



Silverado Management Conference Team'78

MESSAGE FROM THE PRESIDENT

Welcome to the fourth annual Memorex management conference! Since our last meeting at Silverado, the people of Memorex made 1977 an outstanding year. Our operating performance set new records and our investments in the future were at an all-time high. I am proud to be part of the Memorex team that is earning a reputation as a quality company.

In 1978 we anticipate continuing market growth. However, old competitors have grown stronger and new competitors are emerging. To maintain revenue and profit growth, we must continue to improve the quality of our performance. This applies to every activity throughout the company. Only our customers can award us the distinction of being a quality company, and they will only do so after comparing Memorex with its competitors. Hence the need to excel and hence the theme of this fourth annual Memorex conference—Quality Excellence.

During the next three days we will enjoy the reviews of our collective accomplishments for 1977. We will also have the opportunity to exchange views, generate enthusiasm and have a good time. At the conclusion of the meeting, each of us should have renewed pride and a renewed determination to lead our associates in the quest for Quality Excellence.

Sincerely,

R. C. Wilson



ATTENDEES

Corporate

Robert C. Wilson Chairman and President

John H. Aubuchon
Manager, Corporate Purchasing

Lawrence P. (Pete) Bates Director, Information Systems

George L. Bragg Vice President, Corporate Development

Robert G. Coo Corporate Treasurer

Eric D. Daniel
Senior Staff Scientist, Magnetics, Corporate
Engineering

Charles Dickinson
Vice President, Corporate Manufacturing

James Dobbie Executive Vice President

Jeffery C. Egan
Director, Corporate Customer Service

Robert L. Erickson Vice President, Legal and Secretary

Robert J. Fisch Manager, Industrial Relations, Media

William M. George Corporate Controller

David W. Heid Patent Attorney

Anthony B. Heptig
Manager, Human Resource Development
and Services

Robert Jaunich, II Executive Vice President

Richard L. Kolte Manager, Corporate Physical Distribution

Leonard J. Le Blanc Manager, Budgets and Measurements

Daniel E. Leckrone
Deputy General Counsel and
Assistant Secretary

Robert L. Malcolm Vice President, Industrial Relations

Henry C. Montgomery Vice President, Finance

Remi A. Nadeau

Manager, Corporate Advertising and
Public Relations

John Navas, II Litigation Analyst

James L. Pelkey
Manager, Compensation and Benefits

Steven H. Puthuff
Vice President, Corporate Engineering

Keith A. Rosheim Manager, Employment Fred L. Ruffin Manager, Industrial Relations, Corporate Staffs

Marvin Taylor, Jr.

Assistant Secretary and Counsel

George J. Tomlinson
Director, Corporate Taxes

Alec M. Uzemeck Manager, Corporate Facilities

Allison C. Wells
Litigation Data Base Manager

Field Operations Group

Robert P. Berry Manager, Field Operations, Northeast Region

Steven M. Bess Manager, Finance

H. Eugene Douglas
Manager, Int'l Affairs and Gov't Liaison

William Etheredge, Jr. Manager, Field Operations, Western Region

Gregory P. Goodere
Manager, Industrial Relations

Alfred Kennedy
Regional Vice President, Mid-Atlantic

William A. Koenig
Vice President, Federal Operations

Newton A. Montgomery
Manager, Headquarters Field Engineering

Robert S. Rafalovich Manager, Field Customer Service

R. J. (John) Ryan Manager, Field Operations, Great Lakes Region

Charles E. Splaine
Vice President, Field Operations

David Tobin
Manager, Field Operations, New York
Region

James Welch Manager, Field Operations, Southwest Region

W. Jere Werton Regional Vice President, Midwest

William H. Whitaker, Jr.

Manager, Field Operations, Southeast
Region

General Systems Group

William J. Brown Manager, Finance, Business System Division

Larry M. Chamberlin Manager, Industrial Relations

John G. De Lasaux Manager, Quality Assurance, OEM Division

Delbert E. (Del) Elder General Manager, Business System Division

Daniel M. Gomez

Manager, Marketing, Business System

Division

Wayne M. Lettiere Manager, Manufacturing, OEM Division

Edward L. Marinaro Manager, Product Planning, OEM Division

Leslie L. Menigoz Manager, Engineering, Business System Division

Eugene Meyer Manager, Finance, OEM Division

Richard T. Peters
Manager, Manufacturing and Quality
Assurance, Business System Division

Tazz A. Pettebone Manager, Marketing, OEM Division

A. Keith Plant Vice President, General Manager

James Y. Tatsukawa Manager, Engineering, OEM Division

Computer Media Group

Henry Adair Manager, Product Engineering, Comdata Division

William H. Adair Manager, Marketing, Computer Tape Division

Richard T. Bigotti Manager, Quality Assurance, Computer Tape Division

Bruce E. Colegrove Director, OEM Sales

Kenyon R. Cruden
Manager, Marketing, Disc Pack Division

David S. Dahmen
Manager, Finance, Disc Pack Division

Gary E. Fisher
Manager, Flexible Disc OEM Sales

Warren R. Kisling Manager, Manufacturing, Disc Pack Division

Arthur W. Launder
Manager, Flexible Disc & New Products
Manufacturing, Computer Tape Division

Charles C. Leader
Manager, Manufacturing, Computer Tape
Division

William R. Lennartz
General Manager, CFI Division

Anthony P. Mauro General Manager, Comdata Division

Joseph J. Mikelonis
Manager, Finance, Comdata Division

Akihiro A. Nishimura

Manager, Product Development, Computer
Tape Division

Jacques V. Philippart Special Assignment

W. O. (Neal) Rayborn General Manager, Computer Tape Division

Joseph A. Renard General manager, Liege Division

Leon R. Sarringhaus

Manager, Quality Assurance, Disc Pack

Division

John C. Scott

Manager, Research & Engineering,
Disc Pack Division

James Simpson
Vice President and General Manager

William D. Sousa General Manager, Disc Pack Division

George W. Surmeier Director, Finance

Stephan S. Szmaj Manager, Finance, Liege Division

Armand Vos De Wael Manager, Media Manufacturing, Liege Division

Ronald L. Walquist Manager, Finance, CFI Division

Stephen P. Walsh National Sales Manager

Leo J. (Lee) Whitney
Manager, Manufacturing, Comdata Division

Large Storage Systems Group

Melville R. Ashdown
Manager, Product Sales Support

Dan D. (Duke) Borozan Manager, Materials

William F. Deitsch
Manager, Manufacturing Engineering

Richard DuBridge Director, Marketing

Ward Ellis

Manager, Advanced Engineering

James F. Ferenz Manager, Production Operations

Thomas E. Gardner
Director, Development Engineering

Marcelo A. Gumucio
Vice President and General Manager

Nozer S. Haladwala Manager, Finance, Manufacturing

Jeffrey O. Henley Director, Finance

Michael J. Klapperich
Manager, Industrial Relations

Harold J. Krauter General Manager, Semiconductor Memory Products

Anthony N. LaPine Director, Quality Assurance

Robert E. Lloyd Manager, Product Engineering

Richard Loftesnes Plant Manager, Eau Claire

Geza G. Medveczky
Manager, Quality Equipment Engineering

Thomas J. O'Keefe Manager, Customer Service

Rudolph (Rudy) Sikorsky Plant Manager, Nogales

Henry L. Tinker Director, Manufacturing

Alonzo A. (Al) Wilson Program Manager, 3650

Communications Division

Richard C. Allen General Manager

Bryant A. Campbell
Manager, Development Engineering

Edward R. Theis
Manager, Quality Assurance

George R. Wikle Manager, Finance

William Yee Manager, Manufacturing Santiago Abeijon Country Manager, Spain

Peter Bembridge Legal Counsel

Barry Berghorn
Director, EUMEA and Consumer and
Business Media

Reto Braun
Vice President & General Manager, EUMEA

Eric Christensson Area Manager, Scandinavia

Douglas C. Cornwall Deputy Director, EUMEA

Robin Dalgliesh
Country Manager, MEA

Alain de Forges Area Manager, France

Hans Jorg Dolf
Country Manager, Switzerland

Robert Farrell
Country Manager, Belgium

Helmut Gottinger Country Manager, Germany

Harald Gullerud
Country Manager, Norway

Michael A. Kelly Area Manager, Benelux and Exports

Michael Kitching
Area Manager, United Kingdom

Joseph Millington
Country Manager, Netherlands

Benny D. Pedersen

Country Manager, Denmark Edward C. Price

Director, Business Planning Giorgio Ronchi

Area Manager, Italy
Goran Skyttvall

Country Manager, Sweden

Gunther Stecker Country Manager, Austria & East Europe

Thomas S. Stevens Director, Finance

Trevor Sullivan
Director, Field Engineering

Diederik Thiers
Director, Operations Support

Pertti Vanhatalo Country Manager, Finland

Consumer and Business Media Group

David P. Berry Manager, Marketing, Video Division

Eric A. Croson Manager, Finance, Word Processing Division

Theodore J. Cutler Vice President, General Manager,

Howard F. Earhart General Manager, Audio Division

John T. English

Manager, Research and Development,

Word Processing Division

John M. Ethier
Manager, Manufacturing, Video Division

Richard L. Fischer
Manager, Finance, Audio Division

Charles B. Groat
Manager, Manufacturing, Word Processing
Division

Harry G. Hensman General Manager, Video Division

John R. Humphreys National Sales Manager, Audio Division

W. Dale Humphriss
Manager, Advanced Development
(Home Video)

Charles J. Levdar
Manager, Manufacturing, Audio Division

Paul A. Mahoney National Sales Manager, Word Processing Division

Reinhard H. Ortgies

Manager, Marketing, Word Processing
Division

James F. Ottinger General Manager, Word Processing Division

Robert L. Reetz National Sales Manager, Video Division

John C. (Jake) Rohrer Manager, Marketing, Audio Division

Frederic J. Sischka Manager, Development, Audio Division

Nicholas W. Ward Manager, Finance, Video Division

Americas & Asia

Robert Arebalo
Manager, Industrial Relations

Ney Arias Country Manager, Brazil

Lowell B. (Barry) Carpenter
Manager, Media Sales and Distribution

Ruben Corti Acting Country Manager, Argentina

J. (Basie) Engelbrecht Country Manager, South Africa

Rafael I. Gomez
Country Manager, Mexico

Richard E. Heinzelman Planning Manager

Gary N. Hughes
Country Manager, Canada

Richard W. Martin
Vice President and General Manager

Brian D. Molloy
Country Manager, Australia

Daniel E. O'Brien
Manager, Equipment Sales and Distribution

Phillip G. Ostrom
Manager, Consumer and Business Media
Sales & Distribution

Leonard B. Perrone Director, Finance

Tetsui Yamada Country Manager, Japan

Takehiro Yamamoto Japan Liaison

Rossana C. Zarzar Country Manager, Peru

Special Guest

Mr. K. Mouri
President, Memorex Japan Ltd.
Director and General Manager,
Electronics and Light Machinery Division,
Kanematsu-Gosho, Ltd.

AGENDA

•11:20-11:40

•11:40-12:00

·12:00- 6:00

· 6:00- 8:00

ARRIVE FRIDAY, FEBRUARY 10. RECEPTION, COCKTAILS 6:30 P.M. IN THE COVERED PATIO. BUFFET DINNER 8:00 P.M. IN THE MAIN DINING ROOM. SATURDAY, FEBRUARY 11, through MONDAY, FEBRUARY 13.

	FEBRUARY 11 (HOST) R. Jaunich	
• 7:00- 7:45	Breakfast	
• 8:00- 8:15	Introductions	R. L. Malcolm
• 8:15- 8:45	Opening Remarks and Keynote	R. C. Wilson
* 8:45- 9:45	Financial Results	H. C. Montgomery
• 9:45-10:10	Break	
•10:10-11:00	Consumer and Business Media 1977 Results Key Assumptions—1978 Quality Excellence—1978	T. J. Cutler
•11:00-12:00	EUMEA 1977 Results Key Assumptions—1978 Quality Excellence—1978	R. Braun
·12:00- 6:00	Lunch and Activities	
• 6:00- 8:00	Social Hour and Dinner	
• 8:00- 9:00	Special Awards	R. L. Malcolm
SUNDAY, FE	BRUARY 12 (HOST) R. Martin	
• 7:00- 7:45	Breakfast	
• 8:00- 9:00	Large Storage Systems 1977 Results Key Assumptions—1978 Quality Excellence—1978	M. A. Gumucio
• 9:00- 9:40	General Systems 1977 Results Key Assumptions—1978 Quality Excellence—1978	A. K. Plant
• 9:40-10:10	Break	
•10:10-10:40	Communications Division 1977 Results Key Assumptions—1978 Quality Excellence—1978	R. C. Allen
•10:40-11:20	Field Operations 1977 results Key Assumptions—1978 Quality Excellence—1978	C. E. Splaine

Corporate Manufacturing

Lunch and Activities

Social Hour and Dinner Outside Speaker

Legal

C. A. Dickinson

R. L. Erickson

MONDAY, FEBRUARY 13 (HOST) J. Dobbie

• 7:00- 7:45	Breakfast	
• 8:00- 9:00	Computer Media Group 1977 Results Key Assumptions—1978 Quality Excellence—1978	J. Simpson
• 9:00- 9:20	Finance	H. C. Montgomery
• 9:20- 9:40	Industrial Relations	R. L. Malcolm
• 9:40-10:00	Break	
•10:00-11:00	Americas & Asia Operations 1977 Results Key Assumptions—1978 Quality Excellence—1978	R. W. Martin
•11:00-11:20	Corporate Engineering	S. H. Puthuff
•11:20-11:40	Corporate Development	G. L. Bragg
•11:40-12:00	Corporate Marketing	R. Jaunich
•12:00-12:30	Summary and Closing Remarks	R. C. Wilson
•12:30- 1:30	Lunch	

TEAM '78 OFFICIALS

Kathleen Campbell
Paulette Doo
Jackie Maloney
Larry Nelson
Al Schuler
Bob Spelleri
Roger Stabile
Thea Suit
Ernie Tydell

ACTIVITIES

Bowling
Films
Golf
Gym Recreation
Horseback Riding
Table Tennis
Tennis
Winery Tours

NEW PARTICIPANTS

Robert Arebalo	Daniel M. Gomez	Fred L. Ruffin
John H. Aubuchon	David W. Heid	Frederic J. Sischka
Lawrence P. (Pete) Bates	Anthony N. Heptig	William D. Sousa
Peter Bembridge	Michael Kitching	Goran Skyttvall
Robert P. Berry	William R. Lennartz	Trevor Sullivan
William J. Brown	Richard Loftesnes	Stephan S. Szmaj
Bryant A. Campbell	Edward L. Marinaro	Edward R. Theis
Larry M. Chamberlin	L. Menigoz	David Tobin
Bruce E. Colegrove	Joseph J. Mikelonis	George J. Tomlinson
Douglas C. Cornwall	Joseph Millington	Pertti Vanhatalo
Ruben Corti	Newton A. Montgomery	Armand Vos De Wael
John G. De Lasaux	Mr. K. Mouri	Ronald L. Walquist
Charles Dickinson	Reinhard H. Ortgies	Stephan P. Walsh
Jeffrey C. Egan	Benny D. Pedersen	Leo J. (Lee) Whitney
Delbert E. (Del) Elder	Richard T. Peters	George R. Wikle
Ward Ellis	Tazz A. Pettebone	Melville R. Ashdown
William Etheredge, Jr.	Jacques V. Philippart	J. (Basie) Engelbrecht
John M. Ethier	Steven H. Puthuff	
Robert Farrell	Robert S. Rafalovich	



