

# INTEROFFICE MEMORANDUM

TO: Andy Knowles

MR2-2/A52

- ----

DATE: February 27, 1976 FROM: Ken Olsen DEPT: Administration EXT: 2300 LOC/MAIL STOP: ML12-1/A50

# SUBJ: MARKETING THE LSL-11

The Marketing Seminar was very good. I think it opened up the whole idea of marketing for the Company. It showed us that we do not have to invent everything ourselves but that the outside world has done many of these things and we can get help.

What do you think about asking one of these professors to come in and help us review the alternative ways of marketing the LSI-11? We have the best product and the customers need it and we have them available. We ought to list all the ways of marketing it, and take advantage of the best ideas.

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digital INTEROFFICE MEMORANDUM

TO: Distribution List

DATE: December 26, 1973

FROM: Steve Teicher DEPT: Small 11 Engineering EXT: 3175 LOC: 1-3

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SUBJ: <u>New Products in Less Than 6 Months</u>

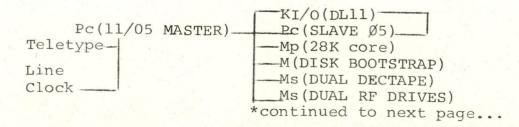
During the PDP-11 Woods Meeting, Ken suggested that we consider new products which could be shipped in less than 6 months in anticipation of increased competition due to U.S. economic conditions becoming less lucrative than present. I suggest that we put some intense effort into examining the technical and marketing aspects of multi-processor 11/05's.

Facts:

**动的人们的你们** 

- PDP11/05 processors shipped after 11/73 are capable of being changed from bus masters to bus slaves by the addition of a single number.
- 2. Slave 11/05's perform DATI's, DATIP's, and DATI's by requesting NPR's. A slave does not arbitrate bus requests except those from its own serial line or line clock.
- 3. A slaves serial line or line clock can be used as a method of communication between master and slaves.
- 4. A slaves vectors can be altered by rather simple microprogram changes and in some cases by the addition of a chip which was provided for in the layout.
- 5. A slaves memory map can also be altered by simple module ECO's.
- 6. It has been predicted that when 3, 11/05 CPU's are added to the bus there is a theoretical gain of 2.7 in processing power. The gain is liable to be much more for some specific tasks involving real time processes. RTll background foreground might really benefit from a multi-processor configuration.
- 7. OEM's such as Applicon might really be turned on by a multiprocessor system.

A two processor PDP11/05 has been set up for programming use on 1-3. The configuration is as follows:



New Products in Less Than 6 Months Steve Teicher Page Two

> \_\_Ms(RK11D-RK05) \_\_KI/O-TLP11 \_\_P(KE11) \_\_KI/O-TPC11

How about some discussion on this and some more ideas now.

State States

Distribution List:

Bill Dimmer Bob Puffer Bruce Delagi Gordon Bell Dick Clayton Andy Knowles Bill Long Mike Tomasic Dave Peters Nate Teichholz Ed Kramer Ralph Platz George Thissell Ken Olsen Brad Vachon Stu Wecker Art Cambell Ted Johnson Win Hindle Steve Rothman Ken Ellson Jim Bell Dave Stone Bob Savell Bob Armstrong Dick Spencer Charlie Spector John Holz Jaga Aralpragasam

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INTEROFFICE MEMORANDUM

TO: Allan Kent Cc: Dave Peters Bob Puffer DATE: January 16, 1974 FROM: Ken Olsen DEPT: Administration EXT : 2300 File

# SUBJ: HOW CAN WE MAKE A PDP8 OR AN 11/05 MOST RELIABLE?

Will you assign one Engineering Committee meeting to question how we can make a PDP8 or an 11/05 most reliable. One time we looked into this and concluded that by slowing down the machine slightly we could increase the reliability enormously. People are catching this idea now, and I would like to have their plans reviewed by a critical Engineering Committee. We should do this soon because the 8 and 11/05 are well under way and we should force them to organize their thoughts.

It would be good also to ask them what they are doing to make testing easier. Testing should be thought out during the design of the machine and not turned over to a professional test maker afterward. If it is thought out during the design, points can be brought out, maybe extra equipment included to make testing possible and easy.

11/05 2-3 DEC INTEROFFICE MEMORANDI Products Committee TO: Engineering Committee November 20, 1973 DATE: MFG/ENG Committee Steve Teicher C. cc: Dick Best FROM: Bob Armstrong John Fisher Small 11 Systems Engineering DEPT: Gordon Bell J. Bell EXT: 3175 LOC: 1-3 Fhype This get solved y SUBJ: Production Release

I have been informed by Dick Best that we can never production release the 11/05 CPU modules because they are tested on an XOR tester which is operated by a different cost center than the cost center which builds the module.

I am willing to write any reasonable procedures or to take any other action to complete the 11/05 documentation if it is not satisfactory. However, I cannot cure this administrative problem without a ruling on the meaning of production release. I believe that we should not continue to ignore the production release mechanism; but today I have no choice given that we desire to build and to ship computers.

I suggest that the phases of production build-up be defined as follows:

1. Evaluation Run - First units built by production employees in facilities that are identical to those which will be used for the first units to be shipped. Evaluation run units must not be shipped to customers for consideration. All engineering documentation should be available and under ECO control including specifications, test, and acceptance procedures. It will be understood that changes to the test and acceptance procedures will occur as a result of the evaluation run. It is further understood that design engineers will closely monitor the evaluation units and will specify test procedures by which evaluation units will be exercised.

2. <u>Release for Shipment</u> - Products released for shipment must conform to the appropriate DEC standards for workmanship, reliability, and general appearance. All documentation including manuals must be printed according to DEC standards. It will be understood that products released for shipment may not be produced at the projected price because the production procedures may not have been debugged and the appropriate tooling may not be effectively used.

3. Production Release - Production release occurs when the product manager, the project engineer, the production engineer, and key line supervisors agree that the product performance, cost, and quality meet agreed upon goals. Furthermore, for products produced in a quantity of greater. than 100 per month and/or which represent greater than \$2M

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in sales revenue per year a plan must be submitted to the MFG/ENG Committee listing the manufacturing goals. The MFG/ENG Committee may request personal appearances of the appropriate people to defend the plan.

For products which account for 2% or greater of company revenue or which ship in excess of 300 units/month a presentation must be scheduled before the MFG/ENG Committee in which the product manufacturing plans are discussed.

The MFG/ENG Committee must establish rules for production release. However, these rules may be amended case-by-case with the approval of the committee of a product manufacturing plan.



# INTEROFFICE MEMORANDUM

TO: Andy Knowles Cc: Gordon Bell DATE: March 12, 1974 FROM: Ken Olsen DEPT: Administration EXT: 2300 LOC: 12-1

# SUBJ: CHEAP, SIMPLE 101" CABINET FOR 11/05

For three years I have been trying to get people to make cheap, simple  $10\frac{1}{2}$ " cabinets to take the 11/05. I feel that by making the 11/05  $10\frac{1}{2}$ " high and being sloppy with space one could make it a lot cheaper and make the power supply wide open for maintenance. No one was interested because if they had a  $10\frac{1}{2}$ " panel they wanted to put twice as many modules in it and they always wanted to get just one more module than could be cooled well and the cost was much higher instead of much cheaper.

With your new Product Lines it might be worth doing a quick job of engineering a simple, straightforward, fast, inexpensive, ugly cabinet for the 11/05 as we know it today. If you put it into the normal mechanical engineering shop, it might take forever and take a lower priority because there is only a small number of guys doing all the projects and they can do only a little work on every one each week. But if it is important, and if it really can be done cheaply and quickly, one way or another, we could subcontract it or draft someone to get it done.

If it is as cheap as I dream about, it could make a significant contribution to your Product Line and it would leave an open pan for power supplies that would be easy to maintain.

/a (attached ; memo of dec. 4, 1973)

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TO: Ken Olsen

DATE: February 6, 1974 FROM: Steve Teicher DEPT: Small Systems 11 Engineering EXT: 3175 LOC: 1-3

SUBJ: Problems with 11/05's in Japan

The problems with 11/05's shipped to Japan were two or more fold:

- In order to ship machines to Japan, it is necessary to disassemble them into pieces and reassemble them in Japan. At first, this was done without the knowledge of engineering or anyone else that I have spoken with in Maynard. We have since developed, in conjunction with Field Service, the attached manuals, and this has helped quite a bit.
- 2. Our Japanese customers apparently use the machine at the high temperature end of our specification and we experience a higher than normal failure rate between 40°C and 50°C. This is a general problem everywhere, but is worse in 50Hz countries where the fans run slower. We are instituting a special screening procedure for Japan and intend to monitor the effect on failures there. See attached note from Don Zeresky. No 11/05's will be shipped to Japan until we are satisfied that they will work (or at least we'll loose sleep trying.)
- 3. We have been having general quality problems and test problems with the 11/05's recently. I believe these are due to a misunderstanding on the part of engineering of the type of tools needed by manufacturing. I believe that a closer tie between manufacturing and engineering would be useful and will attempt to achieve this.

PS: Motorola is happy now. Ask Andy Knowles.

/ssb

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# INTEROFFICE MEMORANDUM

TO:	STEVE TEICHER	DATE:	JANUARY 30, 1974
CC:	WAYNE GRUNDY YU HATA	FROM:	DON ZERESKI
	KOJI KANEKO RON SMART	DEPT:	GIR & SERVICES ADMIN
	ART ZINS	EXT :	2479

SUBJ: 11/05 TESTING FOR JAPAN

The purpose of this memo is to document our conclusions and action items concerning the 11/05 reliability problems for Japan.

The 11/05 reliability problem in Japan has been very difficult to pin down due to the constant changes in procedure, the lack of quality control in Puerto Rico, and the communication problems. As a result, the following plan was devised:

All 11/05's for Japan will undergo additional testing after Puerto Rico Manufacturing. The specifics of the test will be defined by Wayne Grundy and Kaneko-san. The basic test flow is as follows:

Visual Inspct 96-Hour Test Test PR Mfg-->WM Mfg-->& Test--> Heat -->@ 55°C-->Room T--> Ship \_\_\_\_\_Repair @ Document\_\_\_\_\_

2. The procedure defined in Step 1 will be reviewed by 11/05 Engineering and implemented by them. Product Support (Wayne Grundy et al) will help monitor the testing but cannot be responsible for implementing it.

- 3. It should be noted that we already have a precedent for establishing the extended testing in that Motorola is currently receiving a similar test on all 11/05's with good results. In addition, we should try to dispel any rumors or notions of destructive testing. Digital purchases its components to a minimum specification of 70°C case temperature ambient in free air. That means any component with additional cooling should be able to exceed the 70°C spec. Since we only test to 55°C, we should not be damaging any components.
- A. The reporting procedure for future data collection will be explicitly defined by Wayne Grundy and Kaneko-san. Kaneko-san will insure the system is understood and implemented 100% in Japan. Harry Dugas will insure that the system is followed and, with Hata-san's help, insure that the OEM's maintain consistent serial numbers.

Steve Teicher

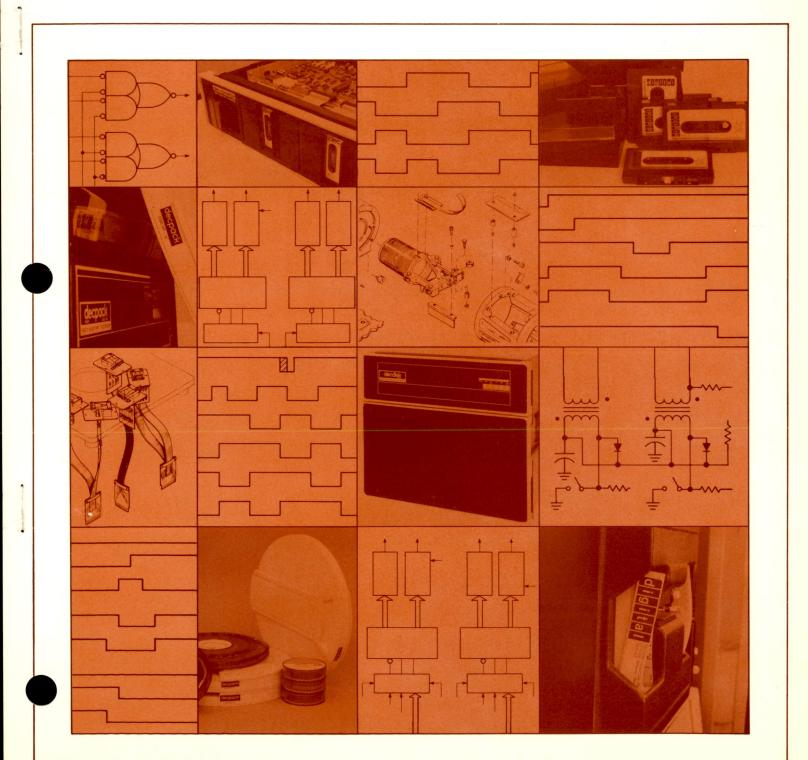
- 5. All future 11/05 knockdown systems will be shipped directly to DEC Japan for assembly and test. They will not go to the OEM. Harry Dugas will insure proper facilities for the assembly and test, and the author will get the funds from the product line.
- 6. Customers that can use the new 10" box should be encouraged to place future orders for the 11/05 in the 10" box. It will be far easier to install additional cooling in this unit if it is later deemed necessary. We will not convert current systems to the 10" box unless it is proven absolutely necessary. The new super 10" box will not be available until Q1 with the new supply and fans.
- 7. The knockdown procedures are at the printers. Wayne Grundy will insure that Hata-san has copies to take back to Japan by Tuesday, February 5.
- The general 11/05 reliability/manufacturing meeting is held on Mondays at 10:30 A.M. in the 1/2 conference room. Wayne Grundy and Kaneko-san will attend to monitor our situation and present any relevant data.
- 9. The 11/05 hold will not be released until machines have successfully completed the extended testing by Engineering as defined in Step 1.

Regards,

Don DZ:ml







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11/05 disassembly procedure

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DIGITAL	COMPUTER LAB

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### SCOPE

To provide total information for the disassembly of PDP-11/05's for shipment to Japan. This includes list of labels needed, part numbers for packing materials, and detailed instructions with pictures.

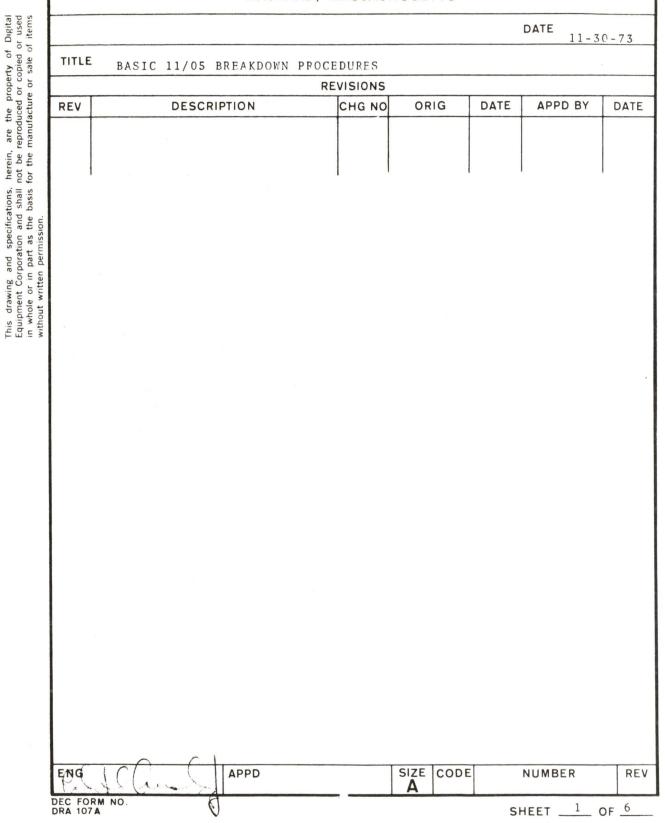
### PREREQUISITES TO DISASSEMBLY

All 11/05's that are to be broke down, must be accepted, ready to ship units. If they have been out of acceptance for more than 48 hours, then they must be "Quick Verified" before disassembly. This can be done either of two ways. Using the Quick Verify of a DAUGHTER STATION or by running the following tapes:

1.	T17 w/core expanded	2	passes
2.	T15	2	passes
3.	0-124K Exerciser	2	passes

No 11/05 w/o cooling #46 installed, shall be part of a Japan shipment. Do not substitute packing materials or alter any part of procedure w/o permission of Engineering or Product Support.





# ENGINEERING SPECIFICATION

CONTINUATION SHEET

TITLE

BASIC 11/05 BREAKDOWN PROCEDURES

### 1.0 SCOPE

1.1 This specification established the minimum procedures which must be performed to breakdown a basic 11/05 into pieces suitable for shipment and reassembly. The procedure has been written specifically for one set of shipping regulations and may not apply in the general case.

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### 2.0 SET-UP

- 2.1 Locate the allocated quantity of fully accepted 11/05's in the breakdown area providing enough space to disassemble and pack each individual piece.
- 2.2 Packing material should be forcast and ordered in advance of breakdown. For quantity and type of materials see section 5.0. Labels for parts should be no wider than 3.8".
- 2.3 Assign a unique "allocation number" to each computer. The DEC serial number should be used as the allocation number. Two labels must be made for each part. One showing the designated name of the part, i.e., BJ11A, MBJ11A, etc. The other showing the allocation number. These labels shall be placed in the appropriate position as shown in the photos included in the breakdown procedure. The labels should be typed or printed. They must be legible. If slot is indicated, include on label with allocation number.

2.4 Each step of the procedure shall be performed on all machines in the breakdown group before progression to the next step.

3.0 BREAKDOWN PROCEDURE

NOTE: All pieces must be marked so that they need not be unwrapped to determine the designation and allocation number (See photos in breakdown procedure).

- 3.1 Remove G727 modules, label (designation, allocation number, and slot number) and pack in mailite envelope.
- 3.2 Remove M930 modules, label, (designation, allocation number, and slot number), and pack in mailite envelope.

fill ( see le 1	SIZE CODE	NUMBER	REV
DEC FORM NO DEC 16-(381)-022-N370 DRA 108	2	SHEET 2 OF	6

ENGI	NEEF	RING S	SPECIFICATION	rg <sub>i</sub> rtail	CONTINUATION SHEE	т
TITLE	BASI	C 11/05	BREAKDOWN PROCEDURES			
	3.3	Remove number	H214 stack, label (des )& pack in individual s	ignation, tack modul	allocation e box. (bookpack	)
	NOTE over		attaching labels to mo s that may be stamped o			
	3.4	magnet	G231 module, label and ic shield in standard m use bookpack. (see pac	odule box.	If two or less	
	3.5		GllO module, label and ule box.	pack with	second shield	
	3.6	Remove	M7261 module, label an	d pack in	module box.	
	3.7		console cable from M72 M7260 module, label an			
	3.8	Remove	KY11J as follows: (con	sole assy)		
CAUT	ION	Do n board.	ot allow console to han	g by wires	while removing e	etch
		3.8.1	Unscrew 4 mounting scr chassis, replace screw of spacers). For reass	s in conso	le (note location	n
		3.8.2	Remove 6 screws mounti Separate etch board fr Cable from console etc	om bezel,		
		3.8.3	Remove red/black conso etch boards, red trans power control wires fr module and 6 screws.	former wir	es and blue/black	e k
		3.8.4	Remove 11/05 silk-scre plain unmarked panel.	ened panel	, replace with	
		3.8.5	Label and pack Plastic console protec		mpresso carton. e discarded.	
	3.9	Remove	BC05 as follows:			
		3.9.1	Unplug BC05 MAT-N-LOK			
		3.9.2	Cut tie wraps holding cable, put cable aside with one tie wrap.			re
	rf			SIZE CODE	NUMBER	REV
1. 1		110 -		A		

# ENGINEERING SPECIFICATION

digital CONTINU

TITLE	BASIC	11/05 BREAKDOWN PROCEDURES
		3.9.3 Remove BCO5, replace 2 mounting screws, label and pack in mailite envelope. Pack all BCO5's in same cardboard box if possible.
	3.10	Remove 5409728 as follows: (regulator board)
		3.10.1 Unscrew 6 mounting screws, note different lengths to replace.
		3.10.2 Lift each board sufficient to unplug the two MAT-N-LOK connectors on bottom of board.
		3.10.3 Remove 5409728
		3.10.4 Replace 6 screws in mounting box.
		3.10.5 Label and place in sleeve being careful not to bend any of the components, wrap in bubble pack. Pack in cardboard box.
CAUT	ION	When removing power dist.harness from logic, be sure that small orange wire and small brown wire do not have broken connectors. Replace if broken, before packing chassis.
	3.11	Disconnect power distribution harness from logic. Dis- connect double +5V and Gmd tabs as units. Remove power control connectors from slots in rear of chassis. Be sure to restore male part of power control connectors after removal from slot. Remove transformer AC harness from guides along chassis wall.
NOTE		Depending on type of fan used, the rear fan grill may have to be removed in order to disconnect fan.
		Unplug rear chassis fan AC wires. The short ground wire going from the backplane mounting screw to the ground lug on backplane should be unplugged at logic.
	3.12	Remove power supply chassis as a subassembly (5309816, transformer, harness, fan), label, and wrap in bubble pack. Several may be packed in one cardboard box. (Mounting screws should be replaced in chassis).
	3.13	Unplug 5409949 TTY cable from logic pins, leave stuck to chassis floor.
	3.14	Remove logic assembly. Replace mounting screws in chassis. The short black ground wire attached to one of the back- plane mounting screws should be left with chassis.
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	O DEC 1	5-(381)-1022-N330 SHEET4 OF6_
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# ENGINEERING SPECIFICATION

CONTINUATION SHEET

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TITLE BASIC 11/05 BREAKDOWN PROCEDURES

		<ul> <li>4.1.8 KYJ11JA consoles (compresso cartons)</li> <li>4.1.9 Logics (compresso cartons)</li> <li>4.1.10 H214 stack boxes</li> </ul>
		4.1.7 7008360 (cardboard box)
		4.1.6 Module Guides (cardboard box)
		4.1.5 5409728 (cardboard box)
		4.1.3 Module boxes (M7260, M7261, G110, G231). 4.1.4 BC05s (cardboard box)
		4.1.2 Power supply chassis (cardboard box)
		4.1.1 11/05 chassis (shipping box)
		container.
	4.1	Place all boxes in the D container in the following order so that the first items are on the bottom of the
4.0	FINAL	PACKING
		configuration sticker from chassis cover. Generate a new configuration sticker and duplicate serial number plate. Care must be taken not to alter serial number when making duplicate plate. Put serial number plate and configuration sticker in envelope for Field Service. This envelope should not go in the shipping container (D or E).Replace cover and side on chassis, label and pack in 11/05 shipping box.
	3.17	
	3.16	Gather all 7008360 TTY cables, label with just designation, wrap quantity in bubble pack, pack in cardboard box.
		two module guides, left and right, should be labeled on outside as HJ11A and allocation number. Several of these bundles may be packed in one box for placement in large D or F container.

	INEE	RING	SPECI	FICATION	¢	digital	C	CONTINUATI	ION SHEE	т
TITLE	DACT	C 11/05	DDEAW	DOWN DROOPD						
	BASI	C 11/05	BREAK	DOWN PROCED	URES					
	4.4	Softwa	re kit	s for 11/05	's may	be re	eturne	d to sto	ck	
		room a	11 but te cov	one, This er, as part	one s	hould	be sh:	ipped und	der	
5.0	PACK	ING MAT	ERIALS	FOR ONE 11	/05					
Part	Desc	ription		Material		Qty.	Par	t No.		
Powe	r sun	nlv cha	ssis	Bubble Pack						
11/0	5 Chas	ssis Bo		Shipping Bo:		1	09-0	05185		
	cable			Bubble Pack						
	c Assy			Compresso ca				05016-4		
		Board Board		Cardboard to		1		05202		
Cons		board		Bubble pack Compresso ca		1		05016-4		
	nput b	oox		Mailite env				x 8''		
M726	-			Module box	crope	1/18		note 1		
M726	1 *			Module box		1/18		"		
G231	*		1	Module box		1/18		**		
G110			1	Module box		1/18				
M930				Mailite env		1	-	x 6"		
G727 H214				Mailite envi	el.	1		k 6''		
	s & P1	10+05		Bookpack Bubble pack		1		5072 the modu		
* If mo <u>NOTE</u>	dules	instea	d of mo	or less un odule box. made up of	: 1.	e 99-0 -99-05 -99-05 -99-05	114 113	(bookpack Box Pad 18 Modul		ler
NOTE	2 0	Dne rol	l of bu	ibble pack w		uch uu	out 12	- IJ UNIL	. 5	
				ubble pack w						
<u>note</u> <u>note</u>	<u>3</u> A	Also ne bubble j	eded an pack on	ibble pack w re cardboard r mailite en ether in one	d boxes nvelope	s to h es. P	old pa arts c	arts wrap of same k	oped in kind sho	ould acking
	<u>3</u> A	Also ne bubble j	eded an pack on	re cardboard r mailite en	d boxes nvelope	s to h es. P	old pa arts c	arts wrap of same k	oped in kind sho	ould acking
	<u>3</u> A	Also ne bubble j	eded an pack on	re cardboard r mailite en	d boxes nvelope	s to h es. P	old pa arts c	arts wrap of same k	oped in kind sho	ould acking
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	<u>3</u> A	Also ne bubble j	eded an pack on	re cardboard r mailite en	d boxes nvelope e box.	s to h es. P	old pa arts c sectio	arts wrap of same k	oped in kind sho final pa	REV
		Also neo bubble p be pack	eded an pack on ed toge	re cardboard r mailite en	d boxes nvelope e box.	s to h es. P See SIZE C	old pa arts c sectio	nrts wrap of same k on 4.1 (f	oped in kind sho final pa	REV

11/05 Part	Packing Material		Number of Units					
Description	Material	Number	1	2	3	4	5	
Power Supply Chassis	Bubblepack							
11/05 Chassis Box	Shipping Box	99-05185	1 Box	2 Box	3 Box	4 Box	5 Box	
TTY Cable	Bubblepack							
Logic Panel	Compresso Box	99-05016-4	1 Box	1 Box	2 Box	2 Box	3 Box	
Regulator Board	Cardboard Tube	99-05202	1 Tube	2 Tube	3 Tube	4 Tube	5 Tube	
Regulator Board	Bubblepack							
Console	Compresso Box	99-05016-4	1 Box	1 Box	2 Box	2 Box	3 Box	
AC Input Box	Mailite Envelope	7 in. x 8 in.	1 Envelope	2 Envelope	3 Envelope	4 Envelope	5 Envelope	
M7260	Bookpack Module Box	99-05241 See Note 1	1 Bookpack	2 Bookpack	1 Module Box	1 Module Box	1 Module Box and 2 Bookpack	
M7261	Same as M7260		1 Bookpack	2 Bookpack	Pack in M7260 Box	Pack in M7260 Box	Pack in M7260 Box	
G231	Same as M7260		1 Bookpack	2 Bookpack	Pack in M7260 Box	Pack in M7260 Box	Pack in M7260 Box	
G110	Same as M7260		1 Bookpack	2 Bookpack	Pack in M7260 Box	Pack in M7260 Box	Pack in M7260 Box	
M930	Mailite Envelope	4 in. x 6 in.	1 Envelope	2 Envelope	3 Envelope	4 Envelope	5 Envelope	
G727	Mailite Envelope	4 in. x 6 in.	1 Envelope	2 Envelope	3 Envelope	4 Envelope	5 Envelope	
H214	Bookpack	99-05072	1 Bookpack	2 Bookpack	3 Bookpack	4 Bookpack	5 Bookpack	
Module Guides	Bubblepack							

## Packing Reference Chart

Note 1

Module Box is made up of: 1-99-05114 Box 1-99-05113 Pad 1-99-05115 18 Module Divider

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# LABELS NEEDED FOR ONE UNIT

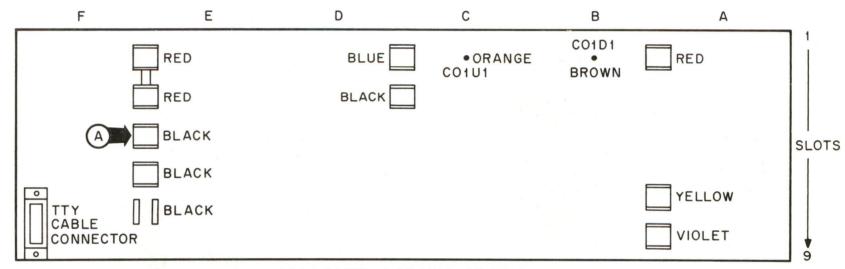
Decemintian		0.4		0.1
Description De	esignation	Qty	Allocation #	Qty.
Grant Card	G727JA	4	xxxxx*	4
Bus Terminator	M930JA	2	X X X X X *	2
Core Stack	H214JA	1	X X X X X *	1
Memory Driver	G231JA	1	X X X X X *	1
Memory Control	G110JA	1	X X X X X *	1
CPU Control	M7261JA	1	X X X X X *	1
Data Paths	M7260JA	1	X X X X X *	1
Programmer Console	KYJIIJA	1	XXXXX	1
AC Input Box	BCO5H	1	XXXXX	1
Power Supply Reg.	5409728JA	1	XXXXX	1
Power Supply Chassis	BJ11A	1	XXXXX	1
Wired Logic Assy.	7008843JA	1	XXXXX	1
TTY Cable	5409949JA	1		0
ule Guides (bolts & plates	5) HJ11A	2	XXXXX	2
11/05 Chassis Box	MBJ11A	1	XXXXX	1

 $\star$  The slot number must be included with the allocation number on these 7 labels only.

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# 11/05 PARTS BREAKDOWN

BJ11A	Power Supply chassis w/transformer fan & harness
MBJ11A	11/05 Box w/tty cable (flat grey) & console cable
5409949JA	TTy cable (berg to mate-n-lok)
7008843JA	Wired logic assy.
5409728	Power regulator board
KYJ11JA	Front console w/blank logo
BCO5H	A/C power input box w/power cord
M7260JA	Data path board
M7261JA	Register & control
M930JA	Bus terminator
G 7 2 7 J A	Grant continuity
H214 JA	Core Memory Stack
G231 JA	Memory Driver
G110 JA	Memory Control
HJ11A Mo	odule Guides (Bolts & Plates)



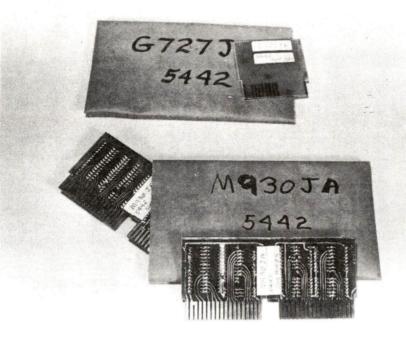
# BACK PANEL POWER WIRING CHART

BACK PANEL LOOKING AT PINS

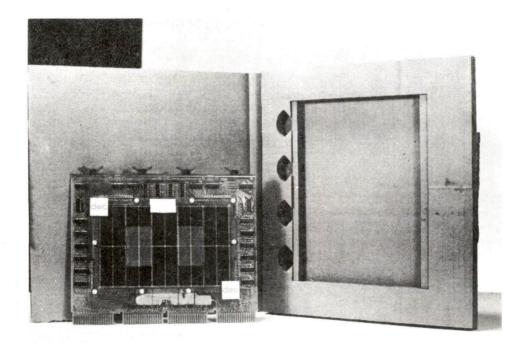
(A) SHORT BLACK WIRE GOES FROM THIS TERMINAL TO ONE OF THE MOUNTING SCREWS OF THE BACK PANEL

11-2425

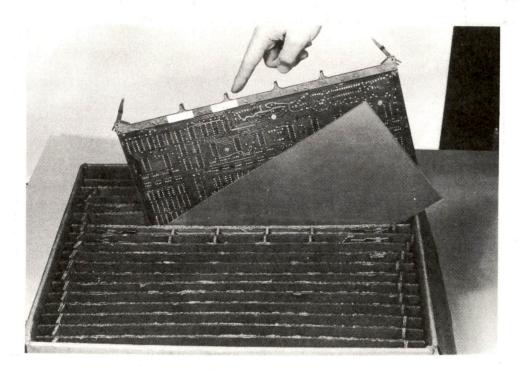
11



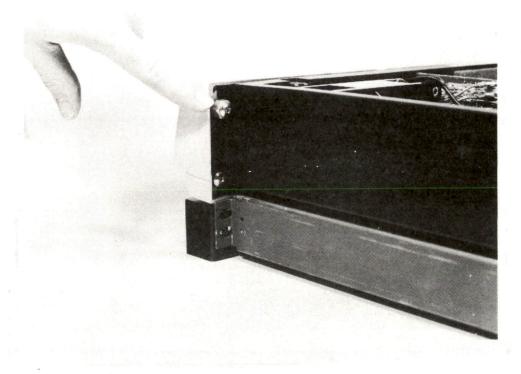
1. GRANT CARDS & BUS TERMINATORS IN 4 x 6 MAILITE ENVELOPES



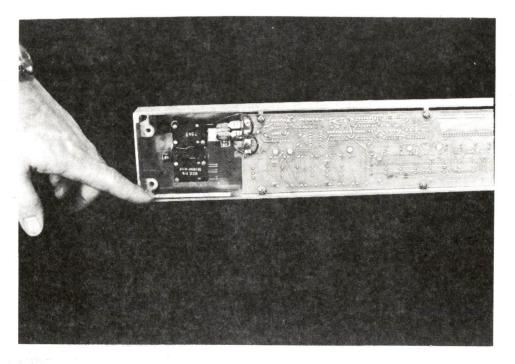
2. H214JA & QUAD BOOKPACK



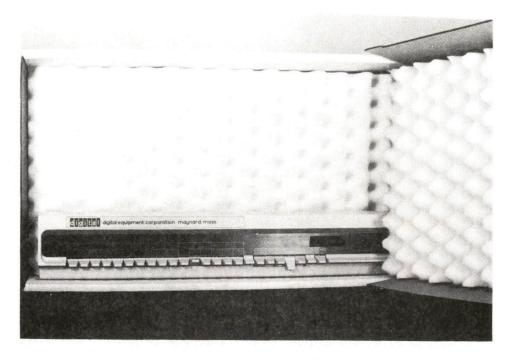
3. G231 JA & STANDARD MODULE BOX



4. POSITION OF CONSOLE SPACER



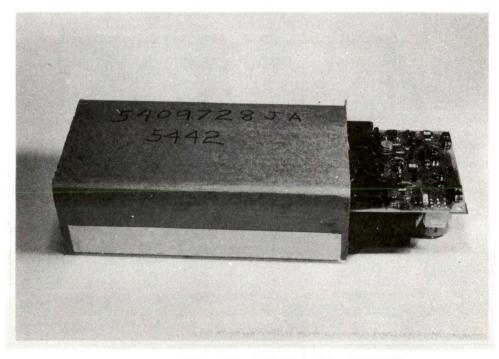
5. POSITION OF LABELS ON CONSOLE



6. CONSOLE IN COMPRESSO CARTON



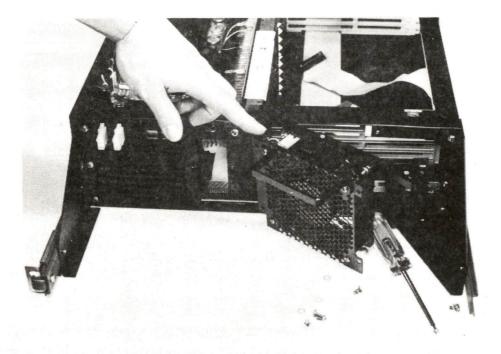
# 7. BCØ5H & 7 x 8 MAILITE ENVELOPE



# 8. REG BOARD IN CARDBOARD SLEEVE



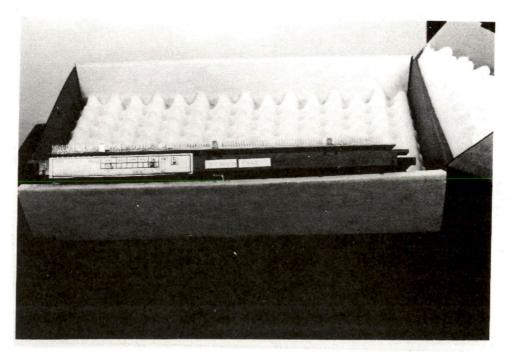
9. REG BOARD IN BUBBLE PACK AND MARKED



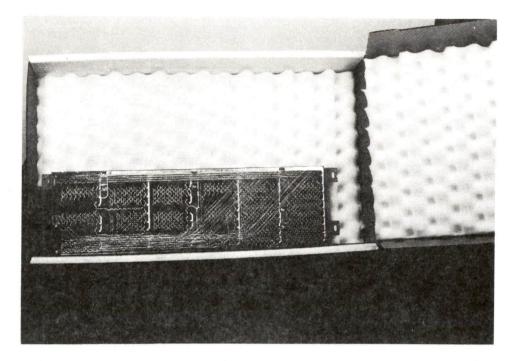
10. REMOVAL OF FAN AC WIRES



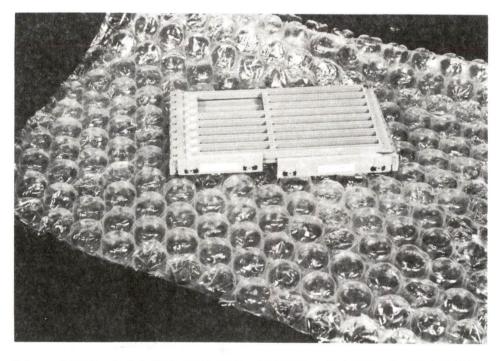
# 11. P/S CHASSIS ASSY



# 12. POSITION OF LABELS ON BACK PANEL



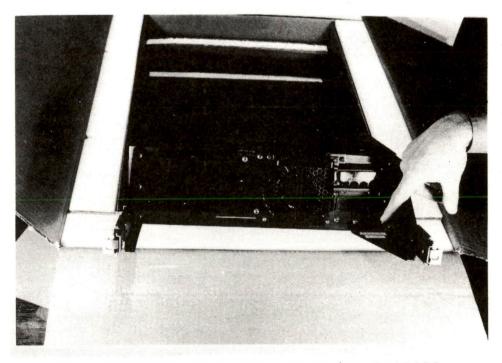
13. BACK PANEL IN COMPRESSO CARTON



14. LEFT & RIGHT MODULE GUIDES (BOLTS & PLATES)



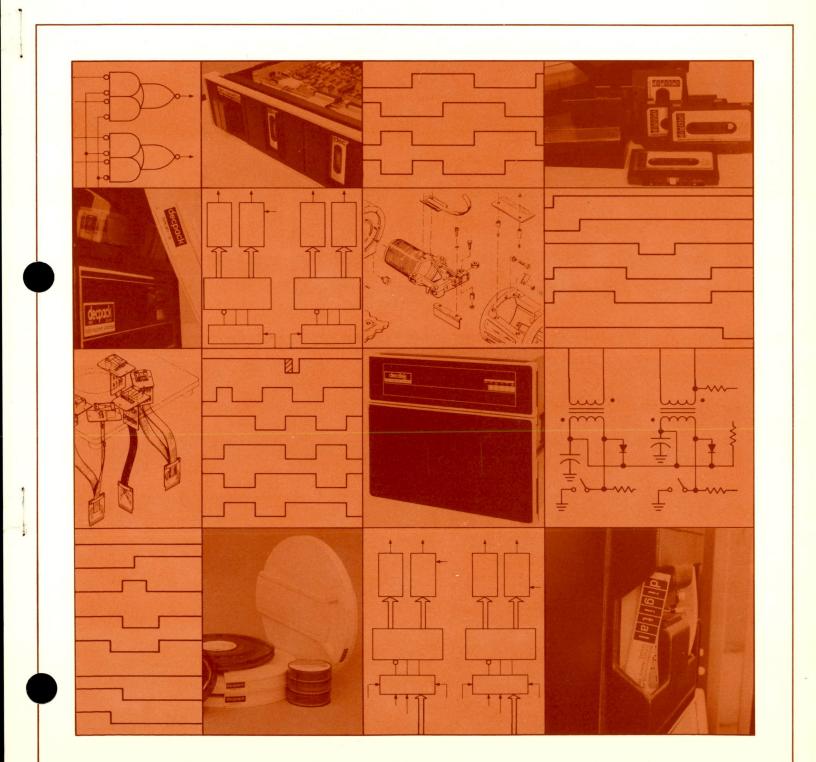
15. POSITION OF LABEL ON TTY CABLE



16. POSITION OF LABELS ON 11/05 CHASSIS

# digital





-digital equipment corporation • maynard, massachusetts •

11/05 reassembly procedure

digital equipment corporation • maynard. massachusetts

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DIGITAL	COMPUTER LAB
UNIBUS	

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1	Set Up
2	Reassembly Procedure
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4	Console (KYJ11JA)
5	M7260JA
5	M7261JA
5	G110JA
5	G231JA
5	Memory Core Stack (H214JA)
5	M930JA
5	G727JA
6	Final Check Before Power Up
7	Parts Required Chart (One CPU)
8	Pictures

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#### 1.0 Scope

- 1.1 This reassembly procedure gives all necessary information to enable the reader to reassemble a PDP11/05 that has been dissembled, using the document titled "11/05 DISASSEMBLY PROCEDURE WITH PICTURES (written 12-12-73)".
- 2.0 Set Up
  - 2.1 Locate the required parts for reassembly using the "PARTS REQUIRED CHART".
  - 2.2 All bundles of parts have been marked with a DESIGNATION and an allocation number (serial number). The designation identifies the part or subassembly i.e. KYJ11JA is the 11/05 console w/blank logo.

The allocation number is the CPU serial number and assures that each CPU is reassembled exactly as it was accepted in the U. S. A. An example of a bundle marked with both designation and allocation number is shown in the picture titled REG BOARD IN BUBBLE PACK AND MARKED.

2.3 The CPU and memory modules may come packed in one of two ways or a combination of both ways. If two or less CPU's were sent in one shipment then the modules will be packed in individual bookpack cartons (see picture titled H214JA & Quad BOOKPACK).

If more than two CPU's were sent in one shipment, then modules will be packed in a STANDARD module box. (See picture titled "G231JA & STANDARD MODULE BOX). The standard module box holds 18 modules. If enough CPU's are shipped at once, some overflow of modules may be packed in individual bookpacks.

2.4 All parts are individually marked with two stick-on labels. One with the part designation and the other with the CPU serial number or allocation number. Note that modules have the slot number included on the serial number label. (See picture titled "Grant CARDS & BUS TERMINATORS IN 4 x 6 MAILITE ENVELOPES").

1

#### 2.0 Set Up (continued)

- 2.5 Two items for each CPU are sent separate from the CPU's.
  - 1. Configuration sticker

This is the square white sticker normally attached to the rear of the top cover listing what is included in the CPU box.

2. Metal serial number plate

This is the metal stickon plate normally attached to the rear of the CPU chassis just to the right of the fan grill.

These two items are removed during disassembly and are shipped in a separate container.

- 2.6 Compresso cartons and Bookpacks are reusable and should not be discarded. (See picture titled "Position of labels on back panel" to identify the compresso carton.)
- 2.7 The following list is the order in which the Large D type container was packed in the U.S.A. The first items are on the bottom of the container.

2.7.1 11/05 Chassis (shipping box)
2.7.2 Power Supply Chassis (cardboard box)
2.7.3 Module Boxes (M7260, M7261, G110, G231)
2.7.4 BC05s (cardboard box)
2.7.5 5409728 P/S Regulators (cardboard box)
2.7.6 Module Guides (bolts & plates) (cardboard box)
2.7.7 5409949JA TTY Cable (cardboard box)
2.7.8 KYJ11-JA Consoles (compresso cartons)
2.7.9 7008843JA Wired Logic Assy (compresso carton)
2.7.10 H214 Core stack (bookpack)
2.7.11 Module envelopes (G727, M930)

- 3.0 Reassembly Procedure
  - 3.1 Remove the 11/05 chassis (MBJ11A) from packing box and install the metal serial number plate and configuration sticker in their proper place on the chassis.

Note

Be sure that the number on the metal tag and configuration sticker match the serial number on label as shown in picture titled "Position of labels on 11/05 chassis".

#### 3.0 Reassembly Procedure (continued)

- 3.1.1 The configuration sticker and metal serial number plate will be sent to Field Service separate from the hardware.
- 3.1.2 The serial number plate should be located just to the right of the rear fan on the back of chassis.
- 3.1.3 The white configuration sticker should be located at the rear of the top cover in the middle.
- 3.2 Install the module guides in the 11/05 chassis. Note that there is a left and a right guide. Guides should be packed one set to a bubblepack bundle, and marked HJ11A (Bolts & Plates).

#### Note

Always match serial numbers of all parts to 11/05 chassis serial number. This will insure reassembly exactly as accepted in U. S. A.

- 3.3 Logic Assembly (70088434JA)
  - 3.3.1 Remove back panel logic assembly from compresso carton and install in chassis. Note that there is a short black wire attached to one of the logic assembly mounting screws. This wire will attach to a faston tab on the logic assembly as shown in the "Back panel power wiring chart".
  - 3.3.2 Plug the gray tty cable, that is stuck to the floor of the chassis, into the logic assembly.
- 3.4 Power supply chassis (BJ11A)
  - 3.4.1 Remove the P/S chassis subassembly and install in 11/05 chassis.
  - 3.4.2 Connect the power distribution harness to the logic. See back panel power wiring chart. Install the two power control connectors in the slots provided in the rear of 11/05 chassis.

#### Note

The power control connectors are shown just to the left of the hand in the picture titled "Removal of fan AC wires".

3.4.3 Place transformer AC harness in plastic retainers attached to side wall of 11/05 chassis.

#### 3.0 Reassembly Procedure (continued)

- 3.4.4 Attach the AC wires for the rear fan. Depending on the type of fan used, the fan may have to be removed in order to connect AC wires. (See picture titled "Removal of fan AC wires".)
- 3.5 Power supply regulator (5409728JA)
  - 3.5.1 Remove from bubblepack and cardboard sleeve the P/s regulator board. Mount regulator board in power supply chassis. The two mat-n-lok connectors located on bottom of board must be connected before board is lowered into P/5 chassis. Note that the six mounting screws are not all the same length.
- 3.6 AC Power Input Box (BCØ5H)
  - 3.6.1 Remove the AC power input box from mailite envelope and install in 11/05 chassis. Connect the BCO5H to the mat-n-lok from the power supply.
- 3.7 Console (KYJ11JA)
  - 3.7.1 Remove the console from compresso carton. Remove the etch board from console casting (6 screws). Connect the console cable to console etch board. Replace etch board on console casting and attach wires. Lower two faston tabs on etch board are for red and black power wires. The wires with square plastic connectors attach to the console switch.

The top two switch terminals that are nearest to the front of the console take the black wire on the top and the violet wire on the next down terminal. The top two switch terminals toward the rear of the console take the two red wires. The bottom terminals are not used.

3.7.2 Attach the console to the 11/05 chassis (4 screws). Install the two spacers as shown in picture titled "Position of console spacer". 3.0 Reassembly Procedure (continued)

3.8 M7260JA

3.8.1 Remove module from packing material. Inspect for physical damage and clean the pins if necessary.

Note

Inspect and clean if necessary the pins of all modules.

3.8.2 Plug the console cable into the M7260JA module and install module in slot called out on label attached to module.

3.9 M7261JA

Inspect and install module in proper slot in back panel. An electromagnetic shield goes between M7261 and G110. This shield will be packed with the G110 module.

3.10 G110JA

Inspect and install module in proper slot in back panel.

3.11 G231JA

Inspect and install module in proper slot in back panel. An electromagnetic shield will be packed with this module. Place it on top of the core stack H214JA.

3.12 Memory core stack (H214JA)

Remove the stack from bookpack and install in proper slot in back panel.

3.13 M930JA

Remove bus terminators from mailite envelopes and install in proper slot in back panel.

3.14 G727JA

Remove Grant cards from mailite envelopes and install in proper slots in back panel.

### 4.0 Final Check Before Power Up

- 4.1 Recheck all power wiring on logic assembly (back panel) using Back Panel Power Wiring Chart. Double check the pin numbers for the orange wire and brown wire going to logic pins on the back panel.
- 4.2 Inspect logic assembly for bent and shorting pins. Check that tty cable is firmly in socket on pack plane.
- 4.3 Power up machine. Quickly check that both fans are turning.
- 4.4 Carry out normal in field acceptance for OEMS.

### (ALL) = All of specified parts needed for one CPU

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### PARTS REQUIRED CHART (ONE CPU)

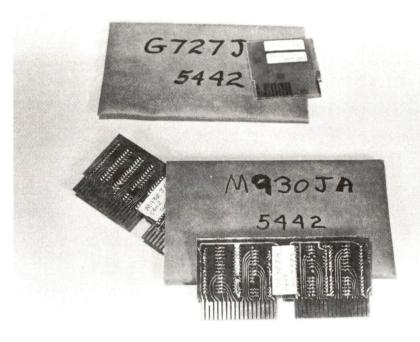
Part #	Description ,	How Packed Needed	for 1 CPU
G727JA	Grant Card	(ALL) packed in one 4%6 mailite	1 to 4
M930JA	Bus Terminator	(ALL) packed in one 4x6 mailite	2
H214JA	Core Stack	One per bookpack	1
G 2 3 1 J A	Memory Driver	Standard Module Box or Bookpack	1
G110JA	Memory Control	Standard Module Box or Bookpack	1
M7261JA	CPU Control	Standard Module Box or Bookpack	1
M7260JA	Data Paths	Standard Module Box or Bookpack	1
KYJ11JA	Console	Packed 2 in a compresso carton	1
ВСØ5Н	AC Input Box	Packed one in a 7x8 mailite	1
5409728JA	P/S Regulator	One per sleeve wrapped in Bubblepack	1
3J11A	P/5 Chassis	Each one wrapped in Bubblepack	1
7008843JA	Wired Logic Assembly	Packed 2 in a compresso carton	1
5409949JA	TTY Cable	Several packed in bubblepack	1
4J11A	Module Guides (Bolts & Plates)	(ALL) packed in one bubblepack	2 (left & rig
ABJ11A	11/05 Chassis Box	Packed In Std. 11/05 shipping box	1

NOTE: All basic bundles of parts are marked on outside of bundle with CPU serial number and part designation.

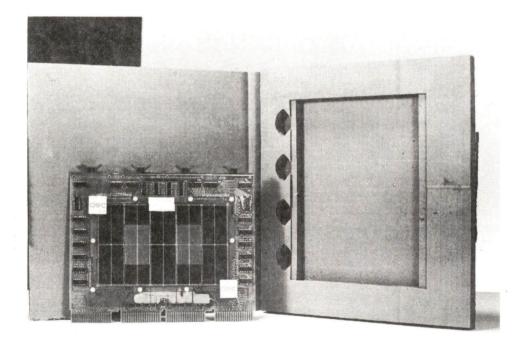
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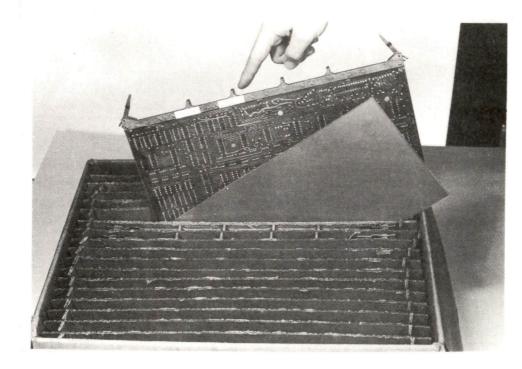
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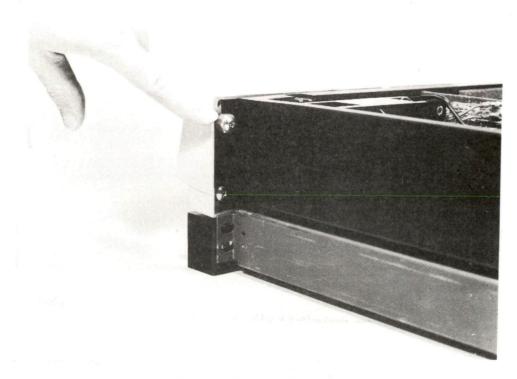
1. GRANT CARDS & BUS TERMINATORS IN 4 x 6 MAILITE ENVELOPES



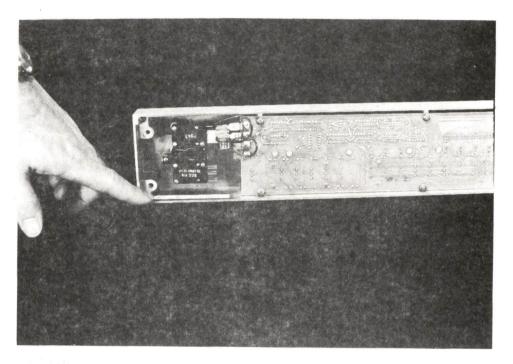
2. H214JA & QUAD BOOKPACK



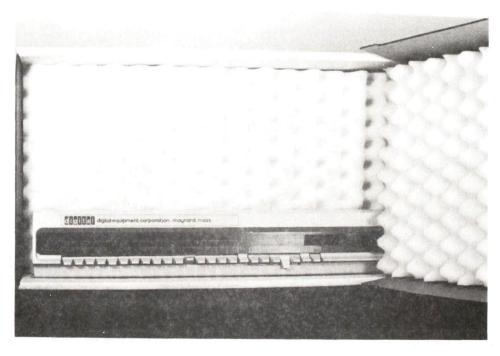
### 3. G231 JA & STANDARD MODULE BOX



4. POSITION OF CONSOLE SPACER



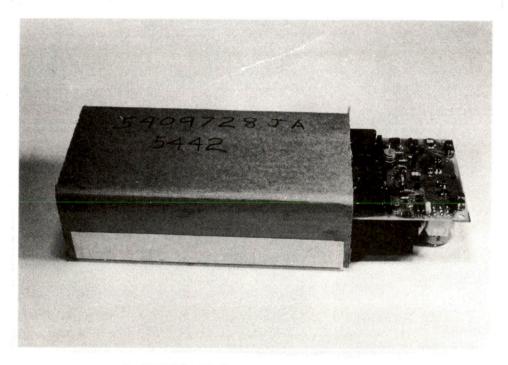
### 5. POSITION OF LABELS ON CONSOLE



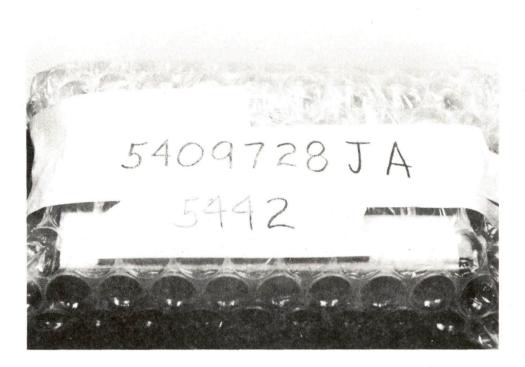
6. CONSOLE IN COMPRESSO CARTON



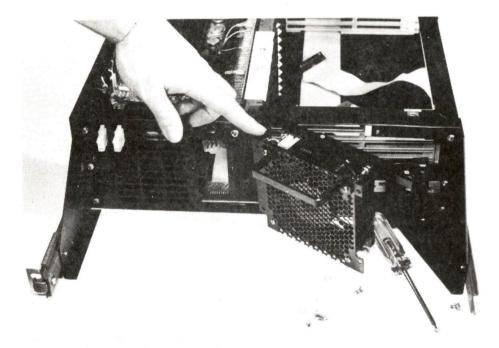
### 7. BC05H & 7 x 8 MAILITE ENVELOPE



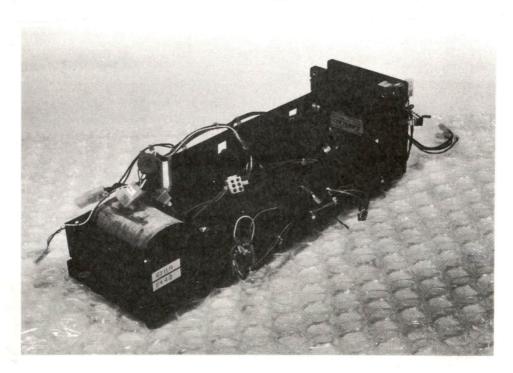
8. REG BOARD IN CARDBOARD SLEEVE



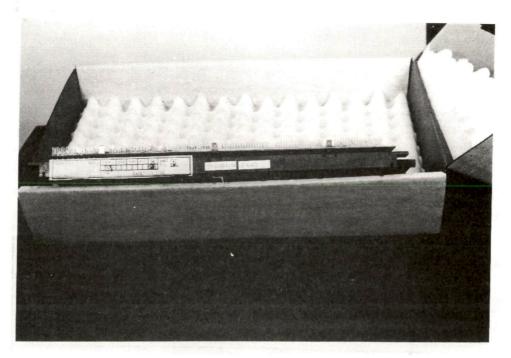
### 9. REG BOARD IN BUBBLE PACK AND MARKED



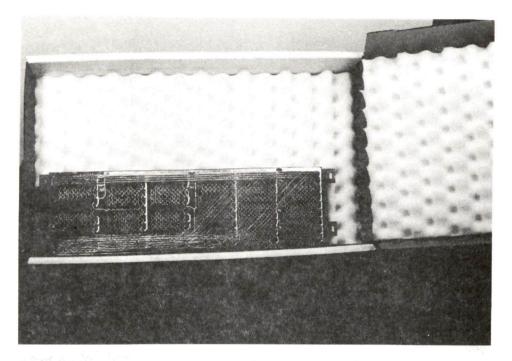
10. REMOVAL OF FAN AC WIRES



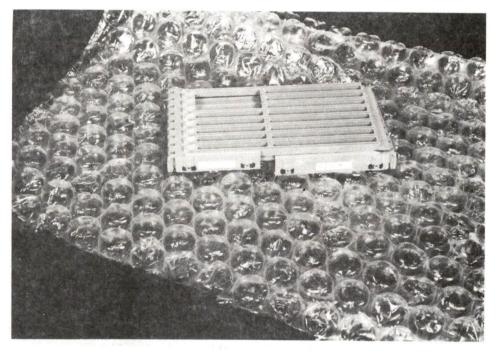
11. P/S CHASSIS ASSY



12. POSITION OF LABELS ON BACK PANEL



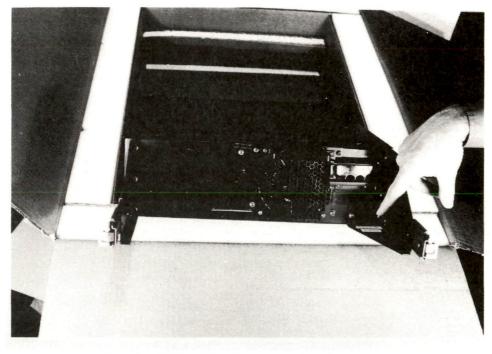
# 13. BACK PANEL IN COMPRESSO CARTON



14. LEFT & RIGHT MODULE GUIDES (BOLTS & PLATES)



# 15. POSITION OF LABEL ON TTY CABLE



# 16. POSITION OF LABELS ON 11/05 CHASSIS

11/05 Front Panel Cost State

-

AUG 1 5 1973

L	PART-NUMBER	C TY	P DESCRIPTION		DATE	QUANT,	RAW	BOARD	METAL	MAASSY	M-TEST	SUB	VOUCH	TOTAL	VAR
2	15-12928			R 102V 1=254	6 /3	1,00	1,958							1.96	-,16
2				150WC SI 60		1,30	2,500		State Parties	C. Stand C. C.	Sec. Letter 1	and the second		2,50	Set Start
2	16-10717	RA	A STATE OF A	20A #MMC		1,00	4,626 /				and the state	A lost		4,63	
2	16-11231	RA		104#1320	9 12	1,20	2,950/			the lost a large	and the second	براهم والمشتقير	and the second	2,95	19.226
23			0 5409728E		-	1,70	1.1.1.1	6.97			Section Section			6,97	
2	14-11274 53-09779		W LAMINATE CU		5 /3	1,20	. 1,211			Service States	, any marked and	Ser Star		1,21	
3				PACITOR, COMMO L SPECIAL NUMB		1,00			.06	State of the second		An and a part of the second	, 85	,11	
2	53-29781		B CONTACT. CA		.3 /3	1,00 2,00	,210		96		and the second states of		andrea and a second	, ?1	
ž	53-10126		B HOLDER, CAP		4 /3	1.20	,240	a faith a start a	,06			and the second	;31	,11 ,85	P. C.
3	48=88588			L SPECIAL NUMB		6,90	. 960	and the second second	100	and the second	ter de la			26 /	1 de la como
	54=39728		D BOARD REGUL	The second s	TOTL	1,00	54,213	6.97	,67	18,74	,22		.35	81,17	-2,28
1	54-29766	MO	D DISPLAY BUF	FER & DRIVER	4 /3	1,30		and the second		13,24	5,55		and and a second	18,79	T
5	12-02716	RA	N 122,3 MMF	122V 5%292PPM	6 /3	2.00	,100			A Martine State	Second Second			,12	and a stand
2	12-22767	RA	A THEFLACED B	Y 18-25306 PER.	4 13	1,20			and the second second	14		and the second	Sector States	.19	and the second
5	10-01610		W /BZCOPF MIN			14,00	,630			And the set				,63	. 84
2	11-12864			MA#MV5254-2#SS		17,00	5.532							5,23	.81
2	12-29941		CONT ADP RT		6 /3	1,00	,940						Call	.94	and the second
2 2	12-10786		KNOB, PLAST		12/2	22,20	2.640	1.90 PR. 7.	26 AVr				9.	902.04	a ser ser
2	12-13643		H LED HOLDER I		5 /3	3,00	,387				A Station of the			,39	1011
2	12-10841			IAL SNAP IN VE		17,30	9,877		7	and the second s				9,68	S. Little
2	12-12848-02	RA	IED HOLDER	SHORT 60291-1	0 / 3	1,00	,250	The second second				Sector Alasta		3,24	27
2	13-22222	RA		1/44 5%	5 /3	6.00	.126							,25	a support of
2	13-22365	RA		1/44 5%	6 /3	17,00	,357		ten de la properties. Na Statut de la properties					13	01
2	13-81322	RA	N 182	1/44 5%	6 /3	17,00	,340				S		and the second second	,34	
2	13-25346		* 27 K	1/4H 5%	5 /3	2,00	.250		1.1.1.					,25	
5	19-29615		DEC 8271	SHIFT REG., 48		4,00	3,856	12-16-10					and the second	3,86	.24
2	19-19686	RA		INVERTER GATE		1,00	.304			The second star				.32	,28
2 2	19-29928	RA		INVERTER GATE		6,00	3,546	And the set		1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1	Server Starts	at a grant have		3,55	.25
2	19-12213	10.00 m	N DEC 7417	BUFFER GATE-H COUNTER, SYNCH		1,00	,650	in the part of				and the state		.65	-,25
2	19-12436	RA		ONE SHOT-DUAL		2,00	3,216	and the second second						3,22	25
2		BH	the second se	O'L SHUTTUNAL	0 70	1,20	1,225	4:43		and the second			and the second second	1,23	25
3	14-12692			4× 9+1/2 102/	6 /3	0.50	,924	7. 7.				and the state		4,43	1.
2	74-29272-32	FA	SUPPORT SHI	TCH	3 /3	1,00			,66		El cartera			,92	.23
3	48-88888	RA	FAB MATERIAL	SPECIAL NUMB		70,00	1,780							. 7.	A STATE
	54-29766	MO	DISPLAY BUFF	ER & DRIVER	TOTL	1,00	351300	4,43	,66	13,24	5,55		70.5	263,20	.22
	72-28360		CABLE ASSY H		6 /3	1,00	146.69					4.84		4,84	03
	12-09340	RA	CONN, MATERLH	BSKT HSG#1-4	6 13	1,00	1139				all and a second	The second	Co.j. Y	14	
5	12-29379			SKT.STRIP#61		6,00	,078							,08	A Contraction
2	12-10789-06			.075"SPR0 #4		11,00	.682					and the second		.68	-,82
20	12-12918-15			HSGILATCH T		1,80	,796						Sector and	,82 /	
•	72-08360	CAR	CABLE ASSY H	F FOR 40 COND		1,00	,652	- interest and a		in the second	and the second second		Sugar har	.65 /	.21
i i i i i i i i i i i i i i i i i i i	10,00000	UNI	CHOLE ASST A		TOTL	1,00	2,347			A. S. S. S.		4.24	7.R.	6,38	24
1	72-28713	CAL	HARNESS. 11/	25	5 /3	1,00					The second	12.37	4.54	7 17	The state
1. 1.6	13-10767			20V 22% DUAL		1.00	.125		Water State		Carlos Para	1.57	1.51	7,37	
2	12-29352-03			35KT H5G#1-4		2,20	.276	and and spec				a de constantion	State Street	13	
2	12-29352-26	RA	CONVINATERLH	654T HSG#1-4	4 13	1,00	.257				and the states			10	
	12-29351-06	RA	CONNIMATERLH	6PIN HSG#1-4	6 13	1,00	,051	and the second second			The second of	a start		.25	Contrain.
2	12-29378	RAL	CONN. MATERIK	PIN, STRIP#61	6 17	6.00	.078	A ALASSA AND A TRANSPORT	CALCON AND AND AND AND AND AND AND AND AND AN			Status State Land	a start and a start	,28	

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digital interoffice memorandum

TO: Gordon Bell

DATE: September 18, 1973 FROM: Ken Olsen DEPT: Administration EXT : 2300 file

### SUBJ: CHEAP 11/05

I would suggest that the first job you put Roger Cady on is to propose the cheapest, safest, quickest 11/05 that we can build without any new developments.

It seems to me that if we build the cheap, simple sheet metal box that Dave Nevala has been talking about and put into it only the number of modules that conveniently fit into it and the cheapest, simplest power supply, we should make a useful improvement in the price of the 11/05.

/a

INTEROFFICE MEMORANDUM

TO: Joe St. Amour

DATE:	August 10, 1973
FROM:	Ken Olsen
DEPT:	Administration
EXT :	2300

SUBJ:

6

What has happened to the printed circuit backpanel wiring with inserted pin contacts that we were looking at a year ago to replace the Sylvania connectors in the 11/05?

INTEROFFICE MEMORANDUM

TO: Jack Smith

DATE: August 10, 1973 FROM: Ken Olsen DEPT: Administration EXT: 2300

SUBJ:

On a basic 11/05, do we have to take the cables out the side of the module in the same way that we take them out the top of the module in the 11/45? I am thinking of putting the modules crosswise in the cabinet. Taking the cables out the side is a chore, but taking them out the top is very convenient.

How many slots should an 11/05 have to take all the standard options? At what point do slots become useless because the options take those aluminum castings in order to put in options?

If we are able to get the PDP-8 on one hex board and maybe put 8K on a hex board, how many slots should an 8 have? Could we get by with 12 slots?

# INTEROFFICE MEMORANDUM

FROM:

Ken Olsen TO:

September 21, 1972 DATE:

Jack Smith

DEPT:

Computer Production

SEP 22 1912

SUBJ: 1105 TEST CAPACITY

> Attached is an outline of the basic 1105 test line concept. Cosmetically we're not quite there on 1-5 due to space constraints. We have a straight line layout for installation at Puerto Rico that should be quite impressive.

> Systems line flow is currently being documented and will be available this week. Current thoughts are to produce three to five standard configurations off this line which should just about cover our total OEM business in this area. Complex integration will be separated from this line.

Is it possible for a computer to be kicked down two flights of stairs, dropped 8 feet on its nose and come up running? Come on up, select a random unit from the line and let us demonstrate a solid machine.

pjs Attachments



TO:

Manufacturing Committee cc: Andy Knowles Roger Cady

DATE: September 21, 1972

FROM: Jack Smith

DEPT: Computer Production

SUBJ: 1105

Attached is Jim Black's summary of the basic 1105 concept of isolation testing. We are currently running two 10 hour shifts. The line as outlined has a potential capacity of 15 units per day per 8 hour shift once we get over the normal start up problems.

Would appreciate you comments and invite you to tour the line.

pjs Attachments digital Interoffice Memorandum

TO: Jack Smith Dick Bradley cc: George Bundy

DATE:	•	Septe	ember	18,	1972
FROM:		Jim	Black	c	
DEPT:		1105	Produ	ictio	on

SUBJ: 1105

Attached is a copy of how the 1105 is organized today. This memo is meant as a brief outline to explain what is done in each area. Also attached is a copy of the 1105 checkout procedure as it exists today.

By the end of this week, I should have the assembly procedure complete and the only documentation left to finish will be the Xor tester.

Now that the line flow has settled down and our isolation concept of flow testing has been proven successful we must fine tune line flow and operation. Each work station will be analyzed for methods improvement; ie. power tools, carrier improvement, operation work convenience, etc.

pjs Attachment

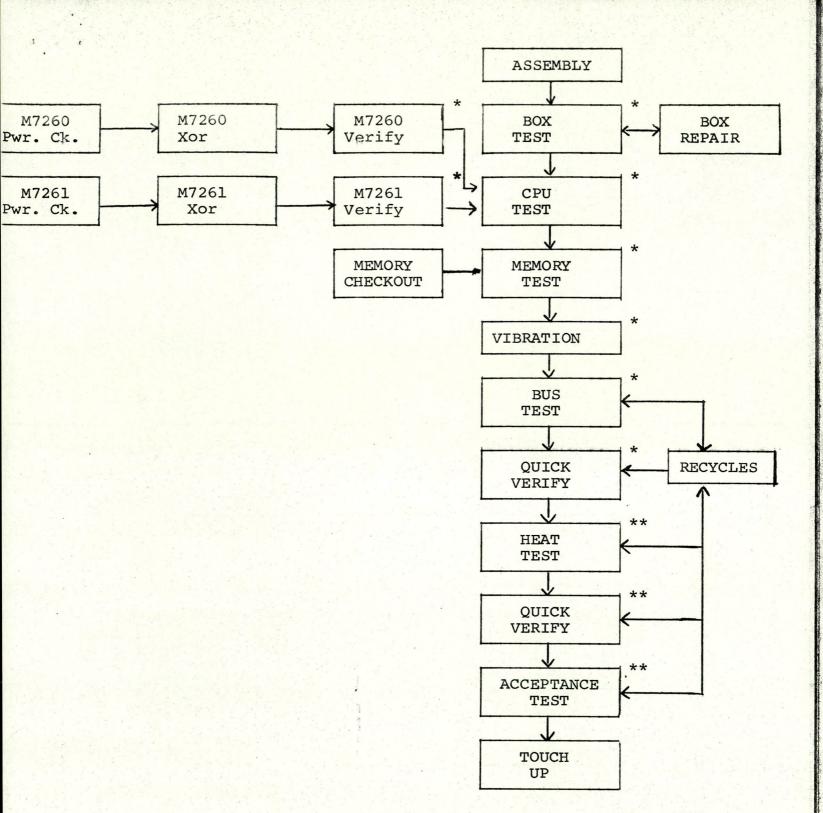
ASSEMBLY	 Builds basic 8K and 16K boxes. One wireman is capable of 5 boxes per day.
BOX TEST	 In this area a good set of modules is plugged into an assembled box and the box should run! The following areas are tested: a. Power Supply b. Console c. Logic d. TTY Interconnection
	To accomplish this task takes one wireman 20 minutes per box.
M7260/M7261	
Power Check	 A power to gnd. check is run on the modules after assembly; approximate time 70 minutes.
M7260/M7261 Xor Test	 The modules are subjected to Xor test; approx- imate test and repair time 1 hour.
M7260/M7261 Verify	 The modules are run on a daughter station and repaired as required to insure a 100% tested module; approximately test time 2 hours.
CPU TEST	 The box is shipped from box test with no modules and a known good set is installed. This step checks the previous one performed by the box test area. Next the known good CPU boards are replaced one at a time to create a new CPU. The approximately test time is 20 minutes per CPU.
MEMORY TEST	 The box is received from CPU Test with modules. A known good memory is plugged in and the CPU test is verified. Next an unknown memory from Memory Test is put in and tested. We now have a running 1105 and memory. Approximate test time 20 minutes.
VIBRATION TEST	 The CPU memory is subjected to vibration as specified in the acceptance test procedure. Approximately test time 10 minutes.
BUS TEST	 Using a PDP-ll bus tester the 1105 bus timing is verified. Approximate test time 30 minutes.
QUICK VERIFY	 Prior to being placed in heat the 1105 is placed on a daughter station and runs all PDP-1105 diagnostics. Approximate test time 30 minutes.
HEAT TEST	 This is a 48 hour enviromental test at 50 <sup>°</sup> F to 120°F running test 17.
QUICK VERIFY	 The 1105 is removed from the heat test and checked to insure that the machine will run all PDP-11 diagnostics. Approximate test time 30 minutes.

• ACCEPTANCE TEST -- The 1105 is subjected to Q.C. and operational checks to insure that the machine will pass all specifications. Approximate test time 4 hours.

TOUCH UP -- The machine is mechanically touched up - T17 is run and the machine is boxed in its shipping container. Approximate test time 2 hours.

RECYCLES -- This area repairs boxes that are complete and have failures; such as, heat failures, intermittent failures, etc.

I WAY I ALL



PDP 1105 AREA FLOW

\* PDP 1105 Checkout Procedure

\*\* Included in the Acceptance Procedure

### PDP-11/05 BASIC CHECKOUT PROCEDURE

SUMMARY

### 7260/7261 CHECKOUT PROCEDURE

1.0	Visual inspection
2.0	Check power and gnd. for shorts
3.0	Adjust +5V to +5.1V
	Adjust -15V to -15.0V
4.0	M7261 set clock to 310ns @ E5504
5.0	Check console initialize
6.0	Check load address
7.0	Check deposit and examine
8.0	Run a branch dot
9.0	Run T $\emptyset$ – T13
10.0	Ballpark adjust teletype clock
11.0	Check teletype printer
12.0	Run T14 (2 passes)
13.0	Run T15 with bit 11 set (2 passes)
14.0	Fine adjust teletype clock using Tl
15.0	Checkout low speed reader
16.0	encontrat Ion Speed Tedater
17.0	Checkout power fail
18.0	
19.0	Run quick verify

7

### II 11/05 TEST BOX

I

- 1.0 Purpose
- 2.0 Equipment required for testing
- 3.0 Basic station setup
- 4.0 Visual inspection
- 5.0 Basic power on check
- 6.0 Logic test and checkout

### III <u>CPU CHECKOUT</u>

- 1.0 Equipment required
- 2.0 Basic checkout station
- 3.0 Checkout of PDP-11/05 CPU
- 4.0 M7260 checkout
- 5.0 M7261 checkout

### IV 11/05 MEMORY TEST

- 1.0 Purpose
- 2.0 Equipment required for testing
- 3.0 Memory test

### V <u>11/05 VIBRATION TEST</u>

- 1.0 Purpose
- 2.0 Test equipment required
- 3.0 Verification test
- 4.0 Vibration test

#### PDP-11/05 BASIC CHECKOUT PROCEDURE

SUMMARY

### VI <u>11/05 BUS TEST</u>

- 1.0 Purpose
- 2.0 Equipment required
- 3.0 Test and checkout

# VII QUICK VERIFY (PRIOR TO HEAT)

- 1.0 Purpose
- 2.0 Equipment required
- 3.0 Quick verify

### VIII <u>HEAT TEST</u>

- 1.0 Purpose
- 2.0 Test equipment required
- 3.0 Heat test of the PDP-11/05
- 4.0 Pass fail criteria
- 5.0 At the completion of 48 hours, remove the 11/05 from the heat chamber and fill out all applicable logs.

### IX QUICK VERIFY (AFTER HEAT)

### APPENDIX

X

- 1.0 Processor clock adjustment
- 2.0 TTY connection to 11/05
- 3.0 Teletype clock adjustment
- 4.0 Power supply adjustment
- 5.0 The patch to run only the factory bus tester portion of the bus tester.

#### M7260/M7261 CHECKOUT PROCEDURE

- 1.0 VISUAL INSPECTION
  - a. Inspect board for solder shorts, etc. In high density etch areas use an ohmeter to check for shorts between adjacent etch runs. These may not be visible.
     NOTE: Each minute spent on this step may save hours later.

### 2.0 POWER CHECKS

I.

a. Using an ohmeter insure there are no shorts between A2 and B2, B2 and C2 and A2 and C2. This must be done on each slot.

#### 3.0 VOLTAGE ADJUSTMENTS

- a. With the M7260 and M7261 inserted adjust the +5V supply to 5.1V.
- b. Insure the voltage @ F01B2 is -15V.
- 4.0 AT E5504 SET THE CPU CLOCK @ 310 ns. (Not required on M7260)
- 5.0 CONSOLE INITIALIZE
  - a. Press start with the halt switch depressed. The MPC lights on the maintenance board should indicate 302.

#### 6.0 LOAD ADDRESS

a. Depress the load address key and one by one lift up SR 0-15 insuring that only the correct leds light.

#### 7.0 DEPOSIT AND EXAMINE

- a. Deposit 177777 into 177700 and 177701 and examine.
- b. Deposit 177777 into memory location 0000 and examine.
- Repeat a and b with all zeros deposited instead of ones.

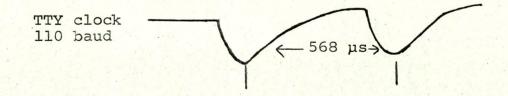
#### 8.0 RUN A BRANCH DOT

a. Deposit 777 into location 0. Press start

9.0 Run TO through T13. Since these programs make a complete pass in seconds it is sufficient to run each one ≈15 secs.

#### 10.0 BALLPARK ADJUST TELETYPE CLOCK

- a. The clock can be accessed at  $8 \wedge$  resistor located below the pot.
- b. With the scope set at .1 ms/cm insure the pot can adjust the period from 200 µs to 650 µs.
- c. Adjust the clock to 568 µs.



### 11.0 TELETYPE PRINTER

- a. Deposit 101 into 177566. This should print an "A".
- b. Deposit 077 into 177566 and a "?" should be printed.
- c. Examine 177564 and insure only bit 7 is set.
- 12.0 RUN T14 2 passes
- 13.0 RUN T15 WITH SR = 14000 (2 passes) NOTE: The second pass of T15 will differ from the first in that the trace trap will be set after each instruction.

### 14.0 TELETYPE CLOCK FINE ADJUST

a. Run T17 with only teletype selected (SR = 177776). Turn the teletype clock pot clockwise until the printout starts failing. Note number of turns counterclockwise it takes to fail, then set the pot midway between the failure settings.

### 15.0 TELETYPE READER

- a. Put the absolute loader into the reader with the leader code over the pins.
- b. Press start with the halt switch down to generate a machine initialize.
- c. Examine reader status (177560) and insure it is cleared.
- d. Deposit 00001 into 177560, the absolute loader should advance one character.
- e. Examine 177560. It should contain 200. (Done bit set)
- f. Examine 177562, it should contain 351.
- g. Examine 177560 and insure examining 177562 cleared bit 7.

### 16.0 RUN T17 WITH READER AND PRINTER

- a. With the teletype in local, punch a foot of blank leader and place in reader.
- b. Place punch off-line before putting teletype back on-line to avoid punching an extraneous character.
- c. Put reader on start.
- d. Set SR = 4000 and run 1 pass.

### 17.0 REPEATED DUMP/POWER FAIL FROM MOTHER

a. Setup test station
 type = 1105-1
 mode = processor
 repeat set
 function = dump
 switch register = 1016

- b. Press initialize
- c. Mother will repeatedly dump and start T15.
- d. Let run ≈ 30 secs. then release the repeat switch and allow T15 to complete a pass.

#### 18.0 POWER FAIL DIAGNOSTIC

a.	Start	each test and	turn the	power off/on as indicated.
	TEST	START ADDRESS	OFF/ON	PC AT NORMAL HALT
	1	200	5	Should not halt
	2	204	1	1024 press continue - halt 1064
	3	210	1	1142
	4	220	1	1560
	5	224	1	1754
	6	230	1	2144

19.0 RUN 1 PASS OF QUICK VERIFY

- II 11/05 BOX TEST
  - 1.0 PURPOSE

To test the basic 11/05 box and insure the proper operation of the following areas:

- a. Power supply
- b. Console
- c. CPU backpanel
- d. TTY cable
- e. AC input boxes
- f. Fans
- g. ACLO-DCLO
- h. On-off panel lock assembly
- 2.0 EQUIPMENT REQUIRED FOR TESTING
  - a. Multimeter
  - b. M7260
  - c. M7261
  - d. 4-G727's
  - e. 2-M930's
  - f. TTY
  - g. MMllk, or MMllL
  - h. Known good 11/05 CPU box
- 3.0 BASIC STATION SETUP
  - a. The known good 11/05 CPU box is used for the control memory system, the MM11 is plugged into the appropriate slots and bussed to the box under test by a 5 foot cable.

b. The diagnostic used during box test is T17.

#### 4.0 VISUAL INSPECTION

Inspect the box for the following:

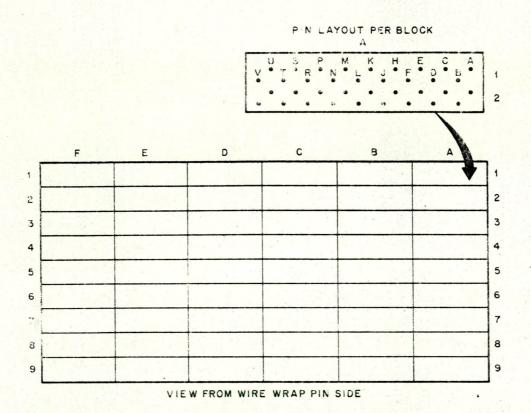
- a. Proper key alignment (on-off)
- b. Switch register alignment
- c. Proper routing of power harnesses
- d. All mechanical connections to chassis
- e. Cracked or broken logic blocks
- f. Metal filings in the box

### 5.0 BASIC POWER ON CHECK

- a. + 5V power F01A2  $\pm .05$ VDC
- b. -15V power F01B2 + .1VDC
- c. +15V power COlUl + .1VDC
- d. Fans rotate in proper direction
- e. All leds should be lit with no modules installed
- f. Power on-off switch is not loose or misaligned in the power on position

#### 6.0 LOGIC TEST AND CHECKOUT

- a. With the box powered down plug in the following modules in the proper slots for configuration #1 or configuration #2 as required. (Fig. # 1, 2 & 3)
  - 1. M7260
  - 2. M7261
  - 3. 4-G727's
  - 4. 1-M930
  - 5. Unibus cable from test memory to the box under test.
- b. With the halt switch enabled, preform the following checks:
  - 1. Apply power to the CPU.
  - 2. Load address ØØØØØ.
  - 3. Deposit 125252.
  - 4. Examine should equal Loc 0, 125252.
  - 5. Load address 200.
  - 6. With the halt switch still enabled, depress continue. The indicators should show 202.
  - 7. Disable halt, all data switches equal to  $\emptyset$ , depress continue, the program should run.
  - The program will run for 55 sec, stop typing for 5 seconds and continue.
  - 9. Panel lock -- while the program is running out the power switch in the panel lock position, now depress halt, the program should continue.
  - 10. Power down the unit, remove the M7260, M7261 and unibus test cable; tag the unit box OK.
  - 11. Complete the log on any problems encountered.



1

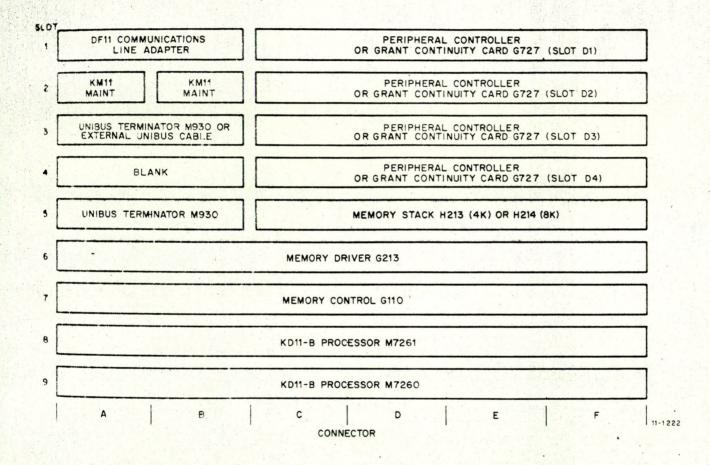
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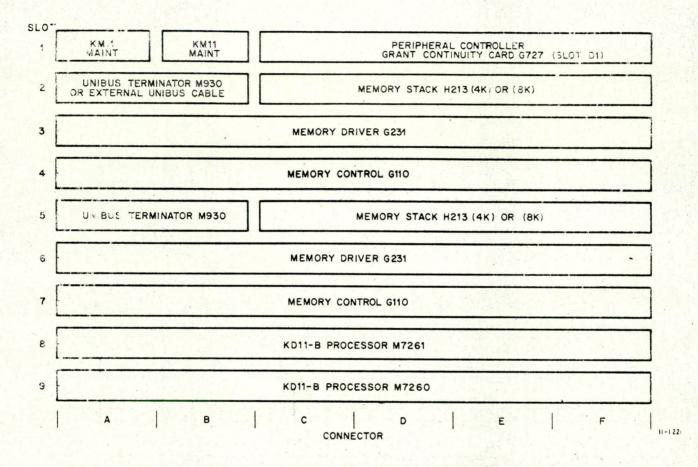
<sup>3</sup> Computer Backplane Connector and Pin Designations



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Module Utilization Diagram For Configuration 2 (8K)



Module Utilization Diagram For Configuration 1 (16K)

SLO

2

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#### III CPU CHECKOUT

The purpose of the CPU test is to integrate CPU boards into a known good box and insure the proper operation of the basic.

#### 1.0 EQUIPMENT REQUIRED

- a. Good basic 11/05 box
- b. PC05
- c. PCll
- d. 453 O'scope
- e. Known good M7260
- f. Known good M7261
- g. Memory (MM11L, MM11K)
- h. Teletype

#### 2.0 BASIC CHECKOUT STATION

a. Basic setup of the CPU station is identical to the box station. In addition, a PCO and control is included in the station test stand for read-in.

#### 3.0 <u>CHECKOUT OF PDP-11/05 CPU</u>

- a. Buss the box under test to the 11/05 test stand.
- b. Plug in the known good 11/05 CPU modules into the box under test.
- c. Check the +5V, -15V, +15V, power supplies and adjust
   as required:
   +5VDC F01A2 + .05VDC
   -15VDC F01B2 + 1VDC

+15VDC	COIDI		. IVDC	
TINDC	COIDI	+	.lvdc	

- d. Load in test 17, start address 200/ switch register should be set for 004354.
- e. The CPU should run error free for 3 minutes.

### 4.0 M7260 CHECKOUT

- a. Power down the 11/05 system, remove the known good M7260 and replace with a new M7260. Perform the following tests:
  - 1. Deposit ALT. 1's and 0's in location Ø.
  - 2. Examine location Ø for correct data.
  - 3. Load address 200 and start test 17, the switch register should equal 004354. Allow the 11/05 to run for 3 minutes error free.
  - 4. Read punch test.
    - A. Using T17 as described above, run the reader and punch and adjust the TTY clock as required for error free operation. This test should run 5 minutes error free.

#### 5.0 M7261 CHECKOUT

- a. Power down the 11/05 system and remove the known good M7261 and replace with a new M7261. Repeat the tests performed previously during the M7260 checkout.
- b. Power Fail Test
  - 1. After the 11/05 has run for a minimum of 3 minutes, with the halt switch disabled, power down the 11/05 and power back up. The 11/05 should continue to run after power up. The error report on the TTY should correlate with the diagnostic write up for T17 and indicate a power fail has occurred. (I.O. is not restarted till the end of the pass). The TTY may report errors on the next pass due to the TTY paper tape reader not being restarted on blank leader. Power down, and disconnect the unit under test. Complete all logs and mark the unit CPU test OK.

#### IV <u>11/05 MEMORY TEST</u>

1.0 PURPOSE

To integrate a memory system into a checked out PDP-11/05 CPU box.

#### 2.0 EQUIPMENT REQUIRED FOR TESTING

- a. Multimeter
- b. PC05
- c. PCll
- d. Known good memory

#### 3.0 MEMORY TEST

- a. Insert a know good memory into the 11/05 to be tested.
- b. Insert the PCll control in the DDll slot at the top of the 11/05 logic.
- c. Power up the 11/05 system.
- d. Toggle in the 11/05 bootstrap loader for the high speed reader.
- e. Load in absolute loader from the PC05.
- f. Load in PDP-11 memory diagnostic "RANDAT" using the PCO.
- g. Load address 200 and start; the 11/05 should run error free for 5 minutes.
- h. Power the 11/05 down and insert a new memory into the 11/05.
- i. Repeat steps C to G.
- j. Using absolute loader, read in Tl7, load and start at address 200. The switch register should equal 004354.

- k. Allow the ll/05 to run for 3 minutes and power down and back up. The computer should continue to run and report only the power failure typeout at the end of pass.
- 1. Enable the halt switch and power down the 11/05.
- m. Complete all checkout logs and mark the system memory test OK.

#### V <u>11/05 VIBRATION TEST</u>

#### 1.0 PURPOSE

To insure that the 11/05 is mechanically secure and can reasonably withstand damage in shipping.

#### 2.0 TEST EQUIPMENT REQUIRED

a. Vibration table -- Model, SECO #860D

#### 3.0 VERIFICATION TEST

- a. Mount the PDP-11/05 on the vibration table.
- b. Plug in and power up the 11/05 CPU.
- c. The 11/05 switch register should be 104000.
- d. The 11/05 should run error free for 4 minutes.

#### 4.0 VIBRATION TEST

- a. After verifying the proper operation of the PDP-11/05 perform vibration as follows:
  - 1. Main circuit breaker on.
  - 2. Shaker power on.
  - 3. Sweep control on.
  - 4. Mode control to sweep.
  - 5. Speed control 5.5
- b. The vibration test is a 2 minute test of the 11/05 as follows:
  - 1. 0 to 60 cycles, sweep, 1 minute
  - 2. 60 to 0 cycles, sweep, 1 minute
- c. Depress start on the vibration table. The 11/05 should run the vibration cycle with no failures.
- d. Power down the vibration table as follows:
  - 1. Shaker power off.
  - 2. Sweep control off.
  - 3. Main circuit breaker off.
- e. Remove the 11/05 from the vibration table and complete all applicable logs and data sheets.

#### VI 11/05 BUS TEST

#### 1.0 PURPOSE

To test that the basic PDP-11/05 is capable of error free bus operation.

#### 2.0 EQUIPMENT REQUIRED FOR TESTING

- a. PDP-11 bus tester
- b. Bus tester diagnostic
- c. TTY
- d. PC05
- e. PC11

#### 3.0 TEST AND CHECKOUT

- a. The 11/05 as received from vibration test should be loaded with T17.
- b. Cable the 11/05 up to the bus tester.
- c. Plug the PCll control into the PDP-11/05.
- d. Power up the system and insure that the 11/05 runs T17 error free.
- e. Load in the bootstrap and absolute loaders.
- f. Load in the bus tester.
- g. Load address 200, and start the 11/05, should run this test for 15 minutes error free.
- h. Upon completion of step 7, load in Tl7 diagnostic and insure it runs error free from 15 minutes with data switch 11 on a one.
- i. Load in Tl7 and insure error free operation for 3 minutes.
- j. Halt the CPU and power the system down. Disconnect the PCll and bus tester from the 11/05.
- k. Fill out all required paperwork and system logs.

#### VII QUICK VERIFY (PRIOR TO HEAT)

1.0 PURPOSE

To insure that the PDP-11/05 will pass all CPU and memory tests.

- 2.0 EQUIPMENT REQUIRED
  - a. PDP-11/05 daughter station

#### 3.0 QUICK VERIFY

- a. Bus the PDP-11/05 to be tested to a daughter station.
- b. Power up the 11/05, insure the halt switch is 0.
- c. Set the switches on the daughter station as follows:
  - 1. Switch register as required
  - 2. Function switch quick verify
  - 3. Type switch 11/05

- 4. Mode processor
- 5. Repeat switch repeat
- 6. Online switch on line

15	14	13	12	11	10	9	8	7	6	5	4	3	2	1	0
	Run T17					Auto Re- Start (in Dump)			Type Prog to be Run					Mem Si	

- d. Depress the initialize switch. The machine will now run quick verify and type out upon a pass complete.
- e. Using dump mode, load T17 into the 11/05 under test.

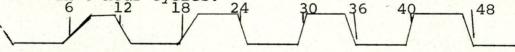
f. Fill out all applicable paperwork and disconnect the 11/05 system from the test stand.

#### VIII HEAT TEST

1.0 PURPOSE

To verify that the 11/05 will pass all enviromental specifications.

- 2.0 TEST EQUIPMENT REQUIRED
  - a. Heat box capable of being cycled from 50°F to 120°F and timed for 6 hour cycles.
- 3.0 HEAT TEST OF THE PDP-11/05
  - a. The PDP-11/05 should contain test 17.
  - b. The test cycle for heat is 48 hours of heat and cold in 6 hour cycles. 6 12 18 24 30 36 40 48



c. The PDP-11/05 is placed in the heat chamber with the the following switch settings

SWITCH	PURPOSE
15	Halt on error
0	Inhibit TTY input
1	Inhibit TTY output

#### 4.0 PASS FAIL CRITERIA

- a. The 11/05 system under test may be restarted as required if the program has not been destroyed.
- b. If the diagnostic is destroyed, one reload of the diagnostic is allowed.
- c. The 11/05 must run the last 24 hours of the environmental test error free (type error, component failure, blown program, etc.)

5.0 At the completion of 48 hours, remove the 11/05 from the heat chamber and fill out all applicable logs.

#### IX QUICK VERIFY (AFTER HEAT)

This test is a repeat of section 7 of the 11/05 checkout procedure. In addition, the bus test as outlined in section VI is also repeated. Upon completion, sign off all applicable logs and submit the computer to acceptance.

#### X APPENDIX

#### 1.0 PROCESSOR CLOCK ADJUSTMENT

Location E55-08 (M7261) adjust the clock for 310NX (E55 is the fifth chip counted from the pot along the handle). This adjustment can be checked without the use of extenders.

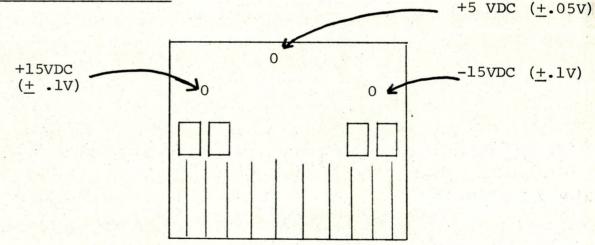
#### 2.0 TTY CONNECTION TO 11/05

The MATE-N-LOC to Berg teletype cable is inserted into the Berg connector at the rear of the cabinet, with the lettering facing up.

#### 3.0 TELETYPE CLOCK ADJUSTMENT

Load and start Tl7 with switch reg = 17776. Turn the pot on the M7260 clockwise until the print out fails. Turn the pot counter clockwise (noting the number of turns between failing points.

#### 4.0 POWER SUPPLY ADJUSTMENTS



5.0 The patch to run only the factory bus tester portion of the bus tester.

Diagnostic is

LOC	DATA
11416	137
11420	11136

Load and start at address 11136.

### PDP-11/05 PRODUCTION CHECKLIST

		BADGE NO.	DATE
1	BOX TEST		
2.	CPU TEST		
3.	MEMORY TEST		
4.	VIBRATION TEST		
5.	BUS TEST		
6.	QUICK VERIFY		
7.	HEAT TEST		
8.	QUICK VERIFY		
9.	BUS TEST		<u></u>
10.	ACCEPTANCE TEST		
11.	TOUCH UP		



TO: Manufacturing Committee Andy Knowles Roger Cady Joe Meany

- DATE: September 22, 1972
- FROM: Jack Smith
- DEPT: Computer Production

SUBJ: 1105 SYSTEMS FLOW

Attached are our current thoughts on systems flow for the 1105. We have carried over into the systems area our concept of straight line flow isolation testing. As with the basic line we anticipate work stations will be staffed with operators and not technicians. Procedures are currently being documented and will be available for review within a couple of weeks. Multi-shift operation would seem to be quite feasible.

Would appreciate your comments, especially in the area of planned configurations and station assignments, we are thinking of combining some of the stations. Mock up of a typical test station is being assembled by Jim in Westminster, have included a sketch for your review.

pjs Attachment

## digital INTEROFFICE MEMORANDUM

TO: Jack Smith

DATE: September 21, 1972

FROM: Jim Black

DEPT: 1105 Production

SUBJ: 1105 SYSTEMS TEST

Attached is a copy of the plan for organizing 1105 systems test around the methods used in the 1105 basic checkout area.

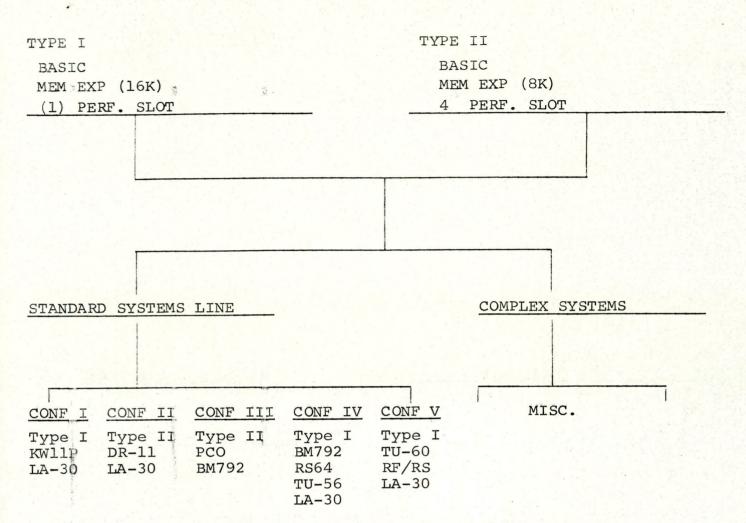
Initially I would like to start small and add other options and peripherals over the next 90 days. The options I will start with are listed below.

1.	DRIL	General Purpose Interface
2.	BM792	Bootstrap Loader
3.	MM11	Memory Expansion
4.	KWIIP	Programmable Clock
5.	PC11	Paper Tape Reader and Punch
6.	KI,11	Communications Interface
7.	DL11	Communications Interface
8.	LA 30	Serial and Parallel Printers

The above options account for about 60-70% of the 1105 systems business today. These options will also give us a good look at problems we may encounter when we start to do disks, magtapes, etc. using this concept.

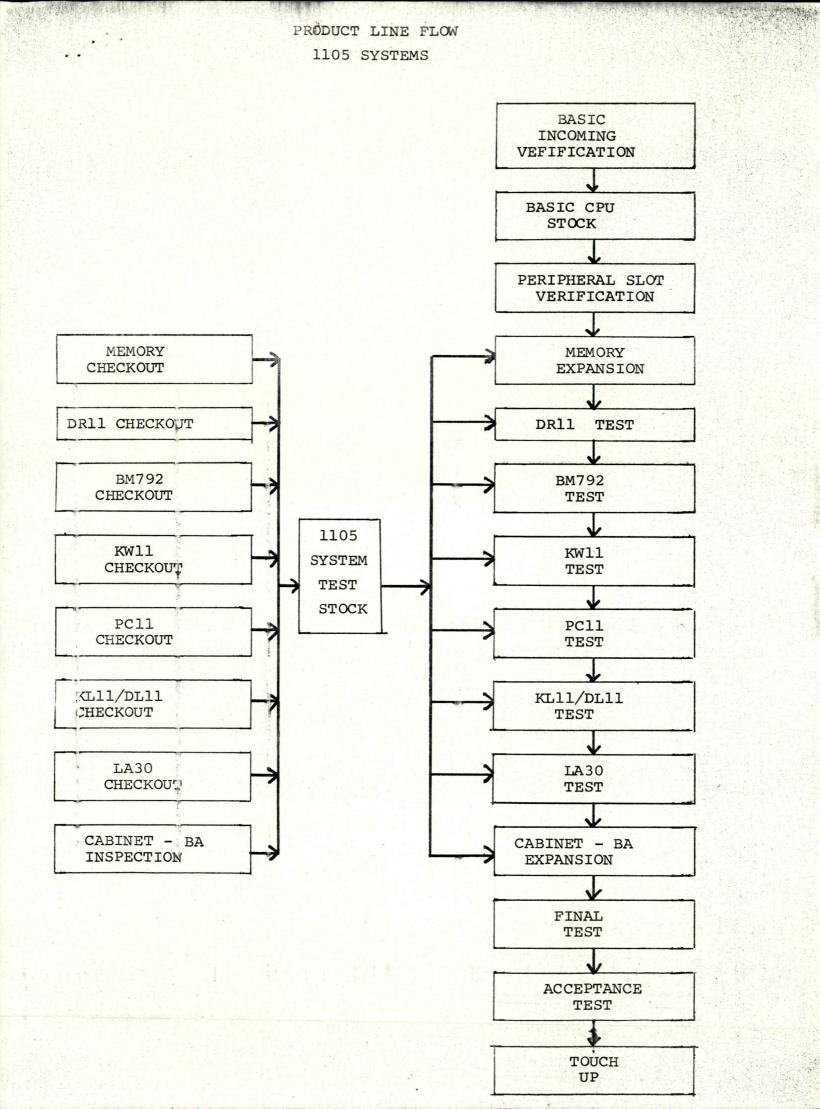
pjs Attachments

#### PRODUCT FLOW 1105 SYSTEMS



#### NOTES:

- 1. We anticipate configurations I, II and III to cover 70% of the OEM business.
- 2. Anticipate negligible complex systems. Price strategy place most of this type in the 20 and 40 areas.



Below is a brief outline of the function of each block in the 1105 systems test plan.

An abbreviated re-acceptance of the PDP-INCOMING VERFICATION --1105 would be done here upon receipt of the computer from Puerto Rico. -- Basic 1105's would come from Puerto Rico BASIC CPU STOCK and be tested as received in then be put into stock. MEMORY CHECKOUT Memory expansion kits would be tested and put into stock as "1105 tested" 4K and 8K memory systems. MEll expanders would also be tested at this point. DR11 CHECKOUT -- DR11AS and DR11C's would be pre-tested and repaired as required using an 1105. These also go to stock as tested units. KW11P CHECKOUT Each of these areas would pre-test options for the 1105 system test group in the PC11 CHECKOUT same manner as DR11 checkout. BM792 CHECKOUT KL11/DL11 CHECKOUT LA-30 CHECKOUT CABINET AND BA EXPANSION This would be an electrical and mechanical BOX INSPECTION inspection of BA boxes prior to entering the 1105 systems test area. PERIPHERAL SLOT VERIFICATION--This test requires the use of 4-DR11's and a bus tester. The 1105 small peripheral slots are tested and the CPU bus timing to insure that there are no failures in the basic CPU hardware or wiring. MEMORY EXPANSION A CPU passes through each area and depending DR11A TEST on the customer receipt, receives the re-KW11P TEST quired option. The testing is performed PC11 TEST as follows: BM792 TEST If the machine requires a KWllP a known KL11/DL11 TEST good KWllP is put in and tested for a LA-30 TEST minimum amount of time. Next a KW11P from stock is plugged in and "should run" if it does not, we get another KW11P from stock. Then a check is made to insure proper operation and the system is passed to the next area. CAB's and BA EXPANSION If a small system requires a cabinet and additional BA boxes they will be added at this point.

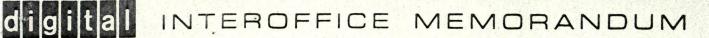
FINAL TEST

War Marin

ACCEPTANCE TEST

-- This will be a final systems test by a technician to insure that all the system works together.

-- Final verification by field service prior to shipment.



TO: Operations Committee

DATE: October 4, 1972

FROM: Dick Manion

- R. Cady D. Tahmoush cc: F. Cassidy R. Hamel
  - S. Teicher M. Titelbaum
  - D. O'Connor W. Vaillancourt
  - R. Savell

- DEPT: Memory and Power Supply Engineering TeAe R
- 11/05 MEMORY FAILURES SUBJ:

I have experienced the following problems in getting enough information from different departments.

- 1. The 11/05 Production Line has been slow in getting the required information on memory failures that occur on the Mini Line.
- Memory Test has failed to generate the required daily 2. failure reports.
- Component Engineering was unable to evaluate bad components. 3.

The information from these three areas is very important and is needed to effectively solve the 11/05 memory problems.

Because of the insufficient data, I personally evaluated 22 rejected systems from the 11/05 line.

- 1. 4 or 18% failed because of component failures.
- 4 or 18% failed because the ground jumper on Gl10 shorts 2. to a transformer.
- 14 or 64% failed because of poor workmanship and testing in 3. the memory test area.

The failure rate on the 11/05 line went up substantially on the Mini Line. The rate went from 12% to 31%. The major reason for this increase can be attributed to the 11/05 line reworking modules. Ron Marchetti and Don Tahmoush have agreed to send all modules back to memory test for repairs.

1]/05 MEMORY FAILURES Dick Manion Page 2

Production yield for memories.

DATE	VERIF	ICATION	MINI	LINE	HEAT	E BOX	QUICK	VERIFY	ACCE	PTANCE
	Total	Failed	Total	Failed	Total	Eailed	Total	Failed	Total	Failed
9/22→9/24	33	9	30	7	50	0	40	0	28	2
9/25 & 9/26	_34_	_10	_25	10	39	1	13	_0_	_76	
TOTALS	67	19	55	17	89	1	53	0	104	7
FAILURE RATE	28	。4%	3	1%		1.1%	0	%		5.7%

11/05 Memory Failure Report.

Date: 9/26/72
Total returned from 11/05 line
Total tested on 11/05 Q.V. tester
Total passed on 11/05 Q.V. tester
Total returned memories tested on 2223
and Macrodata
Could not confirm problem 1
Memory test area errors 1
Required repairs: 5
Marginal stacks (Vt) 0
Bad stacks 0
Components1
Mechanical
Others
······································
Number of components replaced 1 4008
1 -1 -1 -1000
Number of components given to Component
EngineeringNot known
Number of retected such as 1
Number of retested systems returned
to the 11/05 Line

11/05 MEMORY FAILURES Dick Manion Page 3

A concentrated effort is being made by Memory Engineering to find out why memory systems are failing at the Initial Verification and Mini Line Test Stations. I am monitoring these stations closely.

My findings thus far are as follows:

Findings at 11/05 Initial Verification and Mini Line.

# of Failing Memories	Date	Component Failures	Wrong Component	Missing Component	Mis- aligned	Short	Other
9 Initial Verification	9/28/72	1-7380	1 <b>-</b> 74H74	1-0672 3-Missing Jumpers		l-Gnd Jumper	2-Needs ECO 1-Poor looking Current, changed DL-1
5 Initial Verification	9⁄29/72	1–250] 1–74H01–1				3-Gnd Jumper 3-Pos- sible solder shorts on G110	l-Missing ECO l-Current Loop Broken
5 Mini Line	9/29/72	]-74H0]-1 1-7380 (Both on G110)			]-G]10	l-Gnd Jumper 1-GJ10	l-Dirty Pins
3 Initial Verification	9⁄30/72						2-Wrong Jumper Cut J-Poor Solder Connection

11/05 MEMORY FAILURES Dick Manion Page 4

At the Initial Verification and the Mini Line Test Stations the sample of systems that I have looked at shows the following:

Four out of twenty-two failed because of component failures.

Four out of twenty-two failed because of ground jumper shorts.

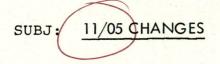
Fourteen others failed because of poor Q.C.ing of modules or poor testing.

/p

## digital interoffice memorandum

TO: Steve Teicher

DATE:	February 26, 1973
FROM:	Ken Olsen
DEPT:	Administration
EXT :	2300



Last week, Andy asked you to set up a meeting to review possibilities of redoing the 11/05 with some quick but rather drastic changes.

I would like to meet with you soon, before that meeting, and have you go over once again for my edification some of the details that we have to consider. I would like to hear your guess, sometime in the next few days, of what power supply specs we would need and how much heat we would have to remove if we fill a 10 inch box up with sockets. It would be good to give these specs to the power supply group to see if it is worth having one standard supply that would drive anything you put in the box, or should we have one or two power supplies.

I would also like to see a list of peripheral controllers that we might want to redo with some way of estimating how much stuff would be in the controller and how difficult it would be to put them on one hex board with or without daughter boards. I also would like to know what would be involved in putting memory on a single board and an estimate of what that would do to the costs.

If we had this dream machine, with every unit on a single board, could we print a standard back panel?

I personally like the idea of each controller on a board, but it can be quite high so that there is the room of several boards without the cost of several boards.

I would also be interested to hear what handles you would like on the modules to make them easy to test and what specifications you would put on ways of getting cables in and out of the box. It would also be handy to include a list of the cables that go in and out of the box.

## INTEROFFICE MEMORANDUM

TO: Gordon Bell

DATE: 12/6/72

DEC 1 1 1972

Ken Olsen cc:

FROM: Bob Savell

DEPT: Memory and Power Supply Engineering

SUBJ: CONTROL OF MANUFACTURING GROUPS

You, Roger Cady and I met the other day to discuss the high rate of rejects still observed when memories are tested at the input to the 11/05 computer final assembly area. We explained that engineering design problems over the last few weeks account for no rejects, component failures account for a percentage that is still larger than we'd like, but that the largest category are apparently due to the units not being tested properly in the Manufacturing Memory Test Area.

You asked if I felt I should run the Memory Test Area. I do not feel I should for three reasons:

1. The problem in Memory Test is typical of the problems in all manufacturing test areas--poor discipline brought on because Manufacturing's philosophy is to "ship the numbers". That's all they're ever told by their management, and they continually tell us that they "don't have time" or "can't afford the time" to do the job right.

Manufacturing must learn to take the responsibility for quality as well as quantity, and for setting up the administrative procedures necessary to insure that if the checkout procedures specified by engineering are not carried out properly by their people, that they can identify the people involved and correct the situation.

- 2. I feel that my job right now in building up the Power Supply Group and solidifying both memory and power supply groups is large enough that I don't want my efforts to be diluted.
- 3. Our group should be spending our follow-on engineering effort on any engineering design problems that do occur, and in working with component engineering so that together we can try to get the component failure rate lower. We cannot do this if we continually have to monitor and point out manufacturing problems.

CONTROL OF MANUFACTURING GROUPS Bob Savell Page 2

I'd like to point out that the man running the test area, John Groark, is completely capable of running it properly. He knows what to do and how to do it, but has been unable to run it right because of pressure to ship.

Roger Cady stated that he felt it was, and always had been, the engineer's responsibility to define and monitor the <u>administrative</u> manufacturing procedures mentioned above. I may be a bit slow, but I've been here  $11\frac{1}{2}$  years now and have never understood that to be the engineer's responsibility, nor have I observed that Roger Cady's engineers seem to understand that they have that responsibility. If that responsibility does exist, it's a well kept secret.

When I learned that Roger was going to work on problems of this sort in Manufacturing I was pleased because Manufacturing clearly needs help. If Roger's statement to me is an example of the way in which he's going to solve the Manufacturing problems, however, then we're in big trouble since his approach is to transfer responsibility from Manufacturing back to Engineering! I've already stated my feelings about that.

Gordon, how about getting some company wide clarification on these two questions?

- (1) What is the engineer's responsibility?
- (2) What is Manufacturing's responsibility?

Unless the answers to these questions are quite clear, neither groups will be able to staff and budget to properly handle the total job, nor will their performance be able to be measured.

jmp

digital Interoffice MEMORANDUM

TO: Joe St. Amour	DATE:	December 27, 1972
	FROM:	Ken Olsen
	DEPT:	Administration

SUBJ: POWER SWITCH FOR 11/05

/d

Steve Teicher was telling me some of the problems with the power switch on the 11/05. He concluded that we should make the switch a separate assembly and therefore get rid of the adjustment problems.

I am not happy with that idea alone. We used to have the switches as a separate assembly and they caused no end of trouble, so it is not just a matter of whether it is integral with the front panel or separate. We have to have a straightforward way of actuating and adjusting the switches. Maybe the problem is we don't over-drive them enough.

di	gital interof	FICE ME	EMORANDUM
TO:	Steve Teicher	DATE:	November 13, 1972
Cc:	Andy Knowles	FROM:	Ken Olsen
		DEPT:	Administration

#### SUBJ: CHEAPER 11/05

I would like to meet with you someday soon to talk about what we can do to make the 11/05 cheaper. What are the costs for each of the major pieces? It would be interesting to know what the costs are in the major module. If they are relatively small, we can gain a lot working over the power supplies, sheet metal and front panel.

Now that we have this experience, what are the alternative configurations? Would it be an advantage to go to the 3 1/2 inch panel, or would we be better off going to 7 inches, or 8 3/4 inches, or 10 1/2 inches high? If we went to 10 1/2 inches high, what would we use the other space for and what power supplies would we need? If we built a version of the 11/05 in Ireland or Taiwan which we would sell to the OEM's at a very low price but without the normal services, what should we put in this? Should it be a large, easy-to-assemble, cool and reliable box with a simpler front panel or no front panel?

If we imported the OEM product in order to separate it from our normal product line, what could we do to make the memories and peripherals somewhat different? It would be nice to have the OEM memory the same for manufacturing and testing, but different as far as final configuration. Could we also put some of the peripherals that are now in the systems units on one hex board?

Could we get rid of all the systems units so that we could just line up sockets the way the PDP-8 does? We could then put the peripheral on a hex board with daughter boards. The daughter boards would end up perhaps taking less space than a systems unit, and might end up being a lot simpler than putting in a systems unit with a number of quad boards.

I am on a kick of trying to get mother/daughter boards considered because I believe they will be the way around our complex board layout problem and board re-layout problems.

The 11/05 is one of the products we are going to concentrate on making very inexpensively because large quantities are made.

## CIGILO INTEROFFICE MEMORANDUM

TO: See Distribution List

DATE: January 31, 1972 FEB 2 1972

FROM: Dennis Macklin

DEPT: LDP Engineering

SUBJ: 11/05 Chassis - Use by others

A resent examination of the 11/05 chassis shows that it is not readily usable for other products. This is because of the small opening in the front.

I see it as very desirable for this chassis to be more universal so that we can quit reinventing the same, but slightly different. I will be pursuing this over the next few days.

Potential usage of 11/05 chassis:

Lab Peripheral System

Expansion A-D's

Cassettes?

DM/kcs

Distribution List: Engineering Committee Bob Puffer Roger Cady Joe St. Amour Bruce Delagi Loren Prentice Lorrin Gale

Ken Olsen This tells where we are on the PDP. 11 hs. We are have reasonable Shape. It is budgeted, planned and a powerful M product. We plan to start DATE: January 21, 1972 Selling it in July\_ maybe slightly Somer SUBJECT : PDP-11/25 CHEDULE, STATUS AND NEAR FUTURE we need to they Knowles TO: Distribution FROM: Jim O'Loughlin

#### SCHEDULE:

The attached PDP-11/25 schedule indicates the development and initial shipment of the machine and its component elements. Initial builds are ten (10) in June with a monthly progression of 40 in July and 60 in August; shipments are schedule for the month after build to allow system configuration and debug.

Certain assumptions are basic to this schedule.

- 1. Automatic test and acceptance has to happen for the PDP-11/45 and this occurs before the PDP-11/25 needs it. Stations must be built for the PDP-11/25 with dedicated XOR testors adjacent to the production line.
- 2. Memories for the PDP-11/25 are the MM11-S or equivalent (3 MM11-S type in a 9 slot, double system unit). The development and test of the memory module is critical to the development of the PDP-11/45 (and the PDP-11/05) and must happen. The PDP-11/25 numbers must be requested. however, and the equivalent memory defined.
- 3. The power supply for the PDP-11/25 machine is integral with the BAll-DA basic box or BAll-DB expansion box. The electrical portion of this power supply is a subset of the H742A power supply with the regulator modules H744A and H745A being used. The numbers for the PDP-11/25 must be requested and the testing of the power supply by the PDP-11/45 group monitored. A very basic assumption, which must itself be monitored, is that the power supply is a repackaging job only.
- 4. ROM's represent an advantage in that initial ECO's that normally require etch changes may now be implemented with a new ROM. The facility to inspect and alter ROM's is assumed as it is necessary for the PDP-11/05 and PDP-11/45.

PDP-11/25 SCHEDULE, STATUS AND NEAR FUTURE PAGE 2 January 21, 1972



Purchase and test inputs are necessary on the PDP-11/25 volume and types.

The schedule is reasonably tight, especially for the BAll-DA box and power supply and the FIS option. No direct conflict is now apparent with the production schedule of the PDP-ll/ $\emptyset$ 5 or the PDP-ll/45; these machines are ahead of the PDP-ll/25 and should do significant basic work for us. Help them! The schedule does accommodate the corporate constraint on overtime (salaried personnel excepted).

#### STATUS:

The schedule has been presented to the product line, new products and production; marketing has a business plan although further refinement is necessary on option quantities and the phase over from the PDP-11/20. Money is budgeted for Q3 and Q4 for the project; it is expedient that the project, as scheduled, is completed on time!

The status of the individual elements of the PDP-11/25 are noted:

- KDll-A basic processor has all boards (4 hex and 1 quad) layed out, three boards are being digitized, two boards are completed. The backpanel is being wire listed for the basic machine. The console, KYll-D is being layed out.
- Memories are being developed for the PDP-11/\$5 and PDP-11/25. Two testers up, another next week. Verbal commitment for prototype needs from Dave Gendreau.
- 3. Box and Power Supply begins drafting layout of the box today. Units available to PDP-11/45 not yet tested completely. Verbal commitment for regulator units for prototype needs from Al Hirsch.
- 4. EIS breadboard is being debugged on the KD11-A breadboard. Prints need redrawing to go to layout.
- 5. FIS design is developing with algorithms and data paths; no logic design exists.
- Memory segmentation breadboard is being constructed. The hooks are difficult in the breadboard, but the prototype will not be available. After EIS, the segmentation will be debugged in the breadboard.
- No work yet done on manuals or training. Three week courses will be provided; initial course in May.

PDP-11/25 SCHEDULE, STATUS AND NEAR FUTURE PAGE 3 January 21, 1972

CONFIDENTIAL

8. No complete PDP-11/25 exists.

#### NEAR FUTURE:

No meetings are planned for the next month or two, yesterday's production meeting can suffice for a while. Engineering has some design to do, and others groups are busy or don't need to start yet. Copies of a biweekly status report will be distributed. If questions arise please call X2654. Regular meetings will occur when we're closer to production. Send notes for distribution with the status reports and communicate directly with people involved with a problem. (The distribution list notes names and specialties.) Do work not meetings.

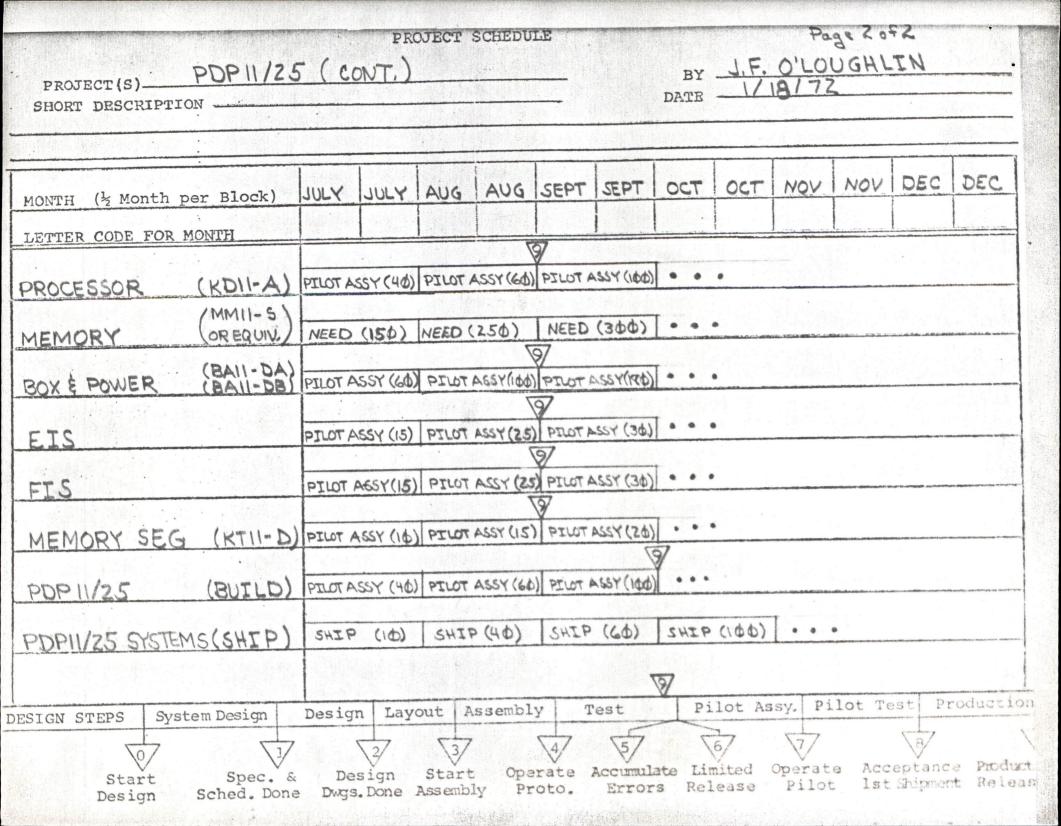
#### SERMON (Optional)

Certain problems happened to use (engineering and production) on the PDP- $11/2\emptyset$ ; there is no intention of repeating them. The following items are resolved:

- 1. Adequate modules will be available to allow module swapping.
- An integral XOR testor will exist with the production line to allow repair of modules on site.
- Machine builds of basic machines will be in one-month; shipment of the systems are in the following month.
- 4. An engineering acceptance procedure that requires much of PDP-11 devices is being developed. The PDP-11/25 will meet this procedure.
- 5. Training will be orientated toward systems with new emphasis on manufacturing needs and diagnostic programming techniques. Power supply training will be mandatory.
- 6. Since the PDP-11/25 replaces the PDP-11/20, care is necessary in discussing the PDP-11/25 and its characteristics. Don't want to turn off PDP-11/20 sales

JOL/emp

IONTH ( 5 Month	per Block)	NAL	JAN.	FEB	FEB	MARCH	MARCH	APRIL	APRIL	MAY	MAY.	JUNE	JUNE
ATTER CODE FOR	MONTH	G	G	<u>  H</u>	Н	<u> </u>	I	J.	J	<u>K</u>	K		L
PROCESSOR	(KDII-A)	UNIOUT	DIGI	ITIZE	BUILD	DEBI	)G(Z)	DEBU	G (I)	DEB	1904	PILOT	ASSY(I
MEMORY	(MMII-5)		BACKPA	ANEL IN	IEED(3)	NEE	D(3)	NEED	summittee for the militar	NEED	والمتعادية المتحد فيحتوا أرامه	NEED	(80)
BOX & POWER	R (BAII-DA)		DE	ESIGN	PRINTS	BUIL	S(3) & DEE	PRIN	alle saltan no tratto sur la sur su	(2)	5	PILOTA	35Y(11
EIS	(KEII-E)		DEBUG		LAY	OUT		BUJ	ILD T	DEBUG	and the second s	PILOTA	Biographic States Colored Colorer
FIS	(KEII-F		DES	IGN	PRINTS		AYOU	Г		BUILD	A second s	PILOTA G(4)	551 (1
MEMORY S	EG. (KTII-D)	- select (2014) - digan (2014)	BUILD	DEBUG		LAYOU	T		BUILD	DEBUG	s(4)	PILOT	ASSY (
MANUALS ET	RAINING			SF	PECS	ANUAL :	INPUTS	MANUAL	WRITE	TRAIN	ING (F	ROD & F.	5)
PDP 11/25	(BUTLD)					PRO	TO11 \$ 2	- PR	5 070	PROT	0 4 \$ 5	PILOT	1557(1
						2			7	3	47	6	



## PDP-11/25 DISTRIBUTION LIST AND ORGANIZATION CHART

#### PRODUCT LINE:

5-2	Andy Knowles	Group Manager
5-2	Julius Marcus	Product Line Manager
5-2	Roger Cady	Engineering Manager
5-2	Bob Anundson	Marketing

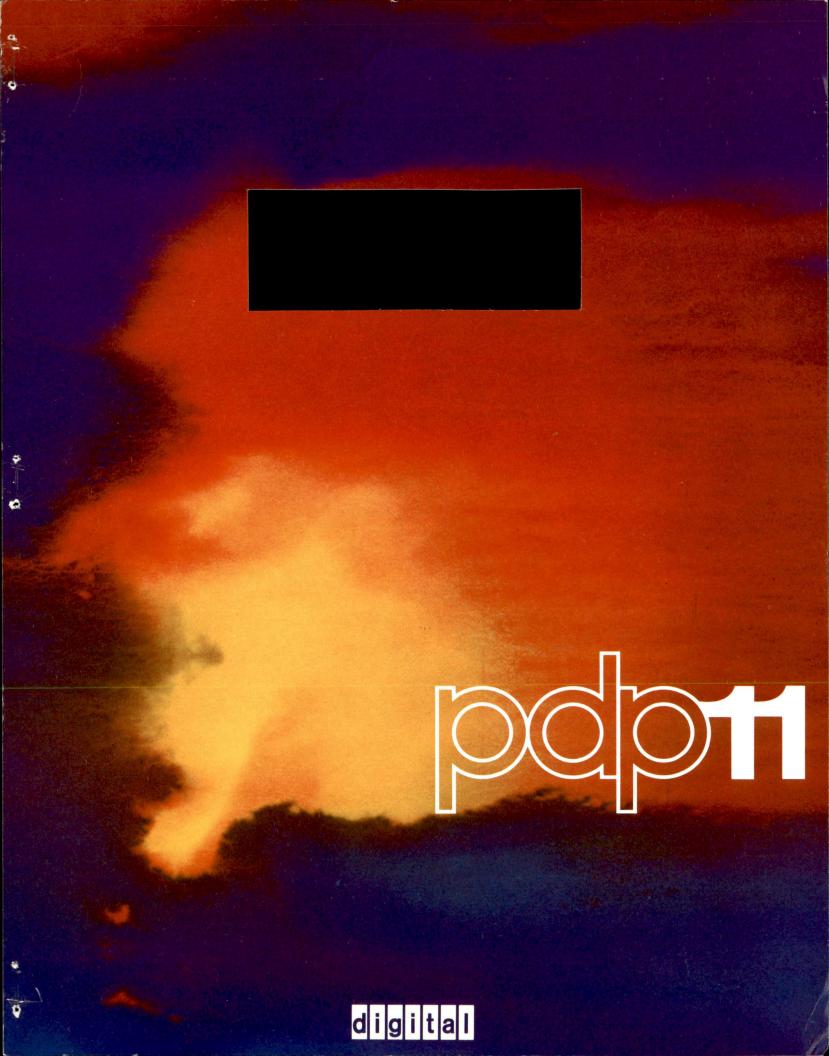
#### ENGINEERING:

5-2	Jim Q'Loughlin	PDP-11/25 Machine, KD11-A Processor
5-2	John Buzynski	KD11-A Processor, FIS and EIS Options
5-2	Chuck Kaman	ROM Program, Algorithms
1-2	Tom Freiss	Breadboard, KY11-D Console
5-2	Paul Janson	[KT11-D Memory Segmentation
1-2	Ed Anton ∫	[KJ11-A Stack Limit
5-2	Bill Minor ]	∫BAll-DA and BAll-DB,
5-2	Chuck Blasi	Box with Power Supply

SUPPORT :

1-5	Gene Stringer	New Products (Engineer)
1-4	John Harrington	New Products (Black Hat)
1-4	Dennis O'Connor	Test Line
W/M	Bud Dill	Production (in lieu of specific appointee)
21-4	Wayne Grundy	Field Service
5-3	John Wannamaker	Model Shop (Layout)
4-5	Joe Madden	Drafting
A & M	Bill McLain	Manuals
5-2	Ed Crowley	Training
1-4	Don Tahmoush	Quality Control
3-5	Earl Haîght	Diagnostic Programming
12-2	Ron Brender	System Programming

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PDP-11/35 BUSINESS PLAN

fil

# COMPANY CONFIDENTIAL

Jack MacKeen PDP-11/OEM Marketing March, 1973

#### PDP-11/35 BUSINESS PLAN - SYNOPSIS

1. Product

PDP-11/40 CPU in  $10\frac{1}{2}$  Inch Box

- 2. Basic price includes:
  - 1. CPU
  - 2. Box with slides
  - 3. Console
  - 4. Power Supply
  - 5. 8K memory (MF/ME/MM11S)
- 3. Cost (on basis of 1,000 units)

\$2,482

4. Price Recommended

\$9,995

5. Discount/Terms

Type I OEM - Return to Factory Warranty

6. Gross Margin at Average OEM Discount (29%)

\$4,614-65%

7. Related/Affected Product

PDP-11/05, PDP-11/15, PDP-11/40

8. Announcement/Delivery Plans

Announced to selected customers starting in April. General announcements in June. Initial deliveries end of May/June to selected customers (current 11/15 or 11/40.customers) based on availability of memory.

## COMPANY CONFIDENTIAL

- i -

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	Cost/Margin Work Sheets	

APPENDIX B

Product Photographs/Sketches

## COMPANY CONFIDENTIAL

- ii -

#### I. PRODUCT DESCRIPTION

The PDP-11/35 packages the 11/40 processor in a 10<sup>5</sup>/<sub>2</sub> inch high chassis. It consists of a rack-mountable box 10<sup>1</sup>/<sub>2</sub> inches high, 17 inches wide, and 23<sup>1</sup>/<sub>4</sub> inches deep. This box has the capability of mounting five PDP-11 System units. Two of these are used for the central processor and its options. The three remaining spaces are for memory and/or peripherals. Power is provided by the H750 supply. System units mount front-to-back on the left side of the BAll-DA Box<sup>-</sup> (as viewed from the front). Power Supply mounts on the right side. Air is drawn in from the sides at the front and exhausted at the rear (see sketch App. B).

The PDP-11/35 will be available only as a rack-mountable box with three possible memory variations. (No plans have been made for a table-top version with super cover as practically no table-top machines are sold to OEM's.) All memories will be 8K minimum bundled into the basic system which will consist of the following:

> Central Processor - KD11A (same as PDP-11/40). Mounting Box - BA11-DA/DB (includes slides). Power Supply - H750.

PDP-11/35 Business Plan (Cont.)

March, 1973

I. PRODUCT DESCRIPTION (Cont.)

Console

Memory - Minimum 8K in one of three versions, (see table next page)

All other components or options are to be purchased as line items. No bundled systems will be offered.

-2-

Although the PDP-11/35 is intended to eventually replace the PDP-11/15, the recommended packaging/pricing policy is not to unbundle to the level which the PDP-11/15 did. Analysis of the PDP-11/15 orders shows a 100 percent order rate for Programmer's Consoles, and nearly 100 percent for Power Fail/Restart and Multi-Level Priority Interrupt Options. With the sophisticated systems possible with the PDP-11/35, these features should be standard. Therefore, the PDP-11/35 basic price will include the individual items listed in the product description above plus the standard features of Power Fail/Restart, Multi-Level Priority Interrupt, Prewired/Pretested CPU Option Slots, and capability for serial or parallel console terminals.

#### Ι. FRODUCT DESCRIPTION (Cont.)

The table below presents the PDP-11/35 nomenclature including variations in memory and available spaces for mounting peripherals.

-3-

Туре #	Memory Variation	Voltage	System Unit Space Available
PDP-11/35 JA	MF11	115V	l
PDP-11/35 JB	MF11	230V	
PDP-11/35 JC	MM11S	115V	• 2
PDP-11/35 JD	MM11S	230V	
PDP-11/35 JE	ME11LA .	115V	3
PDP-11/35 JF	ME11LB	230V	

TABLE
-------

The PDP-11/35 will be sold initially as an OEM machine only under a Type 1 discount. Terms and conditions will be those of the OEM discount agreement i.e., documentation with the first system only, circuit schematics with each system, 30 day Return-to-Factory Warranty, and reproducible diagnostics with the first system only. All other services such as system software, training, additional documentation, installation, and extended warranty will be available at established prices.

PDP-11/35 Business Plan (Cont.)

-4-

#### II. COST DATA

Presented below is the product cost for the basic packaging as described in Section I. These costs were obtained from the Cost Accounting Group (Larry Rasile). These costs include system integration, but not manuals or inventory obsolesence charges.

KD11-A Processor	\$	655
KYll Console		147
MM11S Memory		700
BAll-DA Box and Cables		136
H750 Power Supply		244
System Integration		
Misc. Parts		100
F.A. & T.		500
	\$2	,482

PDP-11/35 Business Plan (Cont.)

March, 1973

### III. MARGIN ANALYSIS/RECOMMENDED PRICING

-5-

The detail chart below presents the margins to be realized at the various discount levels on the Type I schedule based on the cost listed in Section II. The recommended price for the product was arrived at by first examining the distribution of discount levels under our existing OEM discount agreements. The average discount level was then used to arrive at a net price for the processors as this is the only price the OEM cares about. This net price was then factored back up to arrive at a list price. Recommended list price is \$9,995 U.S. for the basic system as defined in Section I. (MM1IS and MF11L only - ME11L version is \$10,495 to reflect \$500 price difference between ME11L and MF11L).

List	Discount	Net	Gross M	argin
Price	Level	Price	\$	%
\$9,995	1 - 15%	\$8,496	\$6,014	70.8%
	2 - 20%	\$7,996	\$5,514	69.0%
	3 - 29%	\$7,096	\$4,614	65.0%
	4 - 34%	\$6,597	\$4,115	62.4%
	5 - 36%	\$6,397	\$3,915	61.2%
	6 - 38%	\$6,197	\$3,715	60.0%

Recommended Pricing Summary (Refer to Table I, Section I.)

and the plane and a state of the		Ender robert Bunchanne
PDP-11/35 PDP-11/35 PDP-11/35	JC/JD	\$9,995 \$9,995 \$10,495

Type #

## COMPANY CONFIDENTIAL

Price

PDP-11/35 Business Plan (Cont.)

March, 1973

IV. PRODUCT UNIT/\$ FORECAST

The PDP-11/35 is estimated to have a product life in the OEM Marketplace of three to four years. Based on the projected announcement date and start of deliveries, this active product life will include Fiscal Years 1973 through 1977. The table below projects the expected unit shipments over these fiscal years.from the OEM Group alone.

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Fiscal Year	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	Total
FY, '73	_	170	5	30	35
FY, '74	140		195	210	715
FY, '75	240	250	260	270	1,020
FY, '76	250	290	280	280	1,100
FY, '77	250	220	150	50	<u>670</u> 3,540

The table below represents the estimated gross revenues to the corporation (for both basic processor/ memories (column 3) and as systems.

Fiscal Year	CPU's #	Basic CPU/Memory\$*	Systems \$*
FY, '73 FY, '74	35 715	.35 7.15	.91 21.45
FY, '75	1,020	10.2	32.64
FY, '76	1,100	11.0	37.40
FY, '77	670	6.7	23.45

\*\$ in millions

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PDP-11/35 Business Plan (Cont.)

March, 1973

V. RELATED/AFFECTED PRODUCTS

Primary intent of the PDP-11/35 will be to replace the PDP-11/15 thus completing a "second generation" PDP-11 Family for both limited (OEM) and full service (end-user) models.

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Availability of PDP-11/35 will impact all of the OEM PDP-11/40's to some degree. This will be due to three factors:

- 1. Type 1 Discounts
- 2. Unbundling.
- 3. Convenience of the smaller package  $10\frac{1}{2}$ " box versus full 72" cabinet.

However, since more and more large PDP-11 systems will be sold and the PDP-11/35 announcement will occur during the manufacturing build up of PDP-11/40's to a full product rate, the actual effect of the PDP-11/35 will be to cause a leveling in the OEM PDP-11/40 order rate rather than an actual decrease in PDP-11/40 orders. It is expected that for large systems the PDP-11/40 will still be selected versus the PDP-11/35 due to the flexibility in power and packaging inherent in a single large chassis.

PDP-11/35 Business Plan (Cont.)

March, 1973

V. <u>RELATED/AFFECTED PRODUCTS</u> (Cont.)

There is potential impact as well on the PDP-11/05, primarily due to packaging (e.g., the availability of PDP-11/35 power in a  $10\frac{1}{2}$ " box will be attractive to those PDP-11/05 users who want more performance, but have balked at the fully bundled PDP-11/40 price.) However, the packaging consideration will be minimized because the  $10\frac{1}{2}$ " chassis PDP-11/05 will actually offer greater packaging advantages for peripherals than the PDP-11/35.

-8-

The PDP-11/35 price has been recommended so as to maintain a substantial margin over the projected  $10\frac{1}{2}$ " chassis PDP-11/05. This should therefore leave the highly flexible PDP-11/05 as the low price entry from the PDP-11 Family. Since the PDP-11/05 business has accelerated rapidly with no decrease in the PDP-11/15 business there is little actual impact expected on the PDP-11/05.

The charts in Appendix A show comparisons of the PDP-11/35 versus the PDP-11/40, PDP-11/15, and PDP-11/05 at gross and net dollars for approximately equivalent system configurations.

PDP-11/35 Business Plan (Cont.)

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### VI. PRODUCT SCHEDULES

1. Manufacturing Forecast

Forecasts have been entered through Q4 of FY '74. The intent is to establish some inventory of basic products to have on the shelf at time of general announcement. Initial delivery availability will be specified at time of announcement in a manner which will allow relief of PDP-11/15 backlog if required, and to forestall losses of orders to competition because of delivery. The OEM Product Group has received allocations for Q4 of FY '73.

### 2. Customer Commitments

Commitments have been made to only two customers -Kodak and Time Data. Kodak is a major customer and the early delivery (March) of PDP-11/35's will provide a valuable test bed prior to volume deliveries. Two systems have already been delivered to Kodak and two more will be shipped by the end of the month. We are currently on schedule with PDP-11/35 deliveries to Kodak.

PDP-11/35 Business Plan (Cont.)

March, 1973

### VI. PRODUCT SCHEDULES (Cont.)

 Customer Commitments (Cont.)
 <u>All delivery commitments for this product are</u> being made only by the OEM Group at this time.

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3. Due to the current backlog situation and long lead times quoted for both PDP-11/40 and PDP-11/15 (300 PDP-11/40 - ten months ARO and 200 PDP-11/15 six months ARO), it is proposed that the PDP-11/35 be preannounced to selected PDP-11/15 - PDP-11/40 customers. By converting these customers to PDP-11/35's, the backlog/lead time situation which is currently causing DEC to lose business can be improved to levels which present and potential customers can accept.

This conversion will begin in Q4 of FY '73 and continue through Q1 of FY '74. Since the average OEM requires 60-90 days to turn a system around after computer delivery, the PDP-11/35 will not show up in public until after that time. This will allow us to delay announcement for this period of time while receiving revenues and working on the backlog problem.

PDP-11/35 Business Plan (Cont.)

#### -11-

- VI. PRODUCT SCHEDULES (Cont.)
  - 3. (Cont.)

This conversion can be implemented immediately upon approval of this plan, subject only to manufacturing's ability to build product in Q4, FY '73. Assuming implementation, the PDP-11/35 should be announced in June at the National Computer Show in New York.

4. Phase Over Program

Major users of the PDP-11/35 will come from the present major users of the PDP-11/15's. Currently, 80% of the PDP-11/15 business comes from ten customers. In order to facilitate the rapid transition of PDP-11/15 users to PDP-11/35's and therefore minimize duplicating our manufacturing efforts, presentations on the PDP-11/35 will be made to the following key PDP-11/15 OEM's prior to announcement. These OEM's are:

> Time Data Eastman Kodak Applied Color Frederick Electronics Computer Machinery Corporation Hendrix Electronics Foxboro Company Periphonics Tektronix

PDP-11/35 Business Plan (Cont.)

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### VI. PRODUCT SCHEDULES (Cont.)

5. Advertisement/Support Materials

An ad to support product announcement has been drafted. Cost versus need is being reviewed and the ad may be dropped.

A brochure is underway with a target date for availability in the field offices by May 1, or at announcement date if that is later. Particular emphasis is being placed on making this brochure a working document from which the customer can understand packaging variations and thereby reduce ordering confusion.

The processor is included in the new PDP-11 Family Processor Handbook scheduled for completion at the end of March.

Release of all promotional material will be coordinated with the actual product announcement.

PDP-11/35 Business Plan (Cont.)

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### VII. COMPETITION

The PDP-11/35 will compete primarily with the following equipment:

Data General - Nova 800 Hewlett-Packard - 2100 Interdata - Model 70/74 General Automation - SPC 16 Series

### NOTE:

The competitive chart in Appendix B shows a feature/price comparison for a number of machines in addition to the above. Note that a price of \$9,995 for the PDP-11/35 compares favorably with:

General Automation SPC 16/40 \$ 9,150Hewlett-Packard 2100AInterdata 74\$ 9,900

The new DG 840 is also an interesting price comparison. Base price includes 16K core and memory management.

DG 840	DEC PDP-11/	35
\$16,530	CPU/8K	9,995
	MMILL. Z	1 400
	KT11-D	2,480
COMPANY	CONFIDENTIA	2,875
COMPANY	11000	

### APPENDIX A

-A1-

PDP-11/35 Business Plan (Continued) March, 1973

### MANUFACTURING COST ESTIMATES

L. Rasile It Wargano

	Present Estimate PDP-11/35	PDP-11/40 Estimate
KD11A Processor		
M7231 M7232 M7233 M7234 M7235 M981 Logic (70-9009) Assy & C/O (from KAll processor)	<pre>\$110 std. \$103 std. \$ 96 std. \$ 85 std. \$ 78 std. \$ 18 std. \$165 std. (Included in F.A.&amp;T.)</pre>	<pre>\$110 std. \$103 std. \$ 96 std. \$ 85 std. \$ 78 std. \$ 18 std. \$165 std. (Included in F.A.&amp;T.)</pre>
KYll-D Console	\$147	\$145
MM11S	\$700	\$700
BAll-DA Box, Bezel, and Cable	\$136	\$249
H750 Power Supply	\$244	\$390
DL11-A	\$ 84	<b>\$</b> 84
LT33-DC	\$931	\$931
Basic System Integration Material (Misc. & parts not accounted for.)	\$100	\$100
F.A.&T	<u>\$500</u> \$3,497	<u>\$500</u> \$3,754
Inventory Obsolescence	\$353 \$3,850	\$376 \$4,130

11/35 is Less DL11A/LT33DC/ Inv. Obsolescence -\$1,368

11/35 Cost

\$2,482

PDP-11/35 Business Plan (Continued)

-A2-

	<u>1</u>	1/15 MAR	GIN .	ANALYSIS	-		
	List	Total Net		Cost		<u>G.M.</u>	% G.M.
2-9	\$9,200	8,020	-	2,778	=	5,242	65%
10-19	\$9,200	7,560	-	2,778	=	4,782	63%
20-49	\$9,200	6,972	-	2,778	=	4,194	60%
50-99	\$9,200	6,632	-	2,778	=	3,854	58%
100-199	\$9,200	6,448	7	2,778	=	3,670	5 <b>7</b> %
200	\$9,200	6,264	-	2,778	=	3,486	56%

PDP-11/15 List Price \$4,000 + \$5,200 (ME11L) = \$9,200. CPU is Type II Discountable and Memory is Type I Discountable.

PDP-11/35	Business	Plan			
(Cont.)			-A3-	March,	1973

	PDP-11/35	VERSUS	PDP-11/15	MARGIN	ANALYSIS
PDP-11/35 List	1	_2	_3	_4	_5_
\$9,995	2-9	8,496	+476	6,014	+772
×,	10-19	<b>7,</b> 996	+436	5,514	+732
	20-49	7,096	+124	4,614	+420
	50-99	6,597	-35	4,115	+261
	100-199	6,397	-51	3,915	+245
	200	6,197	-67	3,715	+229

### EXPLANATION OF COLUMNS

- 1. Discount Quantity Level
- 2. PDP-11/35 Net
- Unit increase in net due to PDP-11/35 (PDP-11/35 Net -PDP-11/15 Net)
- 4. PDP-11/35 Gross Margin
- 5. Unit increase in Gross Margin due to PDP-11/35 (PDP-11/35 G.M. -PDP-11/15 G.M.)

### APPENDIX A

PDP-11/35 Business Plan (Continued) March 1973

-A4-

### PDP-11/35 - PDP-11/05 - PDP-11/40 PRICE COMPARISON

AN EQUIVALENT SYSTEM BASIS

		Present PDP-11/40	PDP-11/35 List	PDP-11/35 Net	10 1/2" Chassis PDP-11/05 List	PDP-11/05 Net
	Teletype	std.	1,620	1,620	1,620	1,620
	TTY Control	std.	400	328	std.	std.
	Cabinet	std.	650	533	650	533
	Inst. & 30-Day Warranty	260	250	250	250	250
	CPU W/8K	12,995	9,995	7,096	*7,295	5,180
*	Exp. Box	N/A	1,500	1,065	1,500	1,065
	List	13,255	14,415		11,315	
	Total Net	(PDP-11/40) \$10,915		10,892		8,648

Discounts Assumed

Type I - 29% Type II - 18%

\* Price is estimated

JANUARY 1973 COMPARISON TABLE: 8K WORD SYSTEMS DEC (5%) CA DG (103) DG (5%) GA (151) GRI GRI HP 2100A Interdata Interdata Modcomp Microdata Texas Texas Varian PDP-11/05 Alpha 16 Nova 1220 Nova 1210 SPC-16-40 909-30 99-10 70 74 I 1600/21 TI 960A TI 980A 620/L 6,495 4,750 6,300 5,400 5,550 5,650 3,750 6,800 3,600 3,600 3,545 4,350 4,975 7.70 1 1 1 CPU (16b) 2,040 1 750 1 CONSOLE 760 975 1 1 4 300 750 1 1 TTY CTRL. 150 4010 3504010 350 N/A 348NO 350 450 450 POWER F/R 350 8106 4008106 400 1 310 30d 1 200 250 300 1 CLOCK 350 4008 4004008 400 260 1 35 dosc 1,25 dosc 400 OSC 400 1 200 200 1 1,000 1 4 LVL. INT 500 500 550 1 150 DMA 400 .' 500 1,000 300 1,00d 1,000 1,000 850 200 200 +4K 2,600 +4K 2,950 8K 2,40d 5,000+4K 2,700 4,00d 4,200 3,600 1 1 XPN SLOTS 8 8 14 13 3 6 NGP NGP 2 9 XPN AMPS 20 NGP NGP 6,495 6,500 7,450 6,550 9,150 9,930 7,713MPR FP M/D 9,100 10,045 MPR EAE 11.100 EAE 9,900 PTY MPR AE PTY 5,350 PTY 8,25 11,000 BOOTS 5,325 900 XPN SLOTS 24 400 5 10 19 16 350 16 350 8 500N/A 20 NGP 25 600 12 24 12 BOX AMPS 22 60012 600 60d 24 60027.5 750 20 NGP 5 75 1,000 950 1,500 1,850 1,100 750 1,200 . 950 1,200 1,400 1,00 OEM QTY. 1- 0% 1-5% 1-10% 1-10% 1-10% 1-15% 1-15% . . . DISCOUNT 20-29% 20-29% 20-18% 20-31% 20-30% 20-25% 20-30% 119-36% 49-40% 200-40% 199-40% 99-33% 34-32% 61-40% 100-45% SOURCE DEC GRI UERBACH CA DG DG GA GRI H.P. ID AUERBACH MD TI TI UERRACH NOV 72 DATE NOV 72 **NOV 72** APR 72 APR 72 NOV 72 APR 71 NOV 72 NOV 72 MAY 72 SEPT 72 SEPT 72 JULY 72 JULY 72 JULY 72 N/A - Not Available OSC - Oscillator EAE - Extended Arithmetic Element M/D - Multiply/Divide Boots - Bootstrap MPR - Memory Protect PTY - Parity FP - Floating Point NGP - Not General Purpose

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## COMPANY CONFIDENTIAL

APPENDIX B

PDP-11/35 Business Plan (Cont.)

APPENDIX B -Bl-

February, 1973

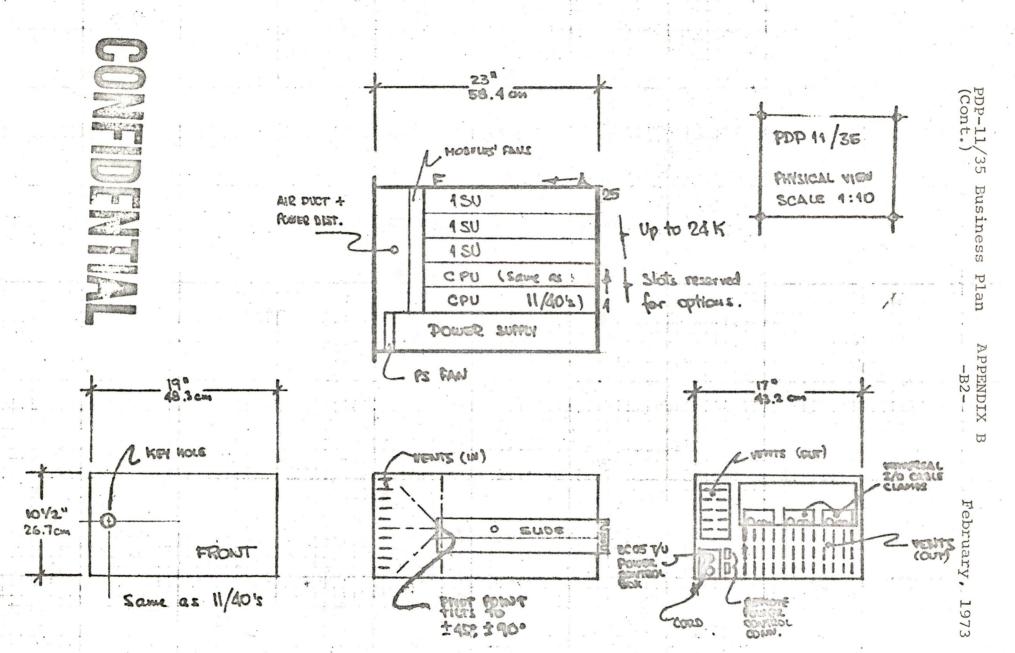


The PDP-11/35 offers in its unique package five system units; of these only two are required to house the CP and all the mentioned options plus Line Clock (KW11L) and terminal in orface.

2 SHSTEM UNITS UPTO ALL CPU+ OPTIONS YOUR 24K INTERPADES 2 POWER SUPPLY AIR INLET + POLLER DIST digital un 000 000 000 000 000 000 000 popm/35 0- 0-0-0= 0=00  $\cap$ 6

The next two system units can be filled with up to 24K and there is still one system unit for whatever use you can imagine. The room available will prove sufficient for most applications, but if more space is needed, any expansion box can be used.

Concerning power, a typical system with 8K will have 11 Amps at +5V, 2 Amps at -15V and 1 Amp at +15V available for expansion.



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DIGITAL EQUIPMENT CORPORATION MAYNARD, MASSACHUSETTS 01754

320 5 973

Andy Knowles To: Ken Olsex I reviewed the POP 11/35 inthe marketing and equeering OX Friday. There were two major problems with the box which have been corrected O The power distribution method was too limited for the amount of entrest moved around in The Ly. This has been empleted, redesigned and is now slequite. D Cooling was a problem been DICTAL EQUIPMENT CORPORATION

Andy Knowles redesigned and the co il (ho k well with up is 60 machine controlled site e the will now annou (hig box in Sk vers 11/35, 11/05) We are awaite a schedule for the new box and supply which will the the 16K menory And 9-4-73

DIGITAL EQUIPMENT CORPORATION

2



TO: Operations Committee Cc: Bill Long Joe Meany Clayton Rix

DATE:	
FROM:	Jack MacKeen
DEPT:	PDP-11/OEM Marketing
EXT:	3115 LOC: 5-2

SUBJ: BUSINESS PLAN - EXPANDED (21" CHASSIS) PDP-11/35

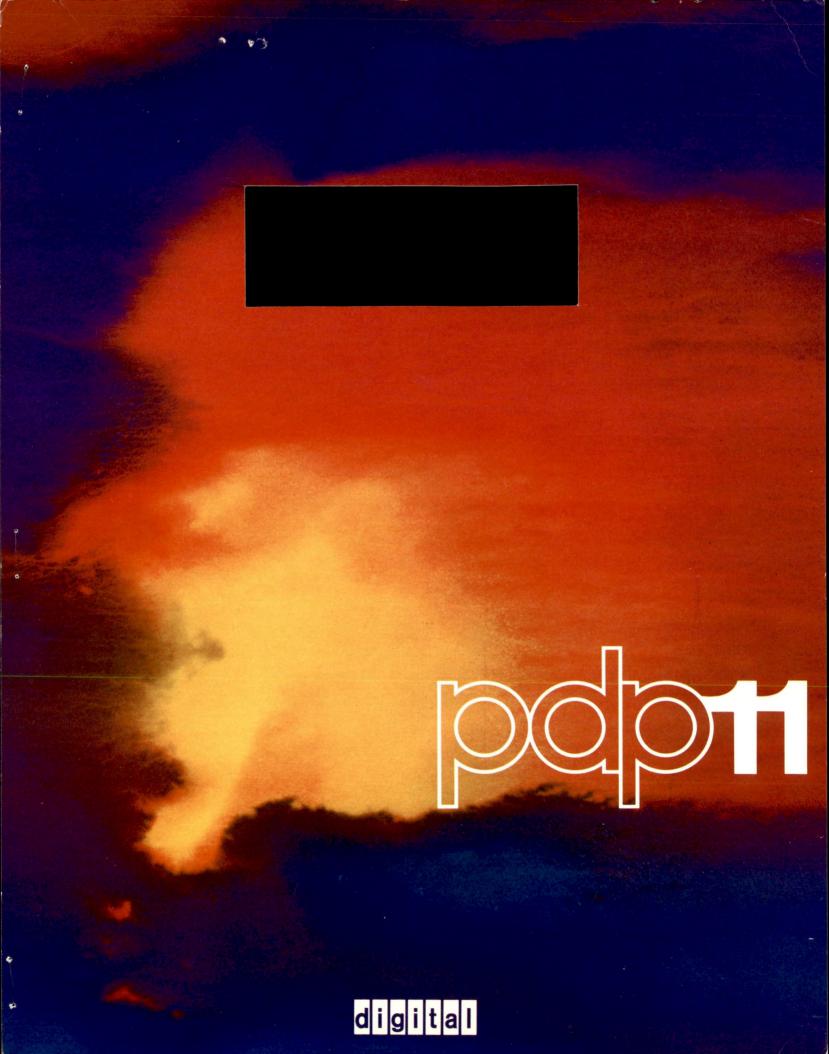
Approval is requested for the attached "Expanded PDP-11/35" Business Plan.

In conjunction with the plan, it is proposed that the previously approved (4/9/73) price of \$9995 for the 8K, 10 1/2" 11/35 be reduced to \$9495. Approval is requested for this change.

JCM/emp

Enclosure

## COMPANY CONFIDENTIAL DO NOT COPY



EXPANDED PDP-11/35 BUSINESS PLAN

(21" CHASSIS)

Jack MacKeen PDP-11/OEM Marketing September, 1973

### SYNOPSIS

1. PRODUCT

11/40 converted to 16K memories less TTY and services.

2. BASIC PRICE INCLUDES

CPU console, 21" chassis, cab, power control, power supplies, and appropriate memory.

3. COST

<u>16K</u>	<u>32K</u>	<u>48K</u>	<u>64K</u>
\$ 4021	5022	6181	7182

4. RECOMMENDED PRICE

\$16995	20495	24495	27995

5. TERMS

Type 1 OEM Discount/Return to Factory Warranty.

6. GROSS MARGIN AT 29% AVERAGE OEM DISCOUNT

66.7 65.4 64.4 63.9

7. RELATED/AFFECTED PRODUCT

OEM PDP-11/40

8. ANNOUNCEMENT/DELIVERY

16K announced October 1 for Q3 delivery. 32K, 48K, 64K announced January 1 for Q4 delivery.

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### APPENDIX A

COST REFERENCE JUNE (PINK BOOK)

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The primary intent of the expanded 11/35 is to provide an aggressively priced processor/memory package to gain additional revenues from present and additional OEM customers requiring the processing capability of the 11/40 class machine. In the OEM marketplace, these customers are presently purchasing 11/40 systems with a gross value of \$45,000 - 50,000 and having slightly over 32K of core.

Additionally, the expanded 11/35 completes the establishment of a true OEM product family by offering the power and packaging flexibility of the 11/40 chassis on unbundled OEM terms. The OEM product family now would consist of 5 1/4" and 10 1/2" 11/05; 10 1/2" and 21" 11/35. The expanded 11/35 also provides a vehicle for the sale of the new 16K memories.

The expanded 11/35 is mechanically the 11/40 as presently sold with the following changes.

- TTY and control (standard on 11/40) are not included and must be purchased as line items.
- Existing 8K (MF11-L) backplane and power regulator are removed. 16K (MF11-U) backplane, power regulator and harness are added.
- 3. Memory Management Unit (KT11-D) is included.
- Front panel rescreened 11/35.

### EXPANDED 11/35 BUSINESS PLAN

### I. PRODUCT DESCRIPTION (Con't)

As with the 10 1/2" 11/35, the expander version will be sold as an OEM product with a type 1 discount. Terms and conditions are those of the OEM discount agreement, i.e., 30 day return to factory warranty, documentation at list prices, and circuit schematics and OEM diagnostics with each system. All other products/services such as system software, training, installation and extended warranty are available at established prices.

-2-

The expanded 11/35 will be available in four versions varying only in core memory size. Memory Management will be standard. I/O Console device and control (TTY or LA30) is not included and must be purchased as a separate line item. All other standard hardware features of the 11/40 are included.

TYPE #	MEMORY	VOLTAGE	SYSTEM UNIT SPACES AVAILABLE
11/35 /	16K	115/230	5
11/35 /	32к	115/230	5
11/35 /	48K	115/230	3
11/35 /	64K	115/230	3

EXPANDED 11/35 BUSINESS PLAN

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### II. COST DATA

Presented below is the cost data used as the basis for this plan. Except where noted, costs shown are "Prior 3 Month's Weighted Average Actual Cost," from the June 1973 Option and System Actual Cost Report (Pink Book).

1. 16K Model

11/40	-CA					\$4390	
	Less	LT33DC \$ DL11-A MF11-L \$1	84			1736 2654	
	Plus 16K	MF11-U* KT11-D				1159 208	
				BASIC	COST	\$4021	

- 2. 32K Model
  Plus 16K MM11-U\*
  COST
- 3. 48K Model

Plus	16K	MF11-U*			1159	
			19	COST	\$6181	

4. 64K Model

Plus 16K MM11-U\*

1001 COST \$7182

1001 \$5022

\*Cost from MF11-U/MM11-U business plan.

### NOTE:

1. Cost of Option Level only.

2. Cost does not include FY74 accounting changes.

-4-

and in a first a				
MEMORY WITH M		COST	% G.M. AVE DISC. 29%	% G.M. MAX. DISC. 38%
1. 16K	16995	4021	66.7	61.8
2.	+5%	4871	59.6	53.8
3.	+5%	5721	52.6	45.7
1. 32K	20495	5022	65.4	60.4
2.	+5%	6047	58.4	52.4
3.	+5%	7072	51.4	44.3
1. 48K	24495	6181	64.4	59.3
2.	+5%	7406	57.4	51.2
3.	+5%	8631	50.4	53.2
1. 64K	27995	7182	63.9	58.6
2.	+5%	8582	56.8	50.6
3.	+5%	9982	49.8	42.5

### III. MARGIN ANALYSIS/RECOMMENDED PRICE

NOTE: Lines 2 and 3 of each category above provide margins realized if miscellaneous costs are added to the manufacturing costs at 5% of list price. This was first done in the June 1973 Cost Report (Pink Book).

Line 2 represents allocated miscellaneous manufacturing costs.

Line 3 represents system integration.

IV.	PRODUCT	UNIT	FORECAST

	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	TOTAL
FY74			*130	*150	280
FY75	150	160	170	175	655
FY76	175	180	175	150	680
FY77	100	50	30		180
					1795

\*Based in part on conversion of existing 11/40 orders and customers.

With the exception of the 16K memories, this product is now over one (1) year old. Approximately two (2) years additional life can be expected and then a sharp drop will occur due to announcement of new mid-range 11 replacement at significantly less \$.

The table below presents estimated gross revenues for the above CPUs shipped as systems. Average value per system will rise as lower core prices trigger increased core buying and additional peripherals are added to the system. The rise will be very slight due to price erosion.

F	ISCAL YEAR	# SYSTEMS	SYSTEM REVENUES*	AVERAGE
	FY74	280	\$12,040	\$43K
	FY75	655	31,440	48K
	FY76	680	35,360	52K
	FY77	180	9,540	53K

\*In 000's

### V. RELATED/AFFECTED PRODUCTS

Presently OEMs can purchase the 11/40 only as a bundled full-service system. With the 11/40 now an accepted product in the marketplace, many OEMs wish to make repeat buys without paying for unnecessary services. The expanded 11/35, offered as an unbundled product on OEM terms fulfills this need.

Since 70% of the present OEM 11/40 business comes from less than 20 customers, a minimum 70% of OEM 11/40 business will be converted to the expanded 11/35. Unbundling, combined with the aggressive pricing contained herein, is expected to bring the impact to over 90%. New OEMs may still buy bundled systems (11/40) for development under the new OEM QDA, but this should be less than 10% of total OEM requirements for the processor and will approach zero in a short time. This is supported by the fact that with software now treated as a product at standard prices, even new OEMs will probably buy the expanded 11/35 in order to maintain product continuity.

In summary, the OEM 11/40 business will convert to the expanded 11/35.

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### VI. PRODUCT SCHEDULES

As the 16K memories are already being implemented on the 11/40 (new regulator - H754, new power harness), the expander 11/35 can be produced as soon as these ECOs are completed and the 16K memories available.

The OEM Group will ship the first production 16K sense systems in Q2, FY74 if all ECOs and tests are completed on schedule. Large scale deliveries can then be made in Q3.

### VII. COMPETITION

The expanded version of the 11/35 will compete in the OEM area primarily with the Data General Nova 840. Varian has announced a "memory mapping" feature with the V-73 to handle 256K words of core, but price and policies are not available.

-8-

16K NOVA 840	\$16,530	EXPANDED 11/35 \$16,995
Less Memory Price Cut	-2,400 14,130	
CAB POWER FAIL	400	
	\$15,530	

32K

ADD	6,400
	\$21,930

\$20,495

### APPENDIX A

COST REFERENCE JUNE (PINK BOOK)

PRODUCTION BUSINESS MAN	NAGER		RESPON	SIBLE EN	GINEER	
B. Hesseltine		WESTMINSTER	В.	Armstron	g	
CURRENT:	Averag	ge Actual Cost June	FY74 Standard	Prior Averag	3 Month' e Actual	s Weighted Cost
<u>Saw Material</u> Mezory Stack		903 234			907 225	
Labor 6 0/H Added: Board Fabrication Metal Fabrication	40 1	0/H Total 36 176 64 86			184	
Module Production		64 86 52 324			88 303	
SubrAssy. Prod.		18 166			162	
Final Assy.&Test Labor & O/H Total	Stationard Station	$\frac{65}{35}$ $\frac{810}{1562}$			868 1605	
Direct Product Build Co Allocated Misc.Mfg. Cos	t	<u>2704</u> 500			2737*	
Cost Before System Inte		3204				
Allocated System Integr Total Manufacturing Cos		500 3704				
		3704				
Comments:		r. Prod. 11d cost				
* Restated to include of in Bill of Material	correct P/	S costs			Cum	
	correct P/	S costs			Cum Volu (Un:	ume its)
in Bill of Material					Volu	
in Bill of Material <u>HISTORY</u> : Date of 1st			FEB. MAR.	APR.	Volu	
in Bill of Material <u>HISTORY</u> : Date of 1st	Shipment		FEB. MAR.	<u>APR.</u> 2836*	Volu (Un:	its)
in Bill of Material	Shipment		FEB. MAR.	-	Volu (Un: MAY	its)
in Bill of Material <u>EISTORY</u> : Date of 1st <u>Dir. Prod. Build Cost</u> <u>Quantity Produced</u> <u>Acceptance Yield</u> Dir.Frod. build Cost	Shipment		<u>FEB.</u> MAR.	2836*	Volu (Un: <u>MAY</u> <u>2687*</u>	JUNE 2704
in Bill of Material <u>HISTORY</u> : Date of 1st <u>Dir. Prod. Build Cost</u>	Shipment		FEB. MAR.	2836*	Volu (Un: <u>MAY</u> <u>2687*</u>	JUNE 2704 26
in Bill of Material <u>EISTORY</u> : Date of 1st <u>Dir. Prod. Build Cost</u> <u>Quantity Produced</u> <u>Acceptance Yield</u> <u>Dir. Frod. Build Cost</u> <u>Committed by Mfg.</u> Initial Cost Estimates <u>FORECAST</u> : Dir. Prod. Build Cost	Shipment		FEB. MAR.	2836*	Volu (Un: <u>MAY</u> <u>2687*</u>	JUNE 2704 26
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in Bill of Material <u>HISTORY</u> : Date of 1st <u>Dir. Prod. Build Cost</u> <u>Quantity Produced</u> <u>Acceptance Yield</u> <u>Dir. Frod. build Cost</u> <u>Committed by Mfg.</u>	Shipment 1st.Qtr.	<u>2nd.Qtr.    JAN.</u>	FEB. MAR.	2836*	Volu (Un: <u>MAY</u> <u>2687*</u>	JUNE 2704 26

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PRODUCTION BUSINESS MANAGER B. Hesseltine	RESPONSIBLE ENGINEER								
	WESTMINSTER			E. Arcstrong					
CURRENT: Aver	age Actual June	Cost		Y'74 andard	Prior Averag	3 Month' e Actual	s Weig Cost		
Raw Material Memory Stack		000 234				2002			
Labor & O/H Added: Labor		tal				220			
Board Fabrication 47		203				192			
Metal Fabrication 51	157	203		1. S. S.		215			
Module Preduction 64	251	315				. 320			
Sub-Assy. Prod. 60	165	225				269			
Final Assy. & Test 237	538	775				1172			
Labor & O/H Total 459	1267 11	726				2168			
Direct Product Build Cost	390	60				4390			
Allocated Misc.Mfg. Cost	6	50				,			
Cost Before System Integration	461	10							
Allocated System Integration		50							
Total Manufacturing Cost	526	50							
Common b a s	Dir. Prod. Build Cost					Viet.			
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	•					- Gum Volu (Uni	uze its)		
IISTORY: Date of 1st Shipwent	•					Volu			
HISTORY: Date of 1st Shipment Dir. Prod. Build Cost 1st.Qtr.		_JAN.	FEB.	MAR.	APK.	Volu			
		JAN. 4297	<u>FEB.</u> 4467	MAR. 4463	<u>APK.</u> 4457	Volu (Un)	its)		
	. 2nd.Qtr.	1			-	Volu (Un: MAY	its)		
Dir. Prod. Build Cost 1st.Qtr.	<u>2nd.Qtr.</u> 4497	4297	4467	4463	4457	Volu (Un: <u>MAY</u> <u>4318</u>			
Dir. Prod. Build Cost 1st.Qtr. Quantity Produced Acceptance Yield Dir.Prod. Build Cost Sommitted by Mfg.	<u>2nd.Qtr.</u> 4497	4297	4467	4463	4457	Volu (Un: <u>MAY</u> <u>4318</u>			

What If?

Maynard List Price: \$12,995

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Maynard List Price: \$9,995

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DIGITAL EQUIPMENT CORPORATION MAYNARD, MASSACHUSETTS 01754

CON	IPANY	CONFID	ENTIAL



## digital INTEROFFICE MEMORANDUM

Operations Committee TO:

	DEC 2 8 1972
DATE:	December 28, 1972
FROM:	Andy Knowles
DEPT:	Small Computer Products
EXT :	3043

SUBJ: PDP-11/35 & 16K MEMORY STRATEGY

PDP-11/35

Our strategy is not to announce this machine publicly until around WESCON (Aug 73).

We will introduce it to customers in January-March '73 and deliver it to whomever will switchover from PDP-11/15's at PDP-11/15 prices during Q4 since Pete will be building PDP-11/35's.

It is an OEM machine only (for now)

Reasoning:

- Cost is lower than 11/15 because of CPU, memory ... (1)profits at 11/15 prices will be higher
- It is the 11/40 CPU and memory . . we get a competitive (2)advantage technically i.e., 1.85x the speed, the 11/40 bells and whistles, etc.
- We have customers somewhat waiting (Time Data, Kodak, etc.) (3)
- They are (machines) forecasted and allocated Q4 so (4)we should start (privately) selling Q3.

### New 16K Memory

Our strategy here is not to introduce this memory to customers during Q3, Q4 and maybe Q1, but to use it in shipments when available at existing 8K memory prices.

### Reasoning

- We need to move memory prices now. Let's maximize profits.
- (2) We haven't forecasted it although the design will be ready for LR late March. Estimated Cost is \$1,000 per copy.
- (3) It takes a new backplane (packing density is higher) and power supply module. These aren't ready for 11/40, 11/45's yet, so we must be careful.

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