1987

### Wafer Starts per Four Weeks



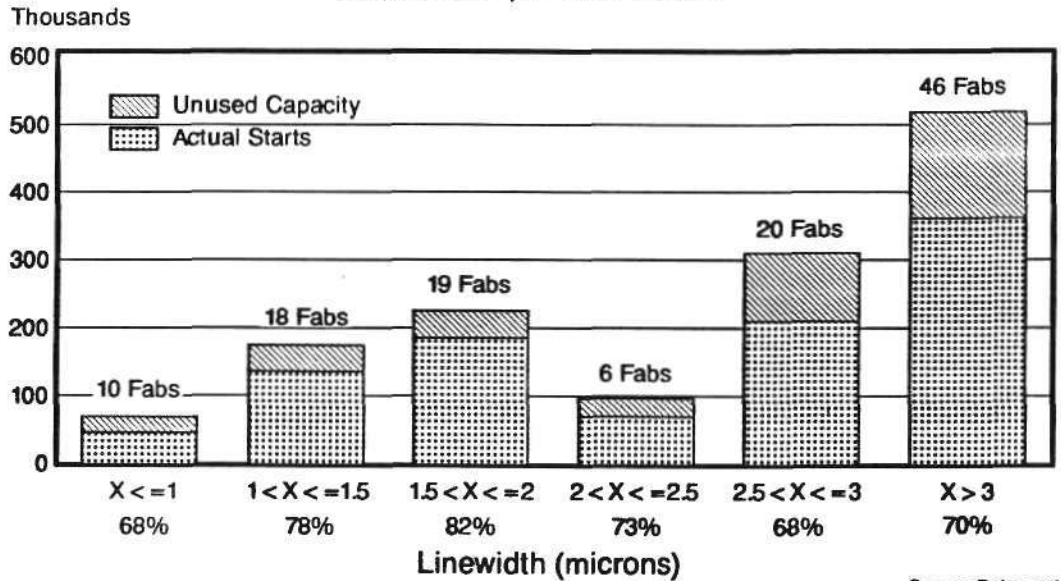
## BIPOLAR Q4 1987



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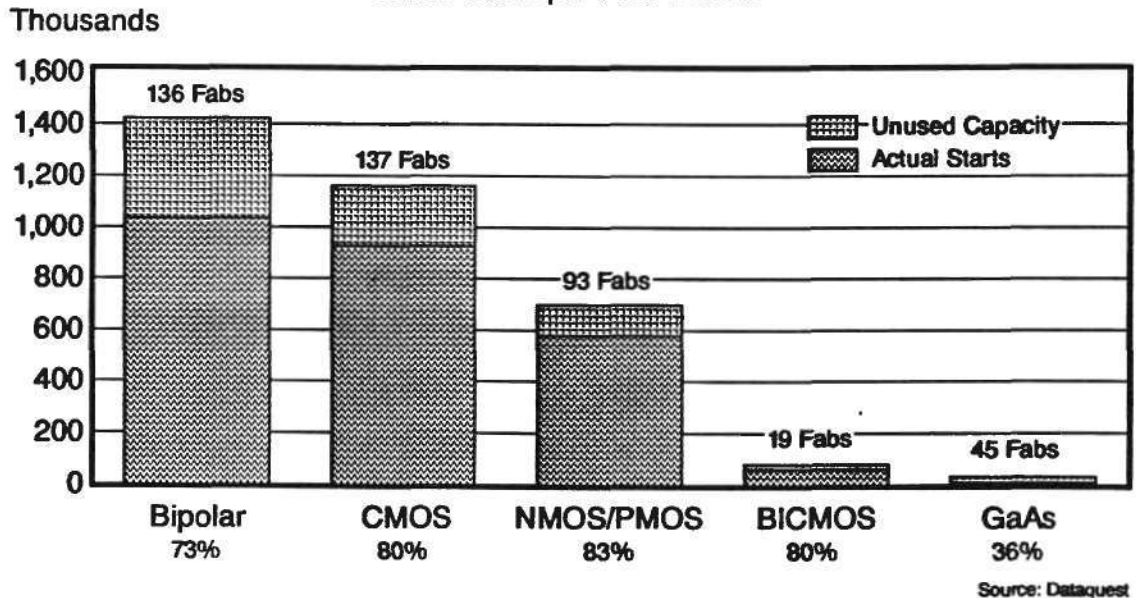
## BIPOLAR Q4 1987

Wafer Starts per Four Weeks



## NORTH AMERICA Q4 1987

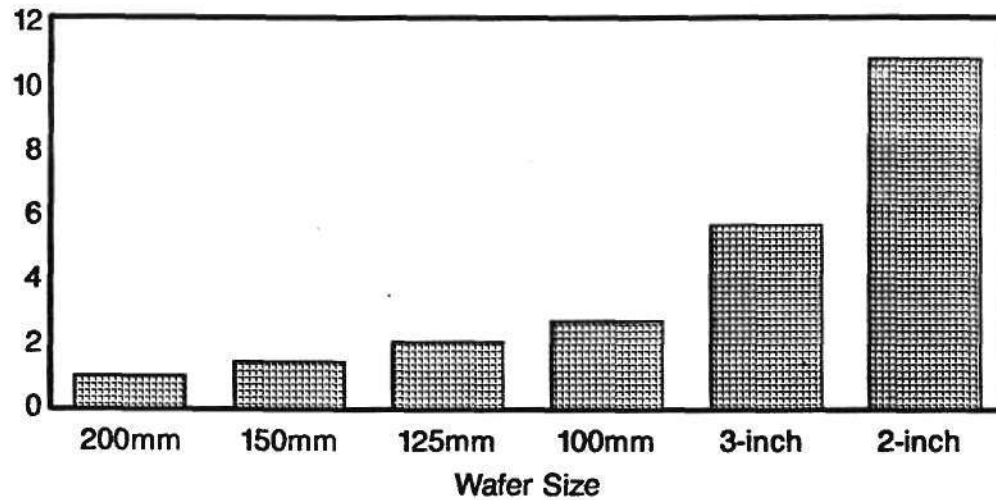
Wafer Starts per Four Weeks



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## AVERAGE LINEWIDTH BY WAFER SIZE

Average Linewidth (Drawn)  
Microns



Source: Dataquest

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## AGENDA

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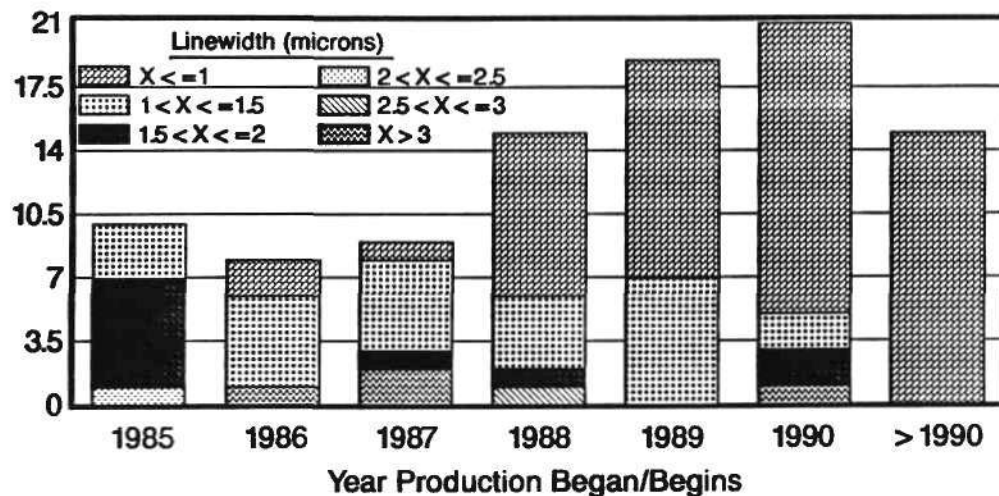
- Description of the fab data base
- Capacity utilization by technology
- Fab lines by wafer size
- Profile of new fab lines 1985-1990s

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# NEW SILICON PILOT AND FAB LINES

Actual and Announced

Number of Fab Lines



Source: Dataquest

---

## CONCLUSIONS

---

- Majority of fabs running 4-inch wafers
- 6-inch technology has a long way to go
- Broad-based 8-inch production a long way off
- Vast majority of new fabs will be sub-1.6 micron, 6-inch, CMOS lines
- Utilization is highest in 1.1-2 micron range but a lot of capacity will be coming up

Source: Dataquest

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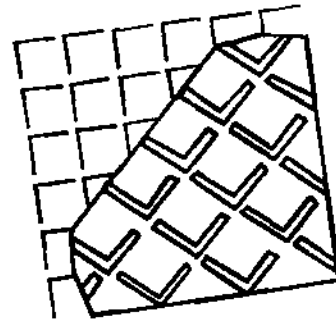
**Dataquest**

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# **THE CHANGING STRUCTURE OF THE WORLDWIDE FAB EQUIPMENT INDUSTRY**

**JOSEPH GRENIER**

Senior Industry Analyst  
Semiconductor Equipment and Materials Service  
Dataquest Incorporated

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## SEMI MEMBERSHIP

---

Total Membership	1,082
U.S. Company Membership	889
Percent Private	71%
Financial Size (\$M)	
0 to \$5	60%
\$5 to \$10	15
\$10 to \$25	14
\$25 to \$50	6
\$50 to \$100	3
\$100 +	2
	<hr/>
	100%

Source: SEMI

---

## FAB EQUIPMENT MARKET -- 1986

---

(Millions of Dollars)

Lithography  
Track Equipment  
Dry Etch/Strip  
Deposition  
Diffusion/RTP  
Ion Implantation  
CD/Wafer Inspection

Total 117 Companies	\$2,029
Other Equipment	569
Total Fab Equipment Market	<hr/> \$2,598

Source: Dataquest

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## FAB EQUIPMENT COMPANIES

---

### 1986 Revenue

<u>Revenue (\$M)</u>	<u>Number of Companies</u>	<u>Percent</u>
0 to \$5	59	50%
\$5 to \$10	14	12
\$10 to \$25	21	18
\$25 to \$50	12	10
\$50 to \$100	7	6
\$100 to \$200	3	3
\$200 +	1	1
	<hr/> 117	<hr/> 100%

Source: Dataquest

---

## FAB EQUIPMENT COMPANIES

---

### 1986 Rankings

<u>Companies by Rank</u>	<u>Revenue (\$M)</u>	<u>Percent</u>
1-10	\$1,046	52%
11-20	385	19
21-30	214	10
31-103	384	19
	<hr/> \$2,029	<hr/> 100%

Source: Dataquest

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## FAB EQUIPMENT COMPANIES

---

Top Ten (Millions of Dollars)			
1982 Rank		1986 Rank	
Perkin-Elmer	\$152	Perkin-Elmer	\$220
Varian	89	Canon	141
Applied Materials	69	Applied Materials	125
GCA	64	Varian	115
Canon	60	Nikon	93
Eaton	56	GCA	86
Kokusai	43	General Signal	75
Thermco	33	Ulvac	71
General Signal	32	Eaton	61
Nikon	32	TEL Thermco	59
U.S. Companies	79%	U.S. Companies	65%
Japanese Companies	21%	Japanese Companies	35%

Source: Dataquest

---

## TEN-COMPANY INDEX

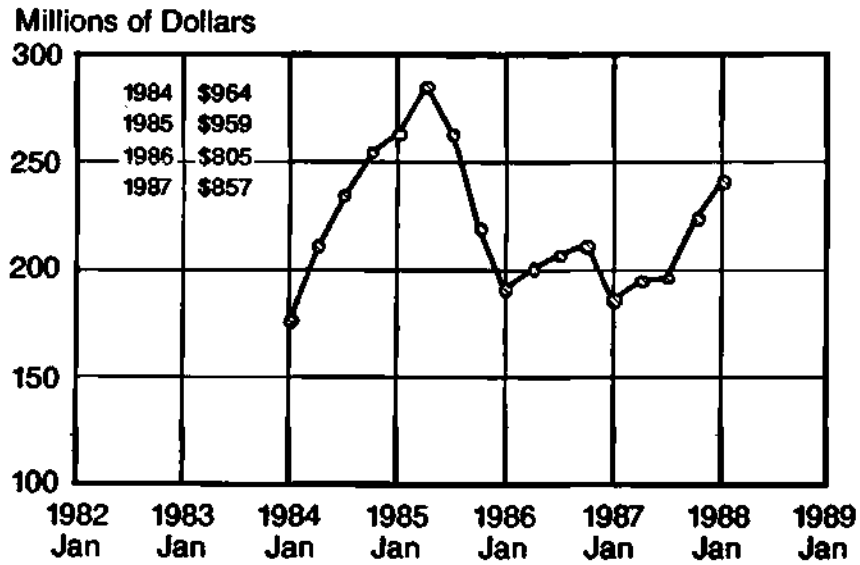
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- Applied Materials
- KLA
- Lam Research
- Machine Technology
- Materials Research
- Nanometrics
- Optical Specialties
- Perkin-Elmer
- Silicon Valley Group
- Varian

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## TEN-COMPANY INDEX

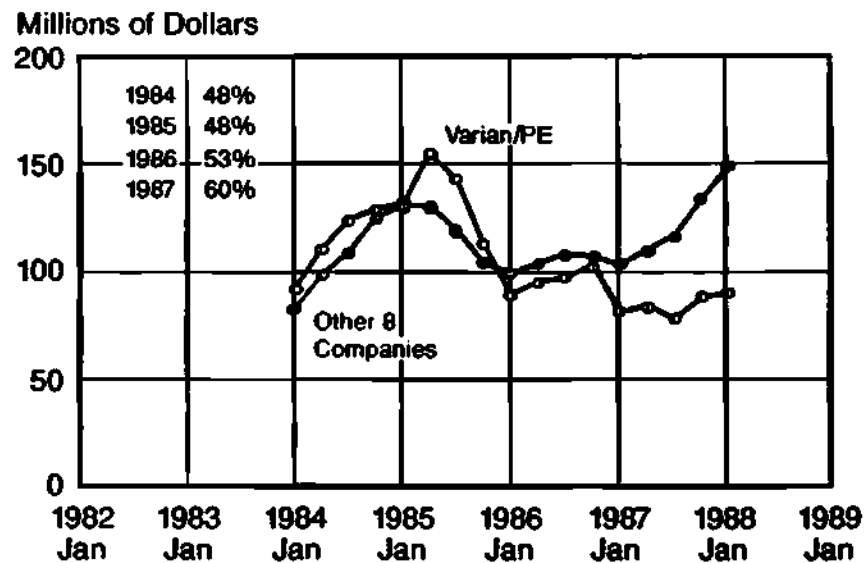
Quarterly Sales



Source: Dataquest

## TEN-COMPANY INDEX

Quarterly Sales



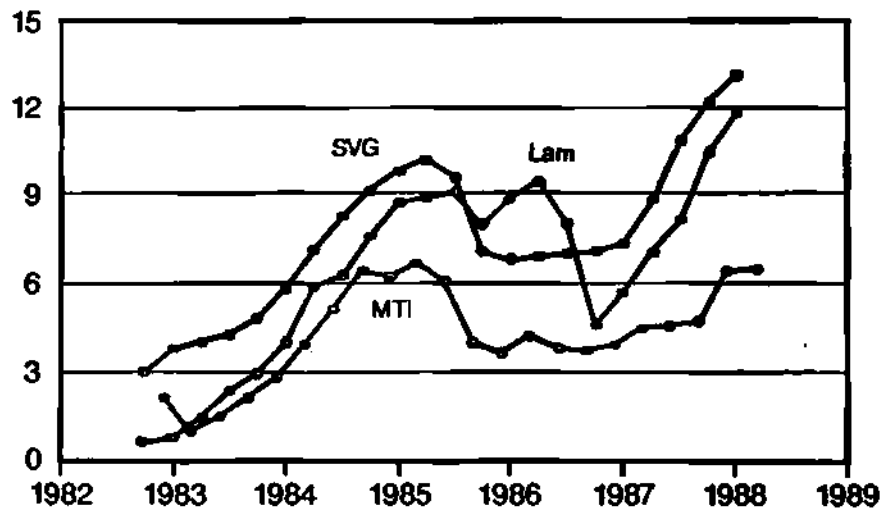
Source: Dataquest

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## LAM, MTI, AND SVG

Quarterly Sales

Millions of Dollars

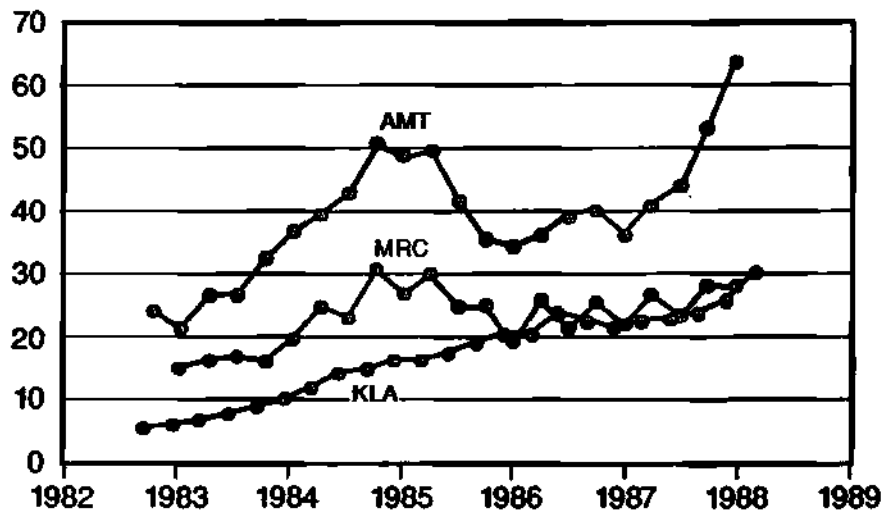


Source: Lam Research  
MTI  
Silicon Valley Group

## AMT, KLA, AND MRC

Quarterly Sales

Millions of Dollars



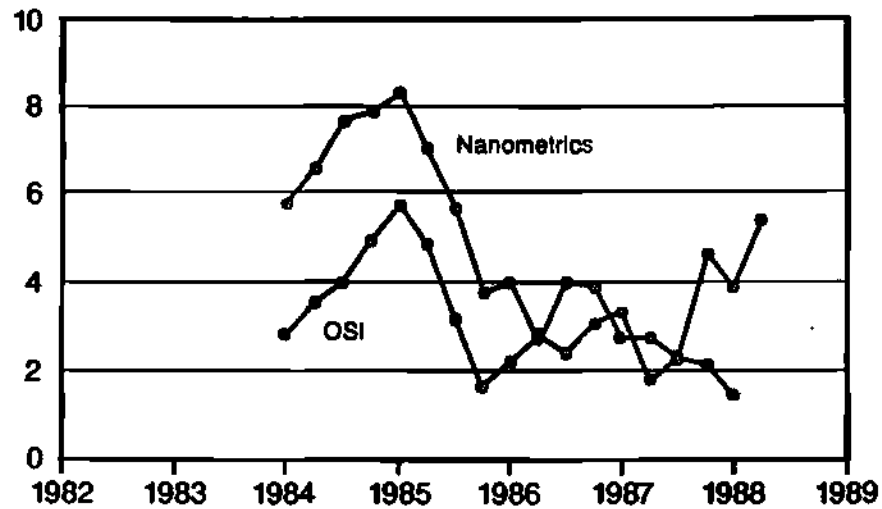
Source: Applied Materials  
KLA Instruments  
MRC

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## NANOMETRICS AND OSI

### Quarterly Sales

Millions of Dollars

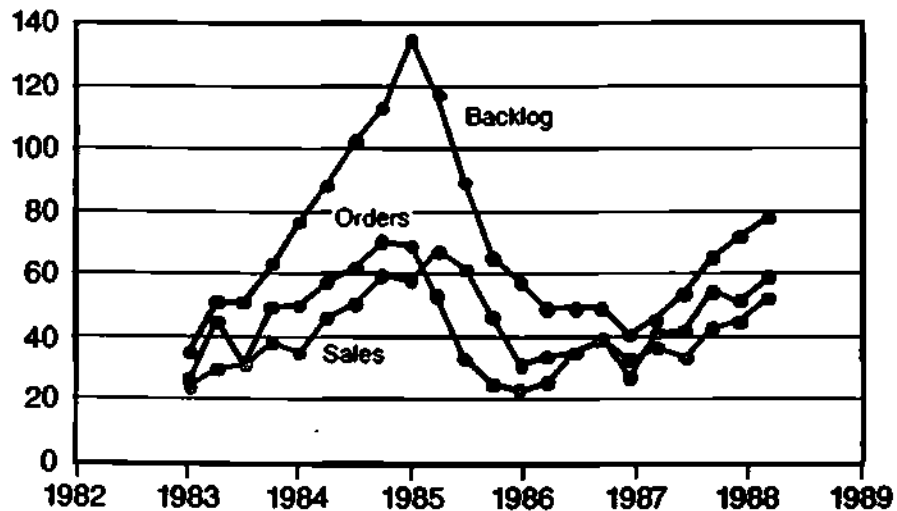


Source: Nanometrics  
Optical Specialties

## VARIAN

### Sales, Orders, and Backlog

Millions of Dollars



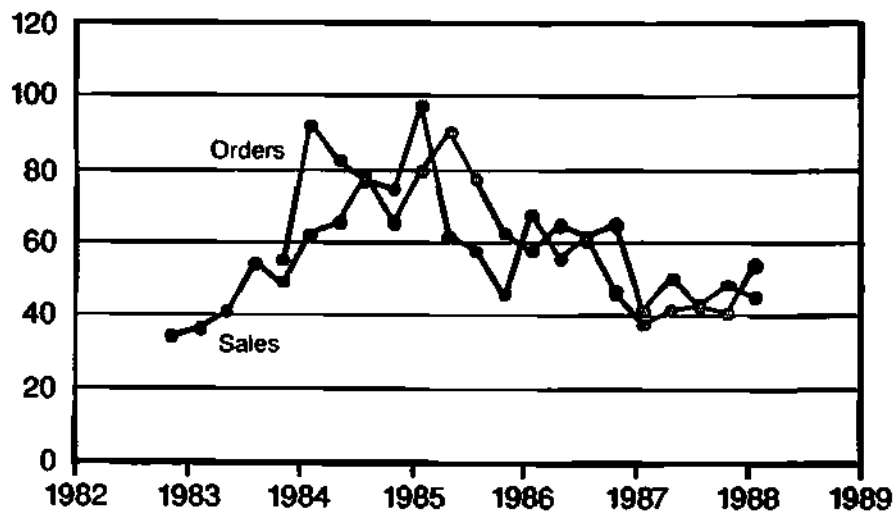
Source: Varian

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## PERKIN-ELMER

### Sales and Orders

Millions of Dollars

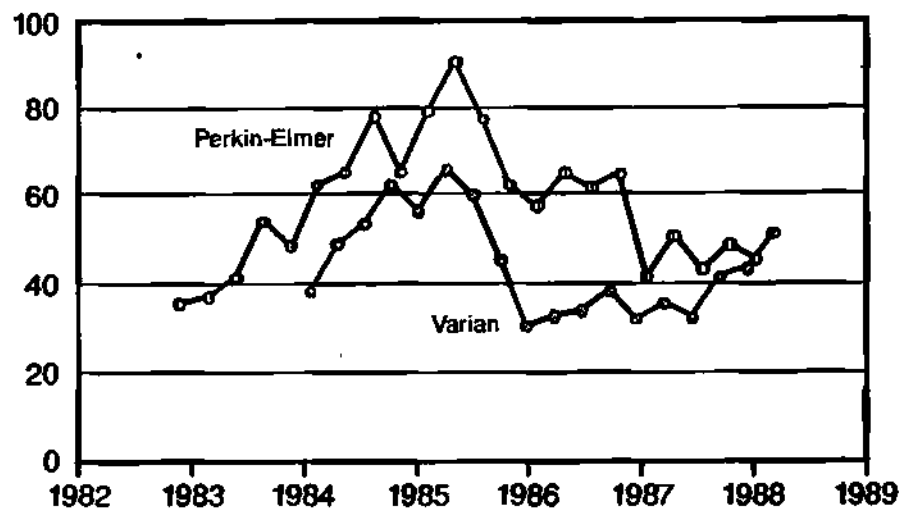


Source: Perkin-Elmer

## PE AND VARIAN

### Quarterly Sales

Millions of Dollars



Source: Perkin-Elmer  
Varian

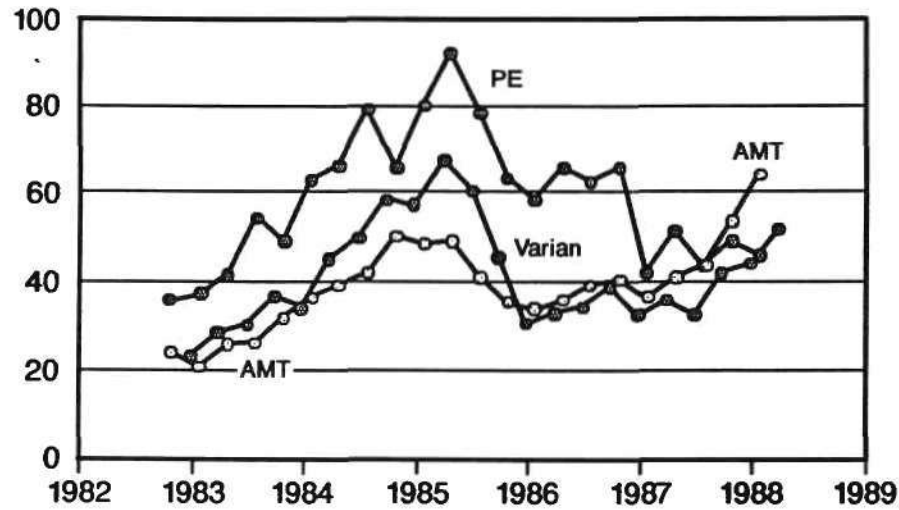
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## AMT, PE, AND VARIAN

Quarterly Sales

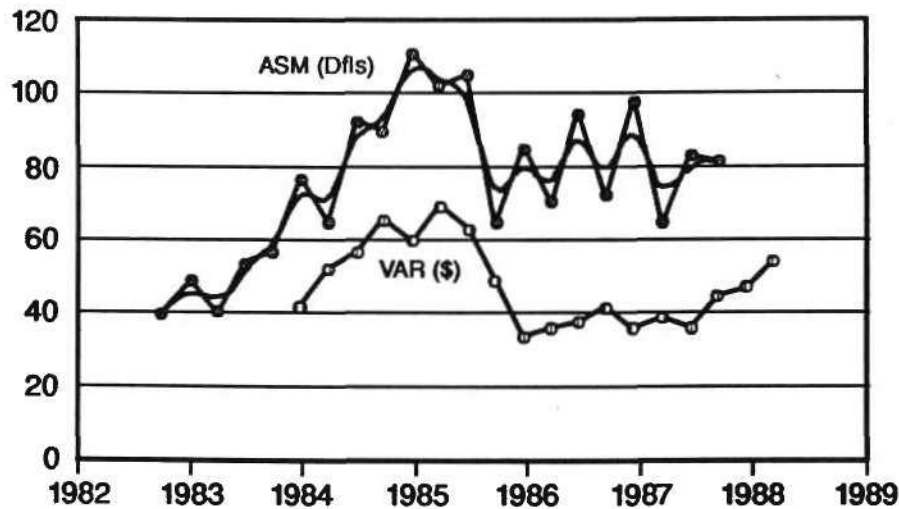
Millions of Dollars



Source: Applied Materials  
Perkin-Elmer  
Varian

## ASM AND VARIAN

Quarterly Sales  
(Millions of Dfls/\$)

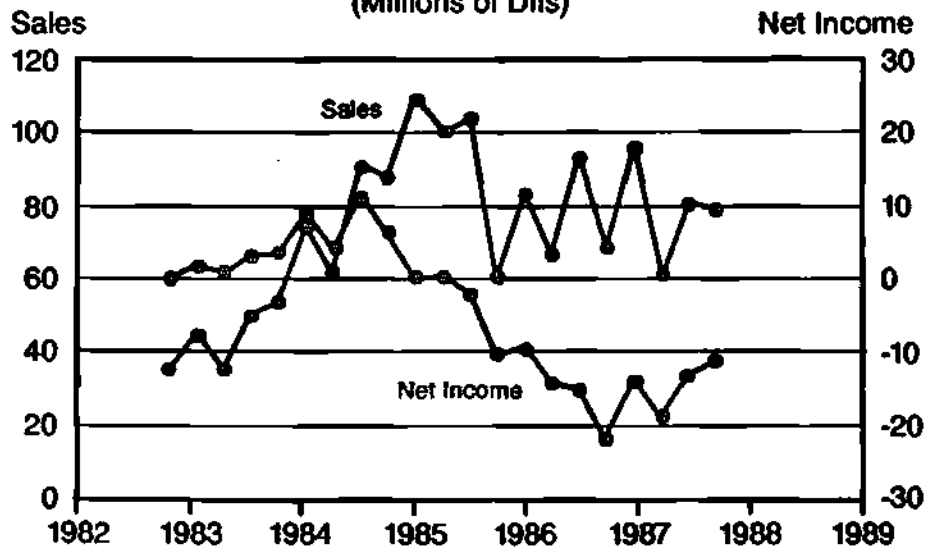


Source: ASM International  
Varian

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## ASM INTERNATIONAL

Quarterly Sales and Income  
(Millions of Dfls)



Source: ASM

## SEMICON/JAPAN EXHIBITORS BY COUNTRY

	<u>1982</u>	<u>1983</u>	<u>1987</u>
Japan	232	327	542
United States	204	289	274
United Kingdom	11	15	21
West Germany	12	14	11
Other	16	30	27
<b>Total</b>	<b>475</b>	<b>675</b>	<b>875</b>

Source: SEMI

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## ADVANCED EQUIPMENT TECHNOLOGY BEING DEVELOPED BY THE JAPANESE

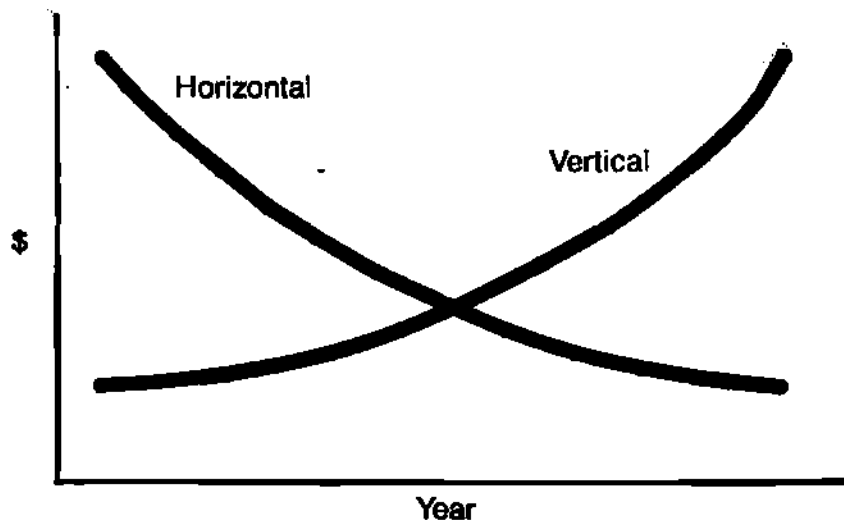
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- Photo CVD
- Excimer lasers
- Ion beam technology
- Large-substrate processing equipment
- Vertical furnaces
- ECR equipment

Source: Dataquest

### DIFFUSION FURNACE MARKET

Trends



Source: Dataquest

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## JAPANESE VERTICAL FURNACES

	Diffusion		LPCVD	
ASM Japan	VDF-100	(Y35M)	VMP-100	(Y45M)
Dainippon Screen	DSF		?	
Denko Systems	SD (1)	(Y35M)	SC (1)	(Y45M)
	SD (2)	(Y60M)	TC (2)	(Y80M)
Disco	DWD 1000	(Y150M)	DWL 1000	
Koyo Lindberg	VFS-4000	(Y30M)	VFS-4001/7	
Kokusai	DD-802V	(Y44M)	DJ-802V	(Y55M)
TEL Sagami	VCF-610		VDF-610	
Ulvac-BTU	L2	(Y60M)	?	

Source: Dataquest

## WORLDWIDE ECR ACTIVITY

### Japanese Companies

Anelva  
 Ashida  
 Elionix  
 Hitachi  
 Japan Steel Works  
 Shimadzu  
 Sumitomo Metal  
 Tokki  
 Tokyo Ohka

### European Companies

E.T. Electrotech  
 Plasma Technology

### U.S. Companies

Lam Research  
 (marketing agreement)  
 Materials Research  
 (licensing agreement)  
 Veeco (source only)

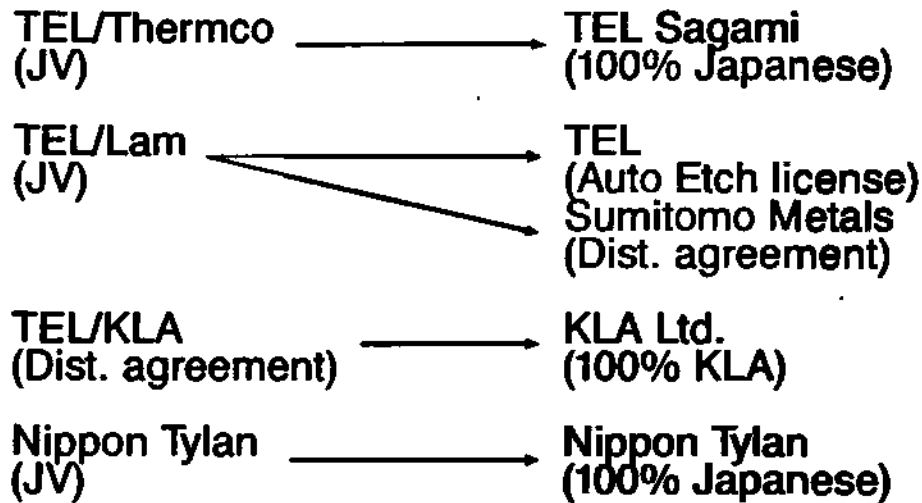
Source: Dataquest

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## CHANGES IN JAPANESE ALLIANCES

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Source: Dataquest

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## SUMMARY

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- Structure of worldwide fab equipment industry is evolving.
- Previous leaders in U.S. fab equipment industry are losing momentum.
- Japanese equipment industry is maturing.
- The future? -- Only the excellent will survive.

Source: Dataquest

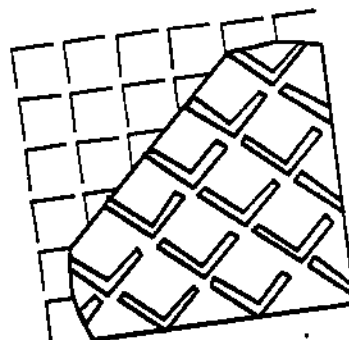
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## **SEMICONDUCTOR MATERIALS: PERSPECTIVE ON WAFERS**

***PEGGY MARIE WOOD, Ph.D.***

**Industry Analyst**

**Semiconductor Equipment and Materials Service**

**Dataquest Incorporated**

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## BACK TO THE ELEMENTS

A Look At The Periodic Table

II	III	IV	V	VI
	B	C	N	O
	Al	<b>Si</b>	P	S
Zn	Ga	Ge	As	Se
Cd	In	Sn	Sb	Te
Hg	Tl	Pb	Bi	Po

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## SILICON AND EPITAXIAL WAFERS

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### Agenda

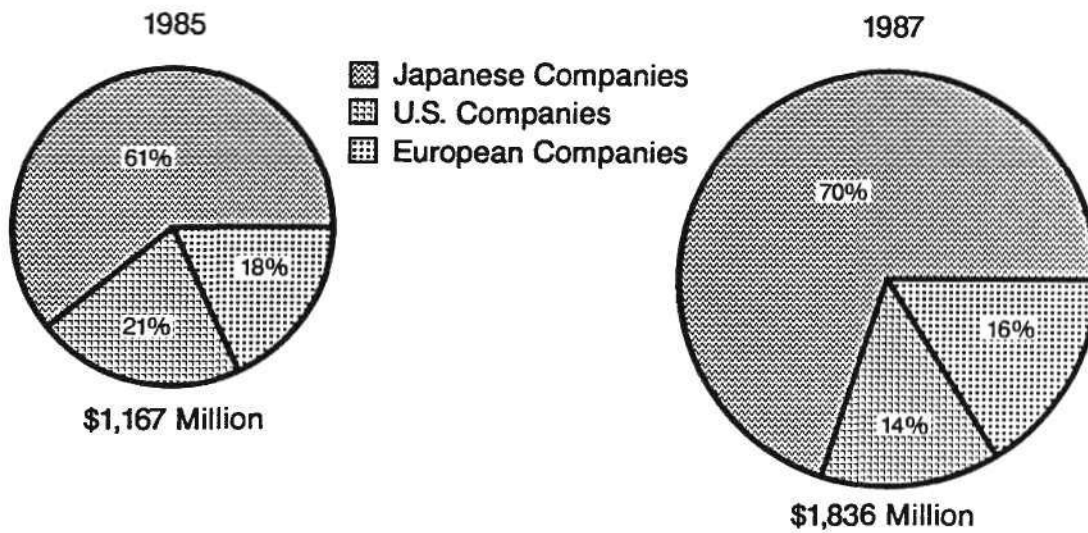
- Merchant wafer supplier sales
- Wafer pricing pressures
- Acquisitions activity
- Outlook on epi

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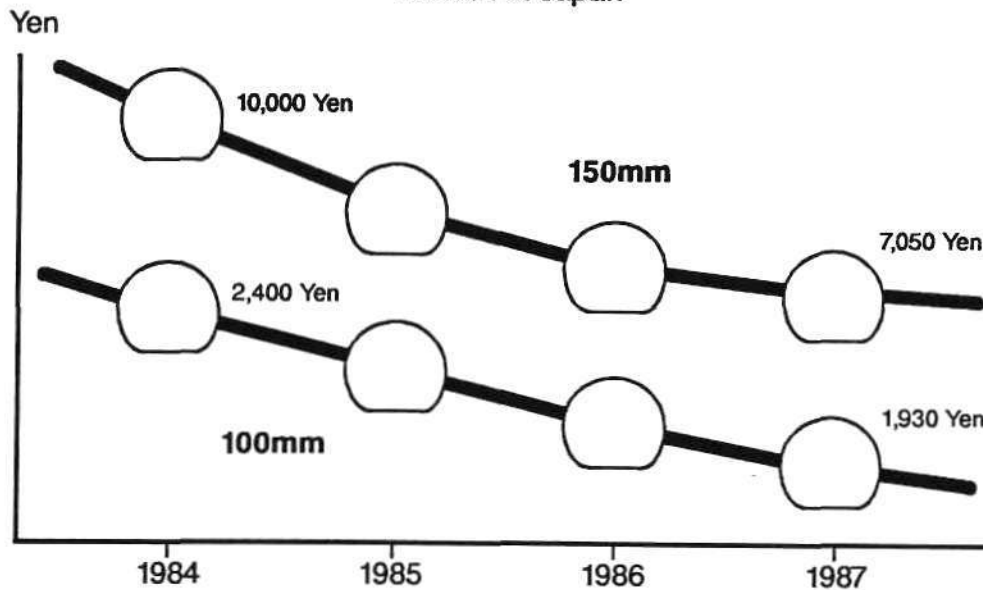
## SILICON AND EPITAXIAL WAFER SUPPLIERS



Source: Dataquest

## WAFER PRICING PRESSURES

A Look at Japan



Source: Dataquest

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## ACQUISITIONS ACTIVITY

---

Kawasaki Steel	1984 →	NBK Corporation	CZ
Nippon Kokan K.K.	1985 →	Great Western Silicon	Poly
Mitsubishi Metal	1986 →	Siltec Corporation	CZ
Osaka Titanium	1986 →	U.S. Semiconductor	Epi
???	1988? →	Cincinnati Milacron	Epi

Source: Dataquest

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## OUTLOOK ON EPI

---

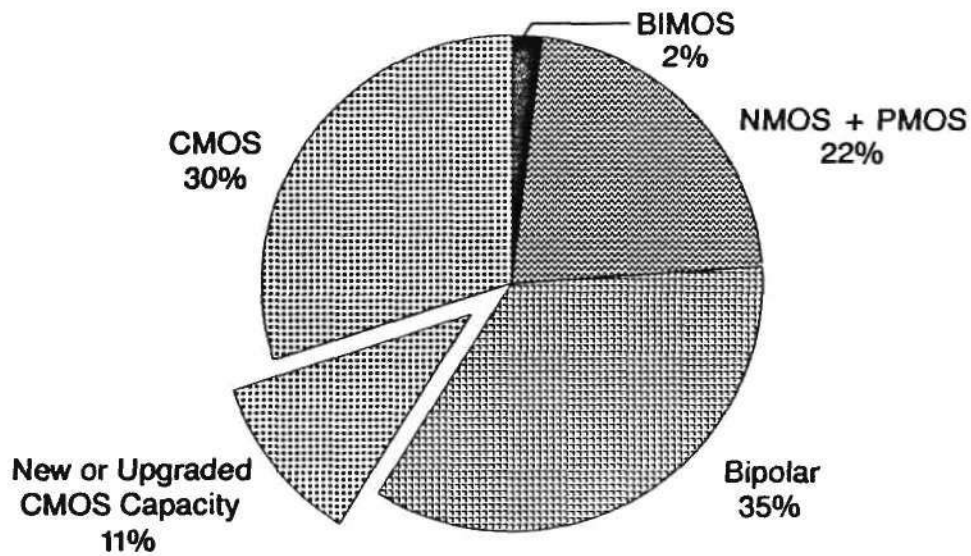
- Merchant epi wafer applications
  - United States
    - CMOS (memory, logic, ASICs)
    - Discrete (power devices, microwave)
  - Japan
    - Discrete devices
    - Bipolar ICs
    - CMOS ICs
  - No DRAMs yet
- Epi shortage in 1988?
  - What's driving increased epi demand?

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## SQUARE INCH CAPACITY BY TECHNOLOGY

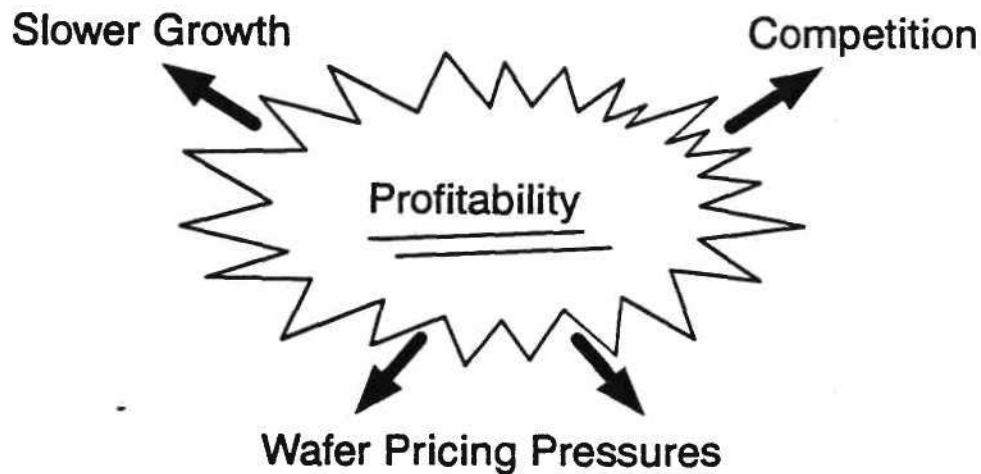
1987 North American Fab Data Base



Source: Dataquest

## SILICON AND EPITAXIAL WAFER MARKETS

"It's Been Tough . . . It's Staying Tough"



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# COMPOUND SEMICONDUCTOR MATERIALS

III-V, II-VI, IV-VI

II	III	IV	V	VI
	B	C	N	O
	<b>Al</b>	<b>Si</b>	<b>P</b>	<b>S</b>
<b>Zn</b>	<b>Ga</b>	<b>Ge</b>	<b>As</b>	<b>Se</b>
<b>Cd</b>	<b>In</b>	<b>Sn</b>	<b>Sb</b>	<b>Te</b>
<b>Hg</b>	Tl	<b>Pb</b>	Bi	Po

---

## COMPOUND SEMICONDUCTORS

---

### Agenda

- Devices and applications
- Materials: a potpourri of epitaxial layers
- Deposition technologies

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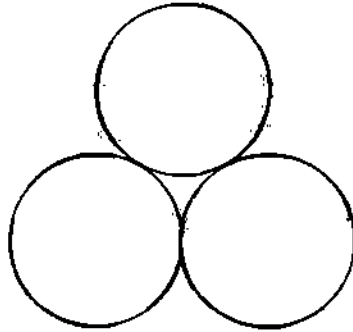
## COMPOUND SEMICONDUCTORS

---

Activity on all Fronts

Semiconductor  
Manufacturers

Wafer  
Suppliers



Equipment  
Companies

---

## COMPOUND SEMICONDUCTORS

---

### Devices

- GaAs ICs
  - Analog: oscillators, amplifiers, MMICs
  - Digital: SRAMs, ASICs, gate arrays
- Optoelectronic devices
  - LED lamps and displays
  - Lasers
  - Photodetectors (avalanche photodiodes)
  - Repeaters
  - Advanced optoelectronic devices  
(i.e., double heterojunction lasers, multiple quantum well lasers, superlattice structures)
- Other discrete devices
  - Power FETs, small signal transistors

---

## COMPOUND SEMICONDUCTORS

---

### Device Applications

- Communications
  - Fiber optics, satellite communications, local area networks
- Electronic data processing
  - Supercomputers
- Instrumentation
  - High-speed test and measurement systems
- Military
  - Satellite communications, radar, night vision systems, electronic warfare
- Consumer
  - TV and VCR remote controls, CD players

---

## COMPOUND SEMICONDUCTORS

---

### Device Manufacturers: Who is Involved?

#### Japanese Companies

Matsushita  
NEC  
Sharp  
Sony  
Toshiba

#### North American Companies

Avantek  
Gigabit Logic  
Hewlett-Packard  
Texas Instruments  
TRW

#### European Companies

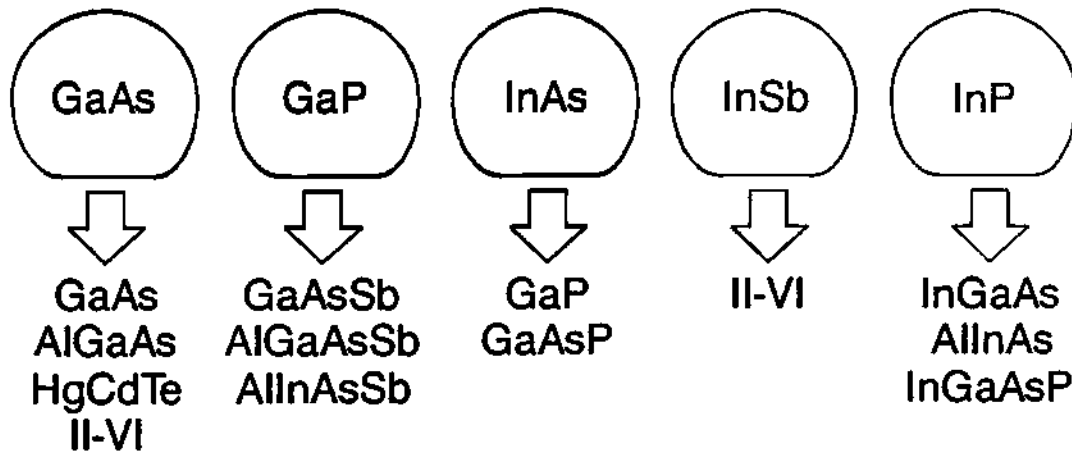
Philips  
Plessey III-V  
Siemens  
Telefunken  
Thomson CSF

Source: Dataquest

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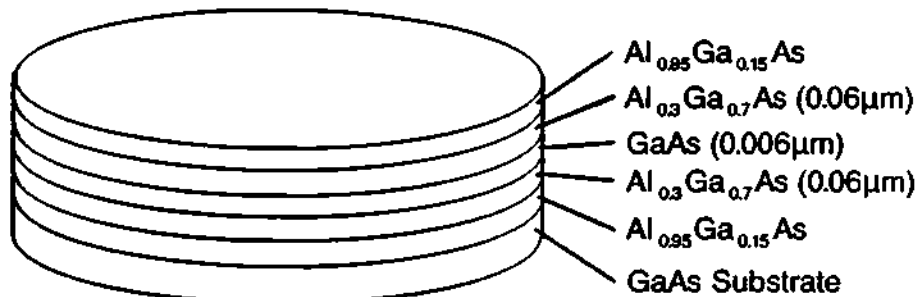
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## COMPOUND SEMICONDUCTORS III-V SUBSTRATES AND EPITAXIAL LAYERS



Source: Dataquest

## QUANTUM-WELL LASER STRUCTURE

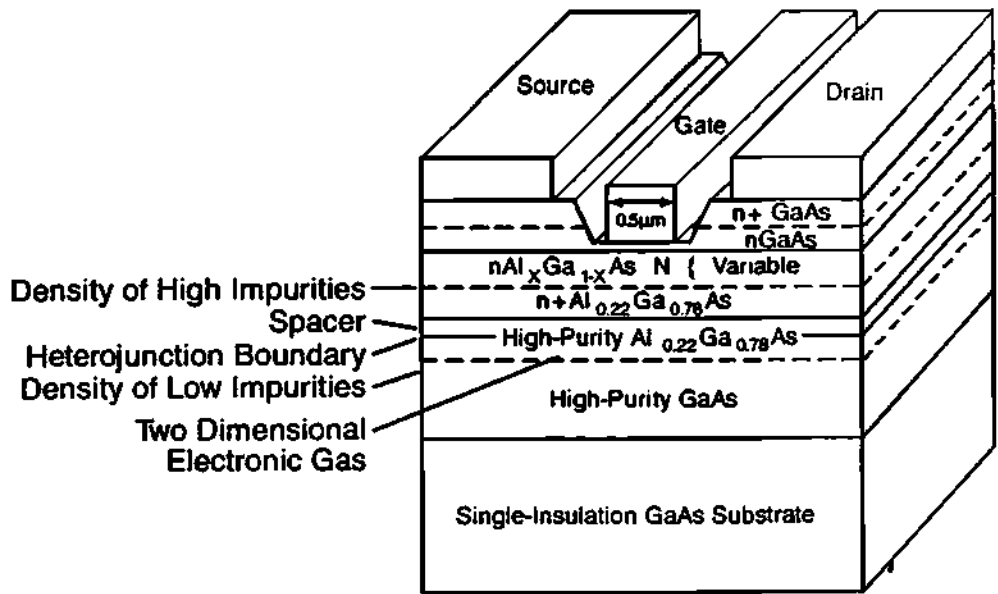


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## 0.5-MICRON GATE HEMT



Source: Sanyo Electric

---

## COMPOUND SEMICONDUCTORS

---

### Wafer Suppliers: Who Is Involved?

- Approximately 40 companies
- North American companies (22)
  - Start-up companies, equipment manufacturers, chemical and mining concerns
- Japanese companies (11)
  - Cable and mining companies, silicon wafer suppliers
- European companies (7)
  - Silicon and materials suppliers, start-up companies

Source: Dataquest

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## COMPOUND SEMICONDUCTORS

---

### Epitaxial Deposition Technologies

#### MBE

- Ultrahigh vacuum deposition
- Materials deposited:  
Compound SC materials,  
semiconductors, metals,  
superconductors (?)
- Throughput:  
1-2 wafers/cycle, growth  
rates of 1-10 Å/sec
- Price range:  
\$600,000-\$1.1 million

#### MOCVD

- Low-pressure deposition
- Materials deposited:  
Compound SC materials,  
superconductors (?)
- Throughput:  
Higher-throughput systems,  
growth rates of 1-300 Å/sec
- Price range:  
\$200,000-\$570,000

Source: Dataquest

---

## COMPOUND SEMICONDUCTORS

---

### Equipment Companies: Who Is Involved?

- North American companies
  - MOCVD: Crystal Specialties, Emcore, Spire
  - MBE: Perkin-Elmer, Varian
- Japanese companies
  - MOCVD: Nippon Sanso, TEL Sagami, Ulvac
  - MBE: Anelva, Ulvac
- European companies
  - MOCVD: Cambridge, EEV
  - MBE: ISA Riber, VG Instruments

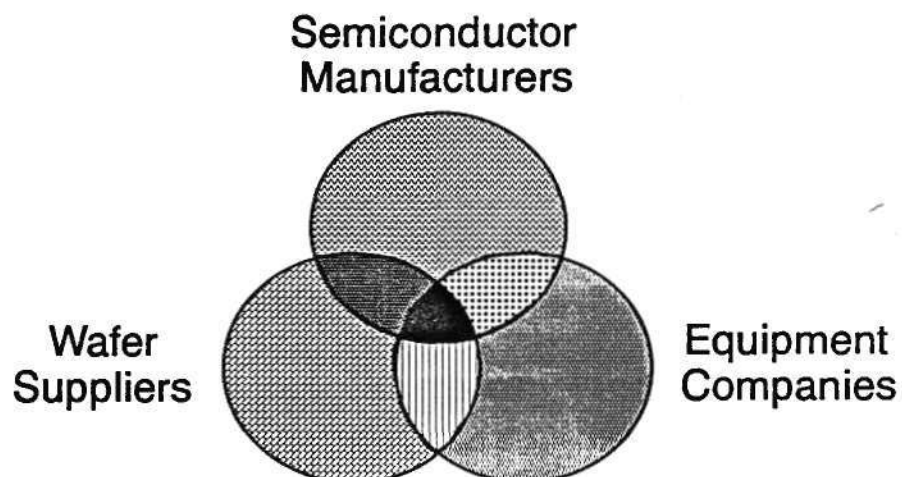
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# COMPOUND SEMICONDUCTORS

The Distinctions Are Not So Sharp



## THE BEST OF BOTH WORLDS?

GaAs-on-Silicon

II	III	IV	V	VI
	B	C	N	O
	Al	<b>Si</b>	P	S
Zn	<b>Ga</b>	Ge	<b>As</b>	Se
Cd	In	Sn	Sb	Te
Hg	Tl	Pb	Bi	Po

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## GaAs-ON-SILICON

---

- Advantages of silicon
  - Wafer size, cost, mechanical and thermal properties
- Advantages of gallium arsenide
  - Higher speed, radiation hardness, photonic properties
- Fruits of the marriage?
  - 1K SRAMs (Texas Instruments)
  - Room temperature, continuous-wave laser (University of Illinois, TI, Xerox)
  - Five-year program for development of GaAs-on-Si ICs and focal-plane arrays for radar applications (Ford Microelectronics)

Source: Dataquest

---

## PUTTING IT ALL IN PERSPECTIVE

---

### 1987 World Markets at a Glance

	<u>Silicon-Based</u>	<u>Compound SC Materials</u>
Devices	\$37.4 Billion	\$2.4 Billion
Wafers	\$1,836 Million	\$200 Million +
Epitaxial Equipment	\$53 Million	\$115 Million

Source: Dataquest

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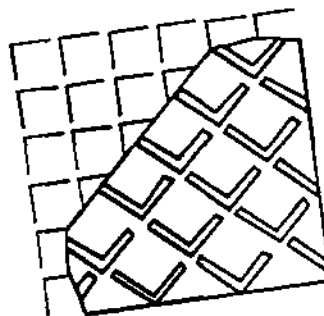
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## **COMPETITIVE TECHNOLOGY DEVELOPMENTS IN JAPAN**

***GENE NORRETT***

Corporate Vice President  
General Manager, Components Division  
Dataquest Incorporated

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## **OVERVIEW - A DAY IN THE LIFE OF A. JOE AMERICA**

---

- 6 a.m. - Home automation (HA)
- 7 a.m. - Car electronics
- 8 a.m. - Office automation (OA)
- 5 p.m. - Electronic shopping
- 7 p.m. - Home entertainment

---

**Where there is a  
daily inconvenience,  
there is a market need.**

---

***INVENT THE FUTURE!***

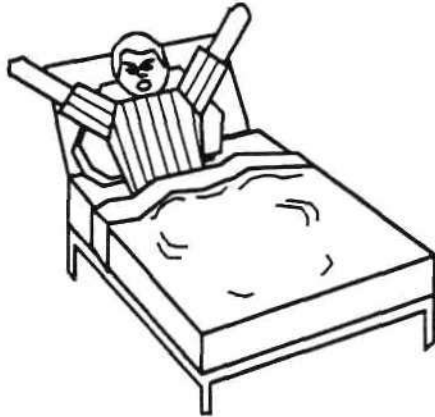
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## 6 a.m. - Home Automation

---



- Wake up
- Shower
- Shave/apply makeup
- Breakfast
- Morning TV
- Home security and controls

---

## HOME AUTOMATION IN THE 1990s

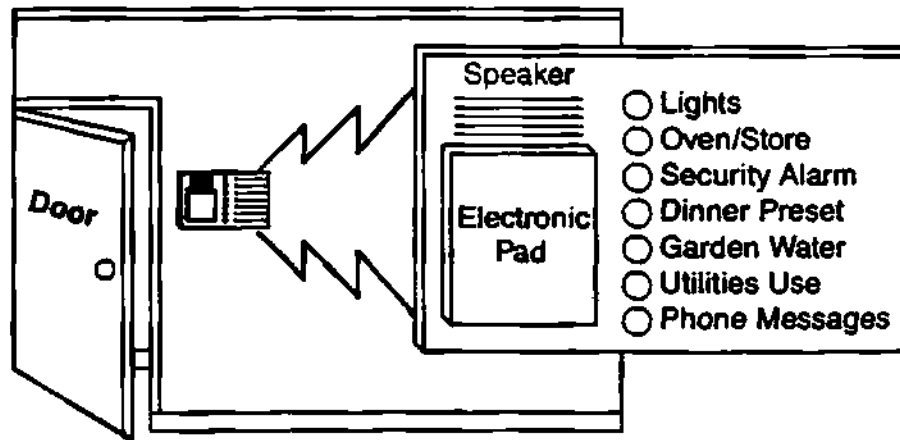
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<u>Problems</u>	<u>Needs</u>	<u>Devices Required</u>
Get Kids Up	Stereo wake-up	MCU, DRAM, S/C lasers
Shower Too Hot/Cold	Preset temperature	Sensor, 4-bit MCU
Breakfast Rushed	Preset cooking	4-bit MCU, DRAM
Traffic Jams	Interactive TV/ traffic advisory	16-bit MCU
Forget Lights, Oven, Alarm and Other Items	House control panel at door	Voice-synthesis chips, audio RAM, 8-/16-bit MCUs, sensors

Source: Dataquest

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## HOME CONTROL SYSTEM OF THE 1990s



Source: Dataquest

---

### 7 a.m. - Car Electronics

---

<u>Problems</u>	<u>Needs</u>	<u>Devices Required</u>
Traffic Jams	Navigation system	Modem ICs, sensors, 16-/32-bit RISC graphics chips, 4Mb/16Mb RAM and ROM
Business Calls	Built-in phone/ fax system	Modem ICs, 16-bit MPUs, 4Mb/16Mb memories

Source: Dataquest

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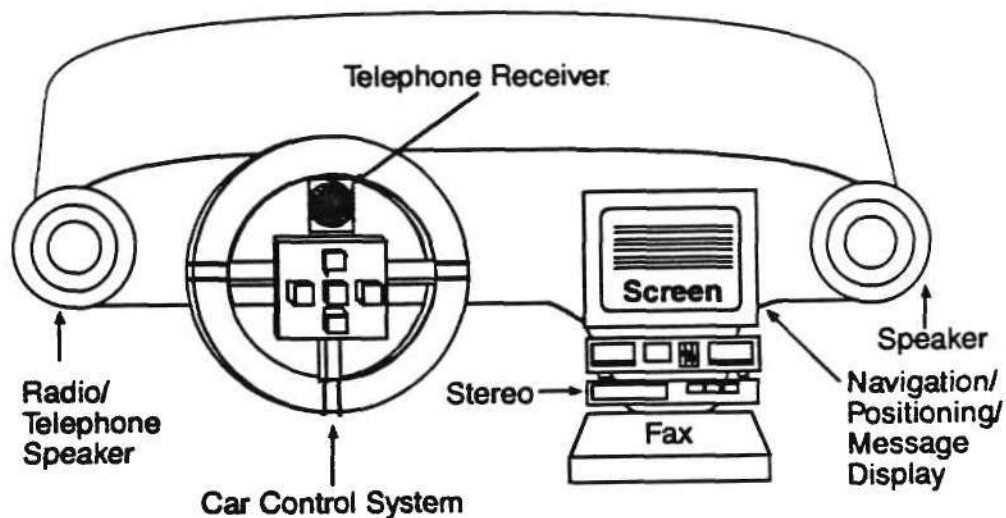


## 7 a.m. - Car Electronics

<u>Problems</u>	<u>Needs</u>	<u>Devices Required</u>
Reach for Dials	Built-in steering wheel control system	Voice recognition chips, 16-/32-bit MPUs
Maintenance (Tires, Repairs, Oil)	Maintenance advisory system	4Mb/16Mb ROMs and RAMs 4-bit MCUs
Locked Out	Voice door key	Voice recognition chips

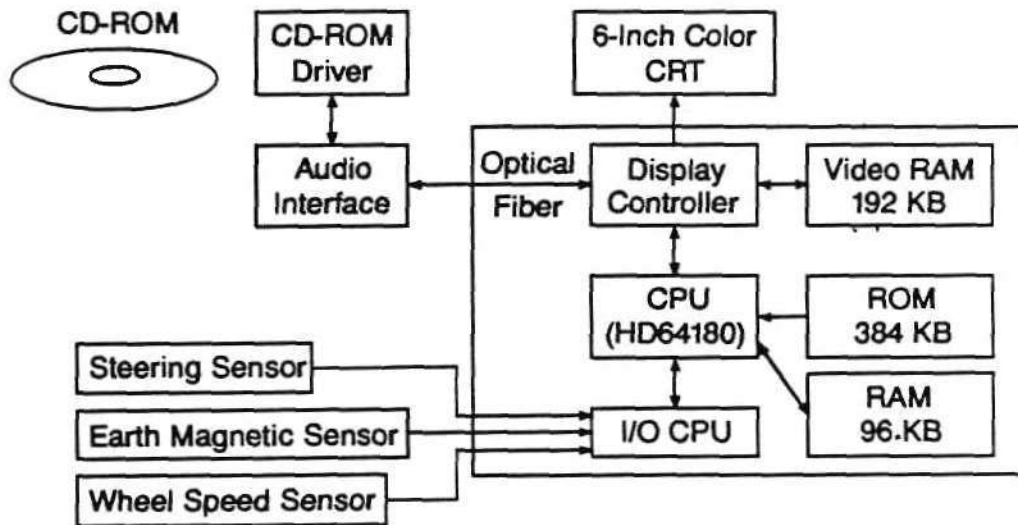
Source: Dataquest

## THE AUTOMOTIVE OFFICE OF THE 1990s



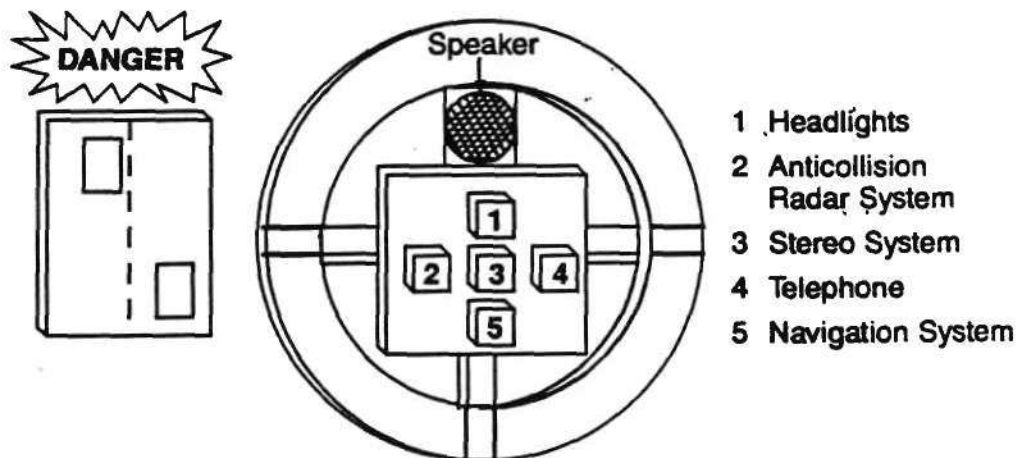
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## TOYOTA'S CD-ROM NAVIGATION SYSTEM



Source: Nikkei Electronics

## STEERING WHEEL CONTROL SYSTEM



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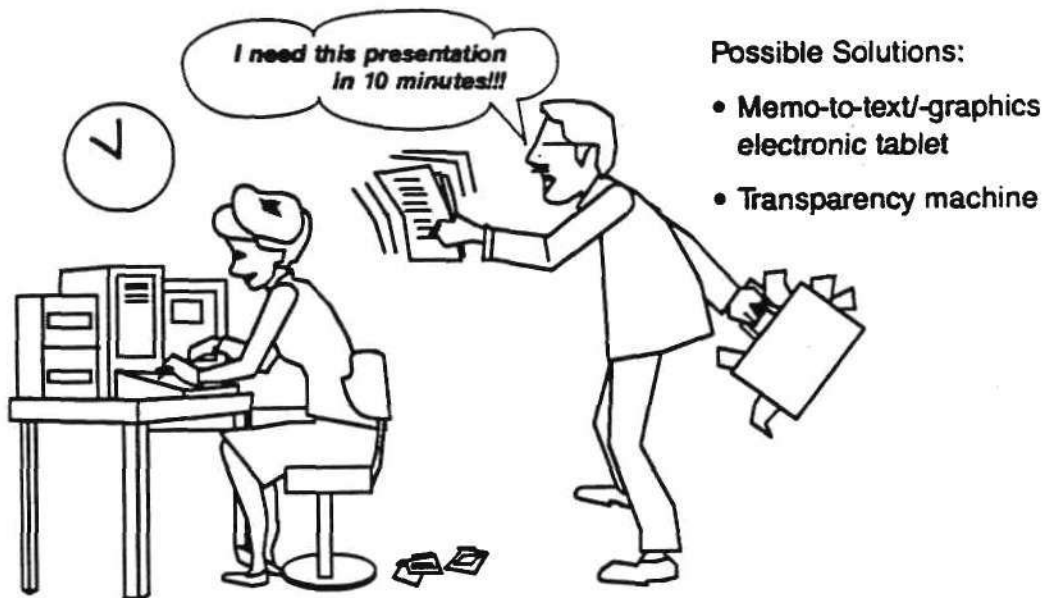
## 8 a.m. - OFFICE AUTOMATION

---

<u>Problems</u>	<u>Needs</u>	<u>Devices Required</u>
Phone Tag	Office wrist phone	Modem ICs, DRAMs, MCUs
Copier and Fax Backed Up	Personal, plain paper fax/copier/printer	32-bit MPUs, DRAMs, ROMs, semiconductor lasers
Where Is Person?	Office locator system	Sensors, voice-synthesis ICs
Long Phone Calls	Phone stopwatch and cost calculator	4-bit MCUs, DRAMs
Fax or Phone Cheaper?	Fax/phone alternative cost calculator	MCUs, DRAMs, ROMs

Source: Dataquest

## 11 a.m. - OFFICE CHAOS

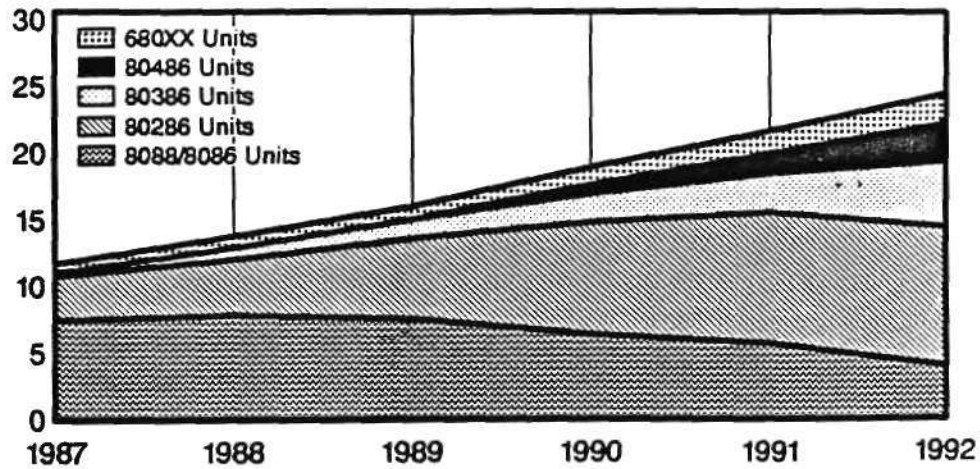


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## ESTIMATED PC SHIPMENTS

by Microprocessor Type

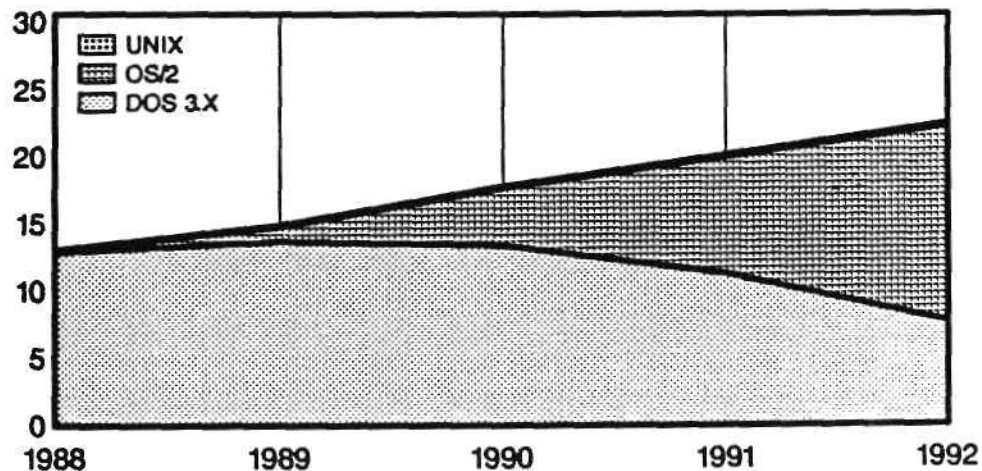
Millions of Units



Source: Dataquest

## ESTIMATED PERSONAL COMPUTER OPERATING SYSTEM SHIPMENTS

Millions of Units



Source: Dataquest

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---

## VIDEOPHONE PC OF THE 1990s

---

- 4-8 mips
- 4-8MB RAM
- Megapixel color displays  
8-10 inches
- 3.5-inch storage
- Built-in LAN
- Coprocessing
- 80MB hard disk



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## HOT NEW SEMICONDUCTORS FOR THE OFFICE

---

### Emerging Systems

Laptop PC

Videophone PC

Personal fax/copier

### Semiconductors Needed

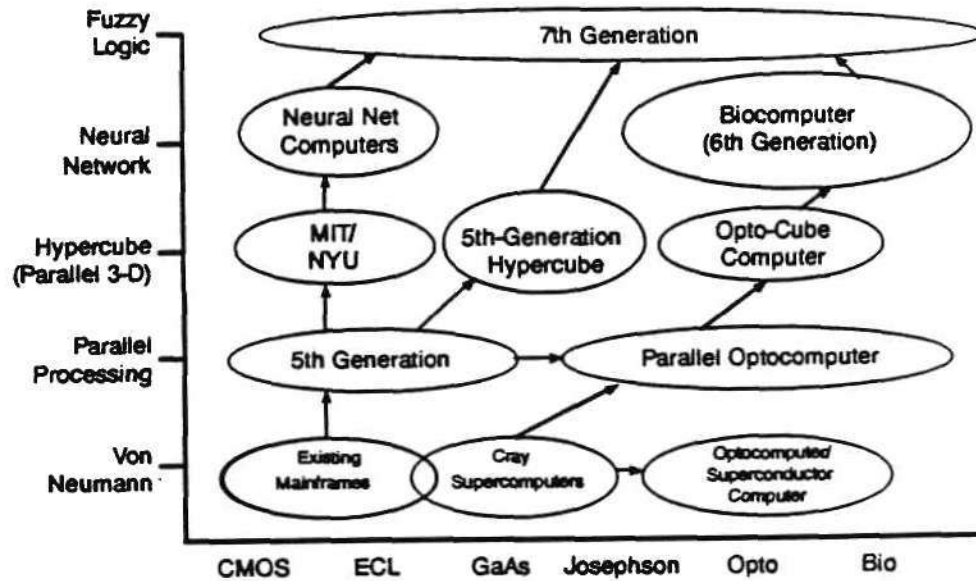
Sea-of-gates ASICs,  
megabit memories (IC cards),  
specialized 32-bit MPUs,  
voice recognition chips.

CCD sensors,  
voice recognition chips,  
IC card readers

Advanced telecom ICs,  
printer font ROM cartridges,  
megabit memory storage

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## FUTURE COMPUTING TRENDS



Source: Dataquest

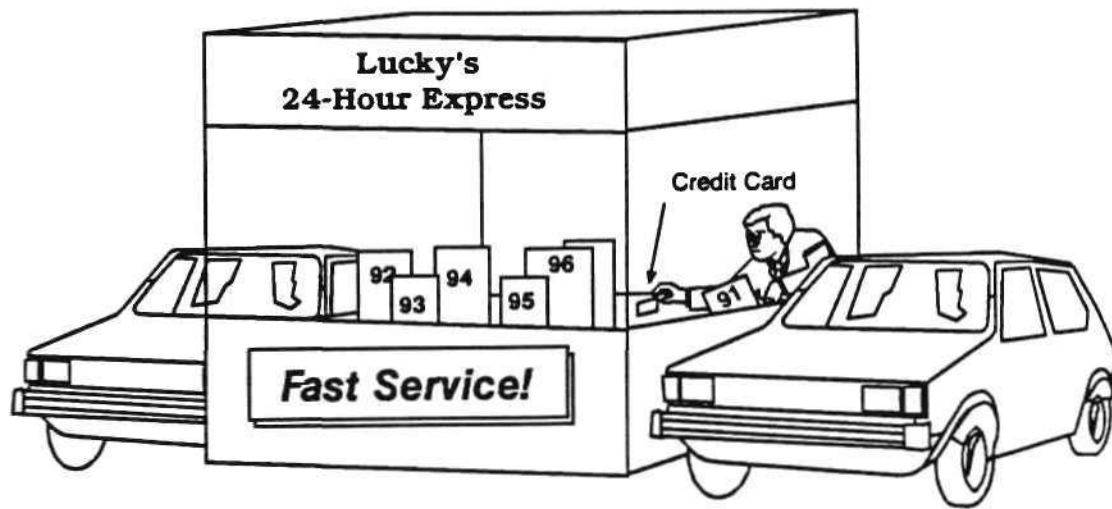
## 5 p.m. - ELECTRONIC COMPARISON SHOPPING

Item	Lucky's	Safeway	Alpha-Beta
Whole Wheat Bread	\$1.39	\$1.49	\$1.25
1/2-Gallon Skim Milk	2.00	1.80	1.95
Boned Chicken	3.75	4.50	4.25
Raisin Bran Cereal	2.75	3.20	3.10
6-Pack Budweiser	3.50	4.20	3.99
<b>Total</b>	<b>\$13.39</b>	<b>\$15.19</b>	<b>\$14.54</b>
<b>Send Order</b>	↑		

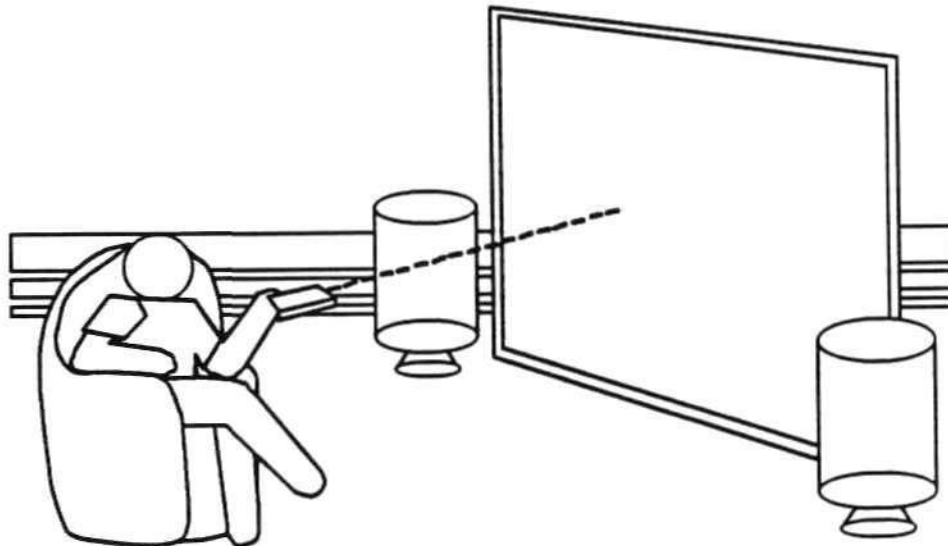
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## 6 p.m. - SHOPPING PICKUP

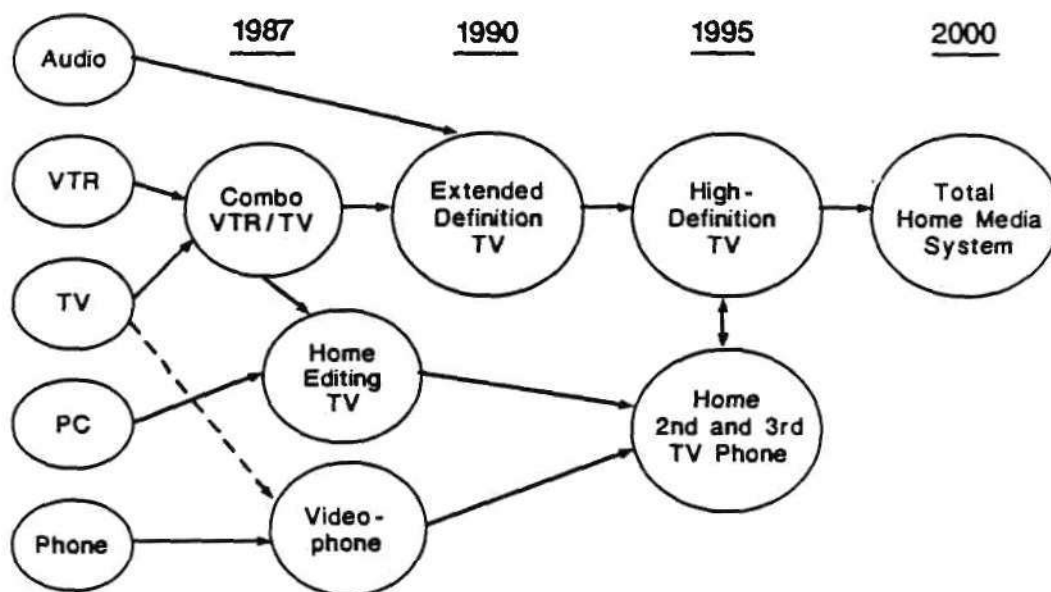


## 7 p.m. - HOME ENTERTAINMENT



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## EMERGING HOME ELECTRONICS



## HOT NEW HOME ELECTRONIC SEMICONDUCTORS

### Emerging Systems

Large-Screen  
Combo VTR/TV

Remote Control  
Handsets

Videophone Sets  
(Second or  
Third TVs)

### Semiconductors Needed

Video RAMs (4Mb/16Mb/64Mb)  
32-bit video processors  
Sea-of-gates ASICs

Semiconductor lasers  
Voice recognition chips  
32-bit controllers

Voice recognition chips  
Video RAMs  
CCD sensors  
Specialized 32-bit video processors

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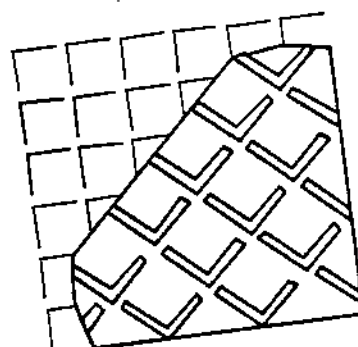


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## **COMPETITIVE STRUCTURE IN ASIA**

**TOM WANG**

Director

Asia/Pacific Components Group  
Dataquest Incorporated

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## **AGENDA**

---

- Asian semiconductor industry outlook
- Semiconductor manufacturers in Asia
- Key issues in 1988
- Summary and conclusion

---

## **ASIAN SEMICONDUCTOR INDUSTRY OUTLOOK**

---

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- 
- Market growing drastically
  - Competition increasing significantly
  - Manufacturing moving offshore
  - Business opportunities growing
- 



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## SEMICONDUCTOR CONSUMPTION

---

( Millions of U.S. Dollars )

	<u>1985</u>	<u>1986</u>	<u>1987*</u>
South Korea	\$436	\$624	\$1,101
Taiwan	\$496	\$694	\$1,171
Hong Kong	\$334	\$478	\$ 806
Singapore	\$271	\$350	\$ 590

\* Estimated

Source: Dataquest

---

## ESTIMATED SEMICONDUCTOR CONSUMPTION

---

( Billions of U.S. Dollars )

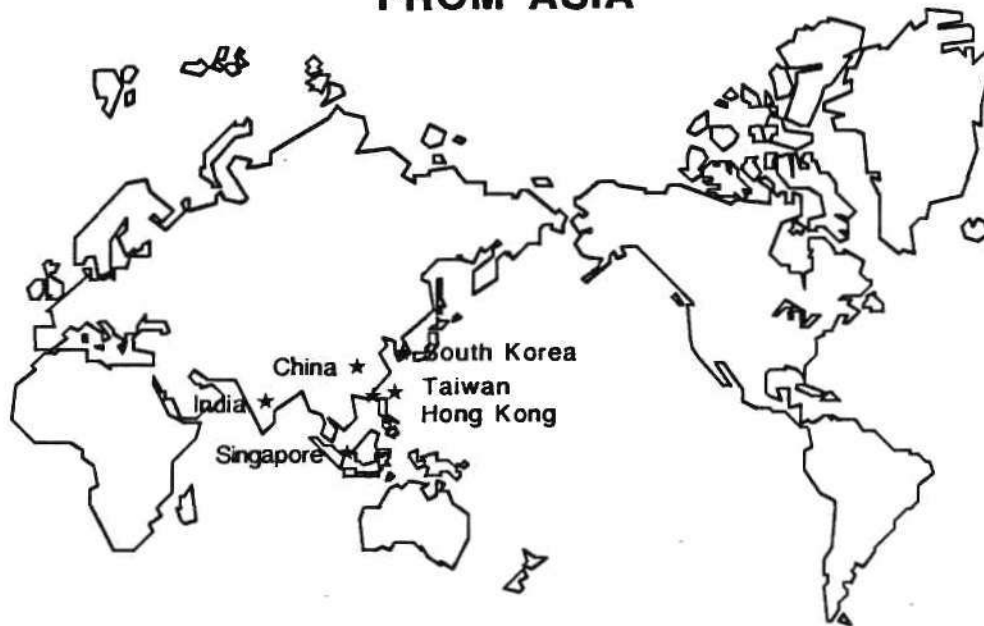
	<u>1986</u>	<u>1987</u>	<u>1988</u>	<u>1992</u>
ROW	\$ 2.9	\$ 4.9	\$ 6.3	\$11.8
Europe	\$ 5.5	\$ 6.8	\$ 7.5	\$11.9
Japan	\$12.4	\$14.5	\$17.4	\$27.5
United States	\$10.2	\$12.5	\$14.2	\$20.2

Source: Dataquest

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## COMPETITION INCREASING SIGNIFICANTLY FROM ASIA



---

## COMPETITION FROM THE 4 "Cs"

---

- Consumers
- Computers
- Communications
- Semi-Conductors

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## SEMICONDUCTOR PRODUCTION

---

(Millions of U.S. Dollars)

<u>Company</u>	<u>1986</u>	<u>1987*</u>	<u>Growth Rate</u>
Samsung	\$170	\$317	86.5%
GoldStar	\$ 48	\$ 68	41.7%
KEC	\$ 50	\$ 78	56.0%
UMC	\$ 68	\$ 90	32.4%

\* Estimated

Source: Dataquest

---

## COMPETITION IN MEMORY CHIPS

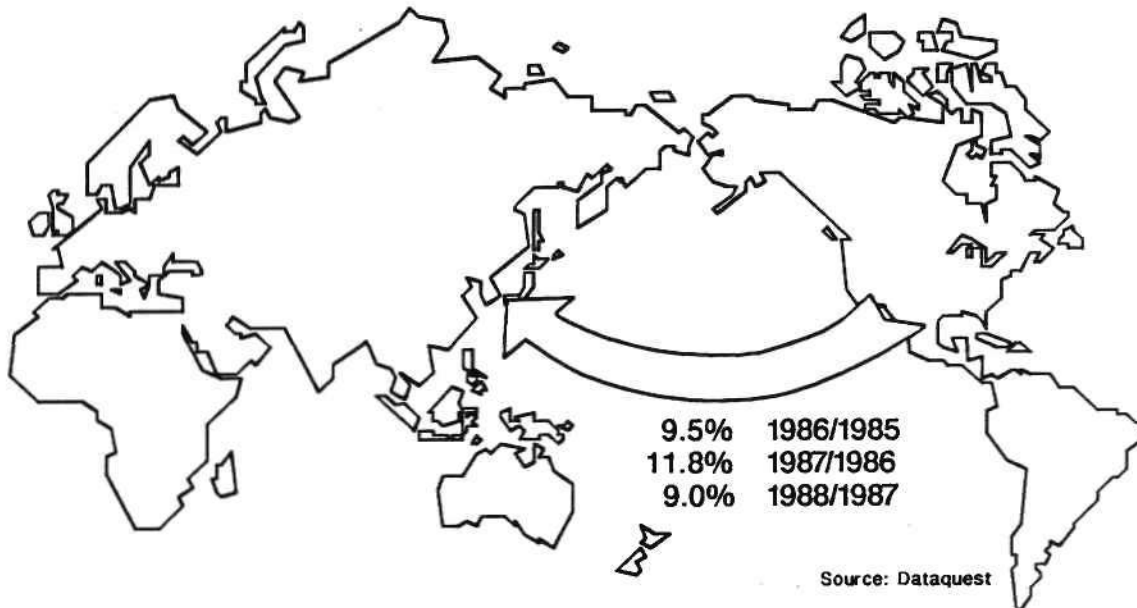
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	<u>Samsung</u>	<u>GoldStar</u>	<u>Hyundai</u>
1M DRAM			
Mass Production	2Q '88	3Q '88	4Q '88
Wafer Size	6"	6"	6"
Design Rule	1.2 $\mu$ m	1.2 $\mu$ m	1.2 $\mu$ m
Capacity (Wafer/Day)	100 - 600	600	300
4M DRAM			
Mass Production	3Q '89	3Q '89	3Q '89

Source: Dataquest

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## ESTIMATED PERCENT OF U.S. SEMICONDUCTOR CONSUMPTION MOVING OFFSHORE



---

## MAIN REASONS FOR MOVING OFFSHORE

---

Before:

Low labor cost

Now:

Low labor cost + superior talent  
+closeness to market

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## FUNCTIONS OF OFFSHORE FACILITY

---

Before:

Assembly and testing

Now:

Design + fabrication +  
assembly and testing

---

## OPPORTUNITY

---

### Economic Growth Real GDP Growth Rates (%)

	<u>1986</u>	<u>1987*</u>	<u>1988*</u>
Taiwan	11.0	10.1	7.3
South Korea	12.4	11.1	8.0
Hong Kong	11.0	12.6	8.9
Singapore	1.9	6.9	5.5
China	8.0	9.7	9.1
Japan	2.4	2.5	3.0
United States	2.2	3.1	2.8
Europe	2.5	2.2	2.0

\* Estimated

Source: Dataquest

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## **OPPORTUNITY**

---

### **High - Technology Business Opportunities**

- Semiconductor manufacturing
- Semiconductor equipment and materials manufacturing
- Systems manufacturing
- Financial opportunities

---

## **SEMICONDUCTOR MANUFACTURERS IN ASIA**

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## SEMICONDUCTOR MANUFACTURERS - SOUTH KOREA

---

- Samsung
- Goldstar
- Hyundai
- Daewoo
- KEC

---

## SAMSUNG

---

Sales	\$316 million	Sales Channels	Asia - agents Europe - agents U.S. - reps/dist'rs. Big OEMers - direct
Rank	22		
Products	256K DRAMs - 25% 64K DRAMs - 20% CMOS Logic - 25% Linear ICs - 10% Transistors - 20%	New Products	1M DRAMs 512K EPROMs 256K SRAMs CTV/VTR ICs Codec/Combo
Capacity (Wafers/year)	4" BIP - 360,000 5" MOS - 600,000 6" MOS - 200,000		

Source: Dataquest

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## GOLDSTAR

---

Sales	\$69 million	Sales Channels	Asia - agents Europe - agents U.S. - reps/dist'rs. Big OEMers - direct
Products	TTL - 30% Gate arrays - 20% 74HC/HCT - 10% Hybrids - 30% Linear ICs - 10%	New Products	1M DRAMs 256K DRAMs 2Kx8 SRAMs 8Kx8 SRAMs Fast TTLs
Capacity (Wafers/year)	4" BIP - 200,000 5" MOS - 250,000		

Source: Dataquest

---

## HYUNDAI

---

Sales	\$40 million	Sales Channels	Asia - agents Europe - agents U.S. - reps/dist'rs. Big OEMers - direct
Products	256K DRAMs - 50% 16K SRAMs - 15% Mask ROMs - 15% MPUs - 10% Others - 10%	New Products	1M DRAMs
Capacity (Wafers/year)	5" MOS - 120,000 6" MOS - 480,000		

Source: Dataquest

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## DAEWOO

---

Sales	\$10 million	Sales Channels	Asia - agents Europe - agents U.S. - reps/dist'rs. Big OEMers - direct
Products	Audio ICs - 50% Custom - 50%		
Capacity (Wafers/year)	4" BIP - 90,000	New Products	ICs for PC ICs for telecom

Source: Dataquest

---

## KEC

---

Sales	\$78 million	Sales Channels	Domestic - direct International - through Toshiba
Products	Transistors - 70% Linear ICs - 30%		
Capacity (Wafers/year)	4" BIP - 200,000	New Products	Linear ICs

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## SEMICONDUCTOR MANUFACTURERS - TAIWAN

---

- UMC
- ERSO
- TSMC
- Rectron
- Fine
- Others

---

## UNITED MICROELECTRONICS CORPORATION (UMC)

---

Sales	\$90 million	Sales Channels	U.S. - reps./dist'rs.
Rank	50	New Products	PS/2 Model 30 Chip Set SCSI Chips Modem Chip Set Data Communication Chips
Products	Microcomponent & Memory ICs - 36.7% Consumer ICs - 26.3% Telephone ICs - 18.4% Custom ICs - 18.6%		
Capacity (Wafers/Year)	4" MOS - 480,000 6" MOS - 120,000 (Available Nov. 1988)		

Source: Dataquest

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## **ELECTRONICS RESEARCH AND SERVICE ORGANIZATION (ERSO)**

---

<b>Sales</b>	<b>\$30 million</b>
<b>Products</b>	PC Chip Set Consumer ICs Custom ICs Combo

Source: Dataquest

---

## **TAIWAN SEMICONDUCTOR MANUFACTURING COMPANY (TSMC)**

---

<b>Product</b>	<b>Foundry</b>
<b>Capacity (Wafers/Year)</b>	Fab I - 6" MOS - 120,000 Fab II - 6" CMOS - 360,000 (Available 1989)

Source: Dataquest

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## SEMICONDUCTOR MANUFACTURERS - HONG KONG

---

- Hua Ko
- Elcap
- RCL

---

### HUA KO

---

Products

Consumer ICs  
Custom ICs

Capacity  
(Wafers/Year)

4" MOS - 60,000

Source: Dataquest

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## ELCAP

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Products	EL6116 74HC/HCT Series Consumer ICs Custom ICs Gate Arrays (up to 3,000 gates) Packaging Service
Capacity (Wafers/Year)	4" CMOS - 60,000

Source: Dataquest

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## SEMICONDUCTOR MANUFACTURERS - SINGAPORE

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- SGS-Thomson\*
- HP
- Chartered

\* Only SGS-Thomson is in production now

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## **SGS-THOMSON**

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### **Products**

**EPROMs  
Power Transistors  
Consumer ICs  
Microcomponent ICs**

**Capacity  
(Wafers/Year)**

**5" - 360,000**

**Source: Dataquest**

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## **CHARTERED SEMICONDUCTOR**

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**6" wafer fab will be finished in early 1989.**

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## **SEMICONDUCTOR MANUFACTURERS - CHINA**

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- Wuxi
- BETF
- Beijing Semiconductor Factories #3, 6, and 109
- Shanghai #5, 7, 14, and 19 Radio Components Factory
- Li shan
- Others

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## **WUXI MICROELECTRONICS COMPLEX**

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### **Products**

- Toshiba 5-chip set @ 5 million units/yr.
- Discrete semiconductor components (mostly for consumer electronics applications)
- 64K memories, 4-bit MCUs, and telecom devices in small quantities

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## **WUXI MICROELECTRONICS COMPLEX**

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### **Sales channels**

- Not well developed, manufacturers almost entirely under exclusive agreement

### **Trends**

- Capable of 3-micron technology
- Most production is of 4-inch wafers
- Future emphasis on telecom ICs, converters, and op amps

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## **KEY ISSUES IN 1988**

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## **KEY NEGATIVE ISSUES IN 1988**

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- Currency value appreciation
- Protectionism
- Competition from non-NICs
- U.S.-dependent industry

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## **SUMMARY**

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- Asian semiconductor industry's worldwide influence will grow
- Asia will be worldwide leader in semiconductor consumption growth
- South Korea will be a significant DRAM producer
- Taiwan will become a major ASIC design center

Source: Dataquest

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# CONCLUSION



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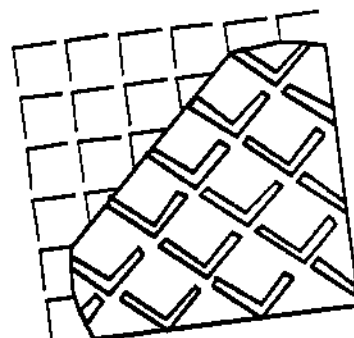
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**Our Rapidly Changing Industry:  
Status 1988**



## **EUROPEAN COMPETITIVE ANALYSIS**

***BIPIN PARMAR***

Senior Industry Analyst  
European Components Group  
Dataquest UK Limited

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## WORLDWIDE SEMICONDUCTOR PRODUCERS' SHARES

(Billions of Dollars and Percentages)

	<u>1986</u>		<u>1987</u>		<u>Growth</u>
Japan	\$14.0	48%	\$17.8	49%	27.2%
United States	11.6	40	13.9	39	22.4%
Europe	3.4	11	4.0	11	17.6%
ROW	0.4	1	0.6	1	50.0%
Total	\$29.4	100%	\$36.3	100%	24.5%

Source: Dataquest

## IMPACT OF SEMICONDUCTOR MERGERS

### European Market Rankings

<u>1986</u>	<u>1987</u>	<u>Company</u>	<u>Highest Position</u>
6 and 5	2	SGS-Thomson	Semi. - 2
7 and 16	6	National-FSC	Bipolar Logic - 2
11 and 21	9	AMD-MMI	Bipolar Memory - 1
15 and 19	13	Plessey-Ferranti	Bipolar GA - 2

- Major impact on bipolar position, not on MOS
- 1988 is year of consolidating manufacturing
- 1989 and '90 - new investments in emerging processes

Source: Dataquest

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## **FUTURE TRENDS -- EUROPEAN ELECTRONICS INDUSTRY**

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- Europe will become a unified market after 1992
- Restrictive trade barriers will disappear
- Size of combined market will increase GNP by 5%
- Size of population will be 330 million
- New European standards will emerge in consumer electronics, telecommunications, and computers
- Scale of economy will drive down costs
- Europe will be more competitive in its own market

Source: Dataquest

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## **FUTURE TRENDS -- EUROPEAN ELECTRONICS INDUSTRY**

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- Europe will have state-of-the-art processing capability
  - Espirit, Eureka, Megaproject
- European community will ensure:
  - Multinationals source components locally
  - Collaborative R&D on all fronts
  - Maintaining strong manufacturing base
- Europe
  - Still strong in consumer electronics and automotive
  - Telecommunications will get stronger
  - Stability in military market

Source: Dataquest

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## EUROPEAN SEMICONDUCTORS MARKET SHARE

(Billions of U.S. Dollars and Percentages)

	1986		1987		Growth
Japan	\$0.66	12.0%	\$0.85	13.3%	28.8%
U.S.	2.53	45.9	2.75	43.2	8.7%
Europe	2.32	42.0	2.70	42.7	16.4%
ROW	0.02	0.1	0.05	0.8	150.0%
Total	\$5.53	100.0%	\$6.35	100.0%	14.8%

Source: Dataquest

## EUROPEAN COMPONENTS GROUP

European Market Share Estimates, Millions of U.S. Dollars

### ASICs

	1987	% Market Share
STM	\$ 75.5	11.3%
ITT	73.0	10.9%
Siemens	66.0	9.8%
AMD-MMI	44.0	6.6%
LSI Logic	40.0	6.0%
Mietec	32.0	4.8%
National-Fairchild	32.0	4.8%
Ferranti	28.0	4.2%
AMS	27.0	4.0%
Motorola	24.5	3.7%
Texas Instruments	24.0	3.6%
Others	205.1	30.3%
Total Market	\$671.1	

Source: Dataquest

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## EUROPEAN COMPONENTS GROUP

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### European Market Share Estimates, Millions of U.S. Dollars Bipolar ASICs

	<u>1987</u>	<u>% Market Share</u>
Programmable Logic (Total)	\$65	
AMD-MMI	43	66%
National-Fairchild	9	14%
Philips	8	12%
Texas Instruments	5	8%
Gate Array (Total)	\$76	
Siemens	29	38%
Ferranti	22	29%
National-Fairchild	6	8%
Motorola	5	7%
Fujitsu	4	5%
Plessey	4	5%
Others	6	8%

(Continued)

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## EUROPEAN COMPONENTS GROUP

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### European Market Share Estimates, Millions of U.S. Dollars Bipolar ASICs

	<u>1987</u>	<u>% Market Share</u>
Full Custom (Total)	\$47	
Telefunken	16	34%
Siemens	13	28%
Texas Instruments	6	13%
Rifa	4	9%
National-Fairchild	3	6%
Others	5	10%

Source: Dataquest

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## EUROPEAN COMPONENTS GROUP

European Market Share Estimates, Millions of U.S. Dollars

	<u>1986</u>	<u>1987</u>	<u>Growth 1986-1987</u>	<u>% Market Share 1987</u>
<b>MOS - \$2,647</b>				
Intel	201	283	41%	10.7%
Philips	225	258	1%	9.7%
NEC	199	225	13%	8.5%
STM	216	214	(1%)	8.1%
TI	155	184	19%	7.0%
<b>MOS Memory - \$811</b>				
Intel	106	106	0	13.1%
NEC	89	105	19%	12.9%
Hitachi	115	103	(10%)	12.7%
TI	116	102	(12%)	12.6%
Toshiba	56	85	52%	10.5%

Source: Dataquest

## EUROPEAN COMPONENTS GROUP

European Market Share Estimates, Millions of U.S. Dollars

	<u>1986</u>	<u>1987</u>	<u>Growth 1986-1987</u>	<u>% Market Share 1987</u>
<b>MOS Micro - \$783</b>				
Intel	100	162	63%	20.7%
NEC	70	94	33%	12.0%
STM	58	74	28%	9.5%
Motorola	59	73	24%	9.3%
Philips	50	55	10%	7.0%
<b>MOS Logic - \$1,053</b>				
Philips	198	199	1%	18.9%
STM	98	90	(8%)	8.5%
ITT	58	89	53%	8.5%
Motorola	60	71	18%	6.7%
National-Fairchild	47	64	36%	6.1%

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## EUROPEAN COMPONENTS GROUP

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### European Market Share Estimates, Millions of U.S. Dollars MOS

	<u>1987</u>	<u>% Market Share</u>
Programmable Logic	\$ 10	
Altera	4	40%
Cypress	2	20%
Xilinx	2	20%
Intel	1	10%
AMD-MMI	1	10%
Gate Array	\$133	
LSI Logic	36	27%
Plessey	17	13%
National-Fairchild	14	10%
STM	11	8%
Fujitsu	10	8%
Toshiba	10	8%
Others	35	26%

Source: Dataquest

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## EUROPEAN COMPONENTS GROUP

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### European Market Share Estimates, Millions of U.S. Dollars MOS

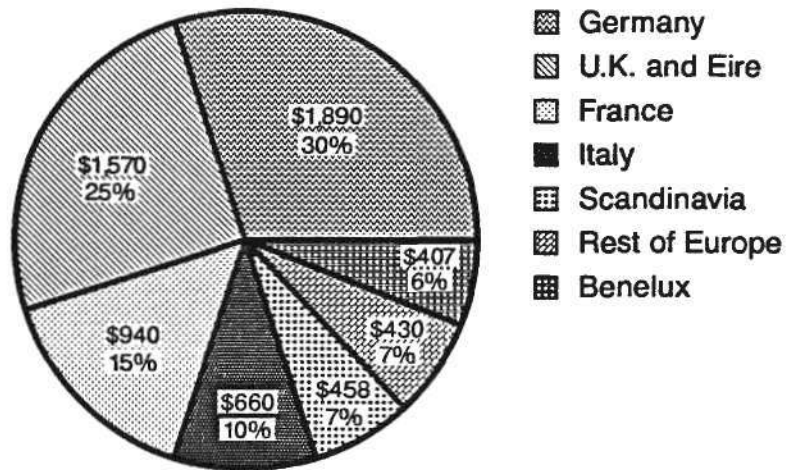
	<u>1987</u>	<u>% Market Share</u>
CBIC	\$ 66	
VLSI Technology	16	24%
AMS	13	20%
Mietec	5	8%
ES2	5	8%
Texas Instruments	4	6%
Others	23	34%
Full Custom	\$275	
ITT	73	27%
STM	61	22%
Mietec	27	10%
ASEA-88	23	8%
Siemens	21	8%
Others	70	25%

Source: Dataquest

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## 1987 EUROPEAN SEMICONDUCTOR MARKET BY REGION

(Millions of U.S. Dollars)

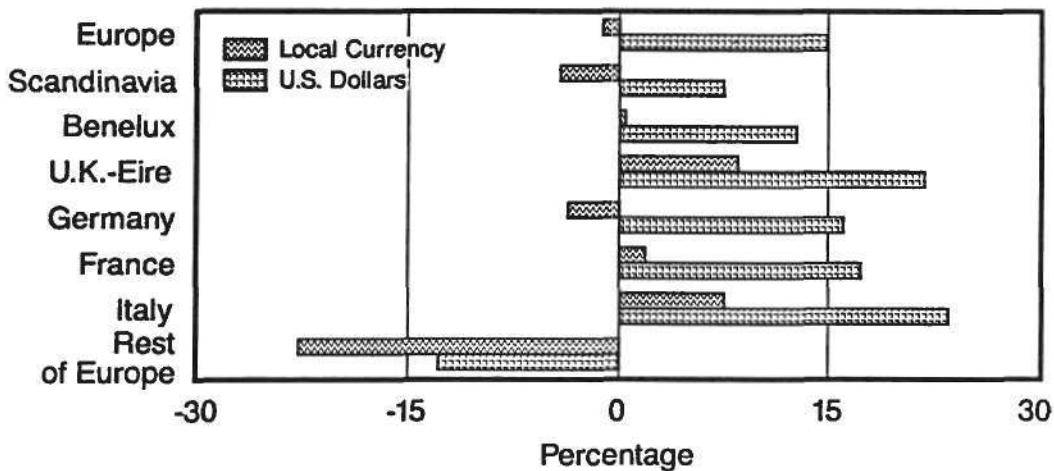


Total: \$6,355 Million

Source: Dataquest

## EUROPEAN SEMICONDUCTOR GROWTH BY REGION, IN PERCENTAGES

1987 vs. 1986

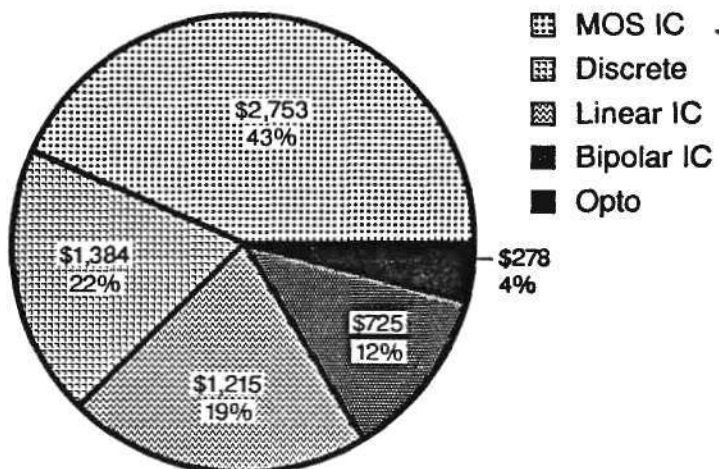


Source: Dataquest

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## 1987 EUROPEAN SEMICONDUCTOR MARKET BY PRODUCTS

(Millions of U.S. Dollars)

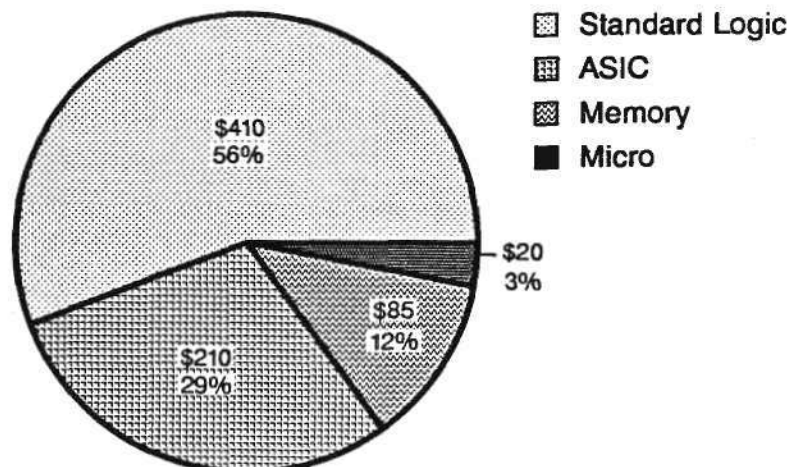


Total: \$6,355 Million

Source: Dataquest

## 1987 EUROPEAN BIPOLAR MARKET BY PRODUCTS

(Millions of U.S. Dollars)



Total: \$725 Million

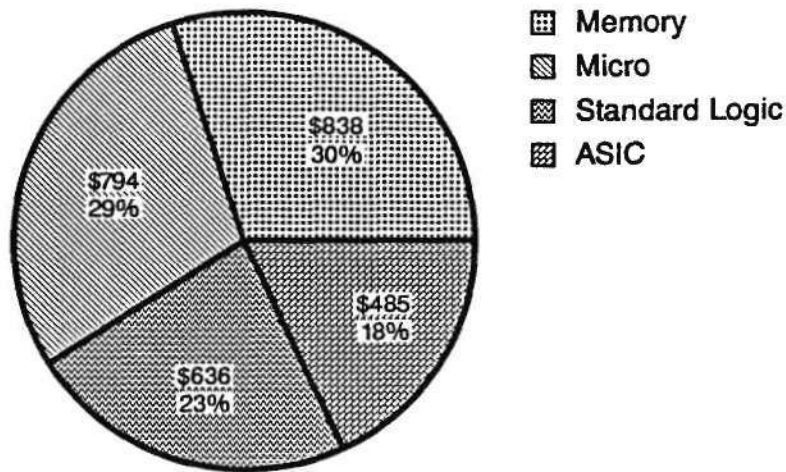
Source: Dataquest

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## 1987 EUROPEAN MOS MARKET BY PRODUCTS

(Millions of U.S. Dollars)



Total: \$2,753 Million

Source: Dataquest

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### Dataquest Europe

## **SEMICONDUCTOR MARKET FORECAST**

### **1987-1993**

### **April 1988**

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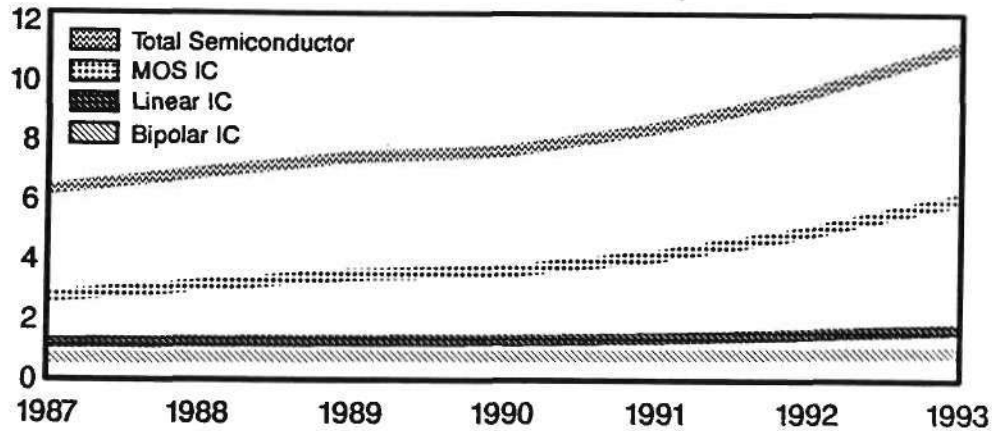
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# BIPOLAR, MOS, LINEAR IC EUROPEAN MARKET FORECAST

1987-1993

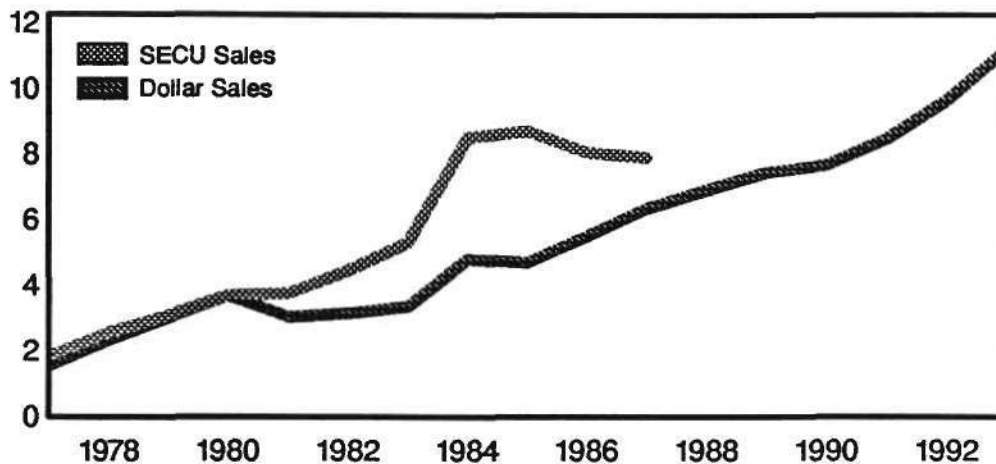
Billions of U.S. Dollars



Source: Dataquest

## ESTIMATED EUROPEAN SEMICONDUCTOR SALES IN DOLLARS AND SECUs\*/100

Billions



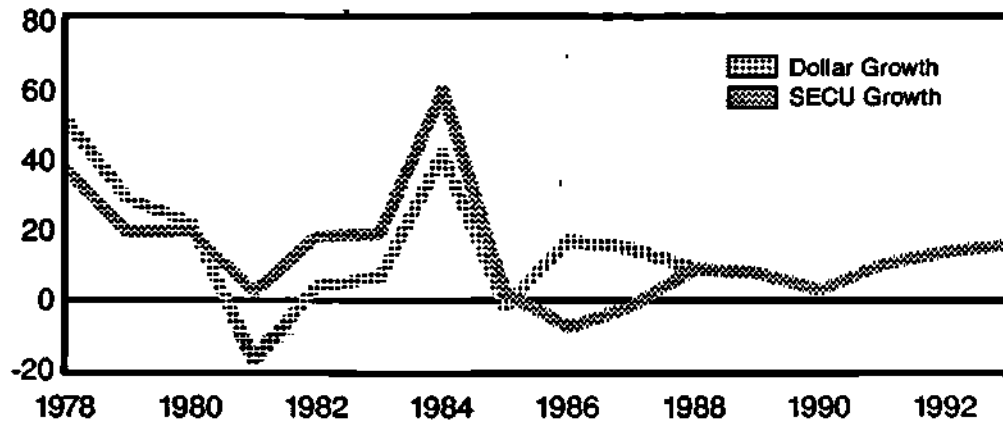
\*SECUs = Semiconductor ECUs

Source: Dataquest

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## ESTIMATED EUROPEAN SEMICONDUCTOR SALES GROWTH IN DOLLARS AND SECUs\*

Percent Change

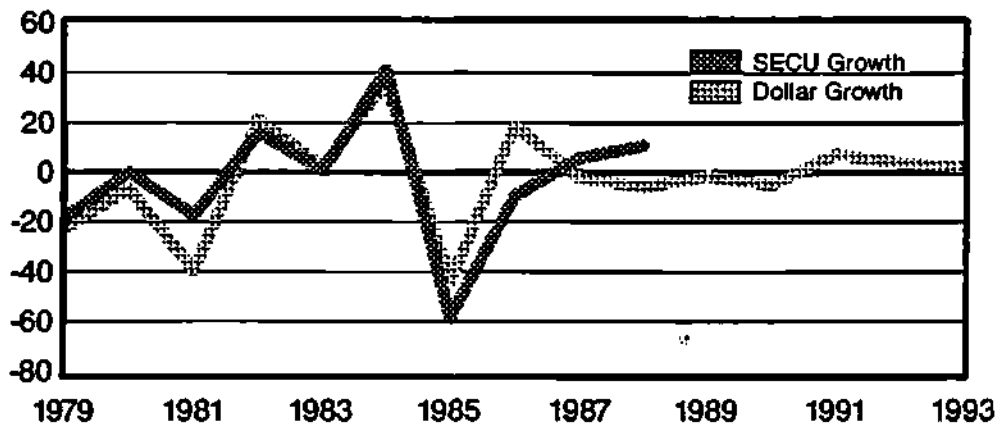


\*SECUs = Semiconductor ECUs

Source: Dataquest

## ESTIMATED EUROPEAN SEMICONDUCTOR SALES GROWTH DIFFERENTIAL IN DOLLARS AND SECUs\*

Percent Differential



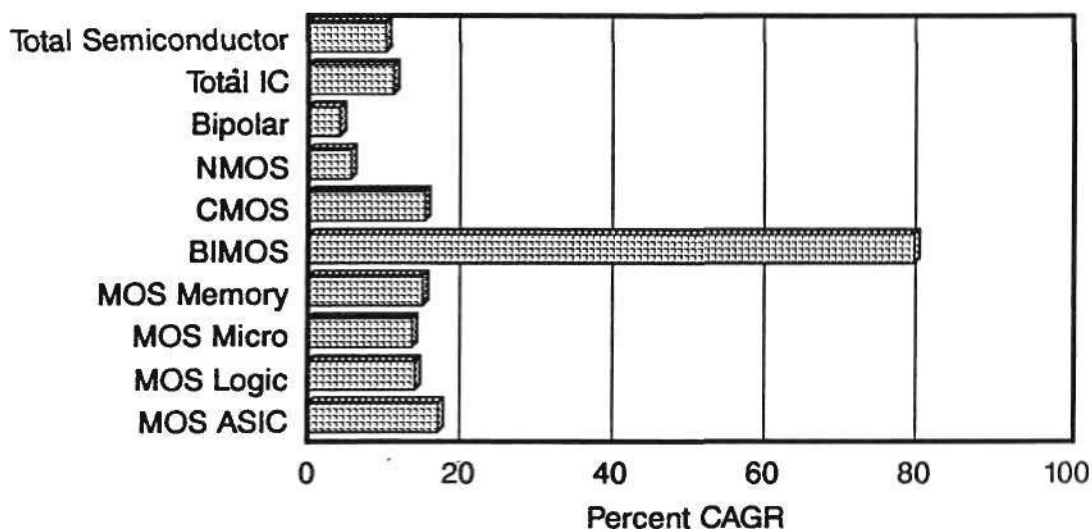
\*SECUs = Semiconductor ECUs

Source: Dataquest

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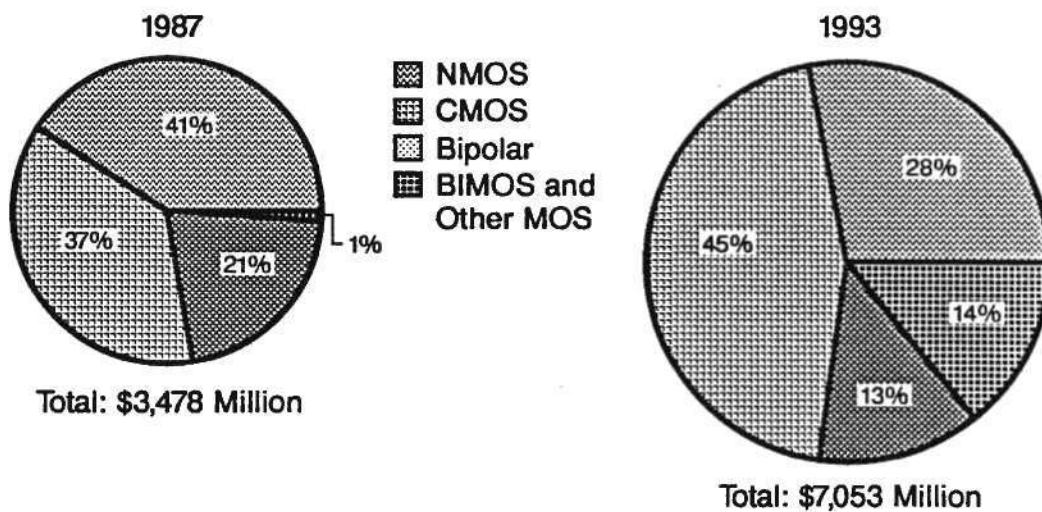
## ESTIMATED EUROPEAN SEMICONDUCTOR MARKET

Product CAGR, 1987-1993



## ESTIMATED EUROPEAN SEMICONDUCTOR MARKET

MOS and Bipolar Technology Growth  
(Millions of U.S. Dollars)

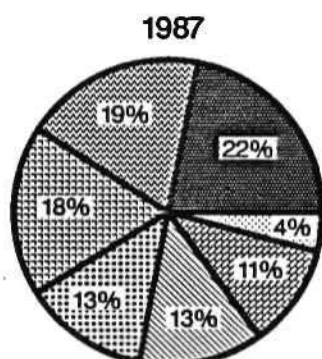


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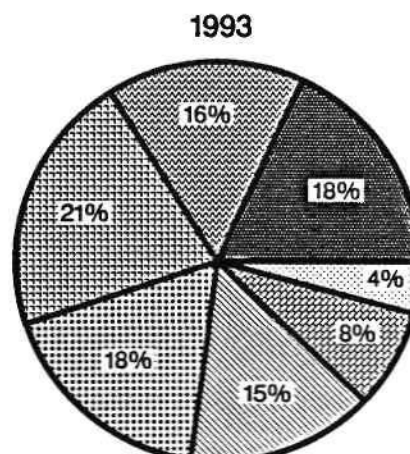
## ESTIMATED EUROPEAN SEMICONDUCTOR MARKET

Product Growth  
(Millions of U.S. Dollars)



Total: \$6,355 Million

- Discrete
- ▨ Linear
- ▩ MOS Logic
- ▧ MOS Memory
- ▦ MOS Micro
- ▤ Bipolar IC
- ▥ Opto

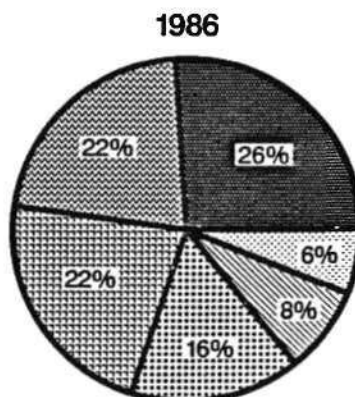


Total: \$11,230 Million

Source: Dataquest

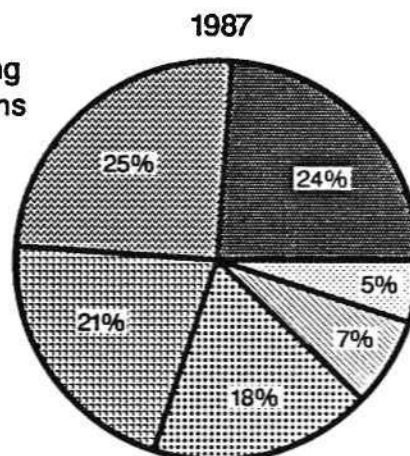
## ESTIMATED EUROPEAN SEMICONDUCTOR MARKET

By End Use Segment  
(Millions of U.S. Dollars)



Total: \$5,532 Million

- Data Processing
- ▨ Communications
- ▩ Industrial
- ▧ Consumer
- ▦ Military
- ▤ Transportation



Total: \$6,355 Million

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