Re Mar. 2, 1974

Prof. D. Knuth Stanford University Stanford alf.

Dear Prof. Knuth,

A letter came to day from Pred gruenberger, and sure enough. I had overlooked the specific paper he had in mind. Actually, it's not a paper, but a Rand Publication that's part of the documentation for a large computer program - I was project leader for this back in 1961-63. Fred particularly likes one or two diagrams which give examples of "structured programming". Actually, with a few hints, mostly letting the reader a) what we're up to , and b) what the program ming conventions are (and that they indeed hold), the program is practically self-documenting. (I can still read it 10 years later).

Since I think there's other good material in the report too (I like the flow charts especially, since their main purpose is to resolve the 90 to problem) I'm sending along more than Fred had in mind. If you want the whole thing, call Rand's Report Department (or if they give you a hard time, my exsecy at Rand, Mrs. Janet Lindholm) and ash them to send Rand Memorandum RM-3721-450C, July 1963

Army Cost Midel Programmer's Reference Manual

I trust du pravious material (still operative!) reached you ak.

Sincerely

Chuck Bake

P.S. Let me know what you make of all + his (4 previous) 3 taff!

MEMORANDUM RM-3721-ASDC JULY 1963

ARMY COST MODEL PROGRAMMERS' REFERENCE MANUAL

C. L. Baker

This research is sponsored by the Department of Defense under Contract SD-83, monitored by the Assistant Secretary of Defense (Comptroller). Views or conclusions contained in this Memorandum should not be interpreted as representing the official opinion or policy of the Department of Defense.



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FOREWORD

From the moment the very first instruction for the Army Cost Model was written on a coding sheet, every attempt has been made to work towards a symbolic assembly listing that would be as completely self-documenting as possible. To this end, a fairly rigid set of conventions has been adopted, so that there would be a consistent "style" of programming throughout the Model.

The most fundamental conventions are concerned with the way in which the individual programs comprising the Model are broken up into a logical hierarchy of routines, and the way in which these routines communicate with one another. No less important is the way in which data storage is organized internally: here the goal has been to parameterize the data definition wherever possible. Conventions for references by the routines to the data storage areas involve the specification of control words in standard formats. Finally, and perhaps most significantly, a large number of commentary cards has been included, detailing each program in as precise terms as possible.

Had the original goal of a completely self-documenting program been reached, there would have been no need for this Memorandum. This Memorandum, then, augments the assembly listing, indexes more salient features of the program for immediate reference, and provides a level of expository discussion not practical within the listing itself. Its aim is to impart to the programmer sufficient detail to enable him to become thoroughly familiar with the program; those working on similar models should also find it useful.

II. PROGRAM DOCUMENTATION

The machine operating instructions for the Army Cost Model in the previous section, along with the other publications describing the data requirements (5) and computational flow, (6) present enough information to permit the operational use of the Model. There is always the possibility, however, that a previously untried combination of data will result in the detection of a "bug" in the program. Hopefully, a more likely event is that continued use of the Model will result in the requirement for an upgraded data base or Model logical structure, necessitating program modifications ranging from minor changes to a complete reprogramming project. While the final documentation of the Model must remain the symbolic assembly listing itself, (7) much information about the code cannot conveniently be presented in the restricted format of such a listing. For this reason, supplementary documentation of the Army Cost Model Code is presented here.

INTRODUCTION TO THE 7090 SYMBOLIC ASSEMBLY LISTING Organization of the Army Cost Model Code

Primarily due to storage limitations imposed by the 7090 (but also to provide restart capability in case of machine error), the code for the Model is broken up into nine major programs. These are, in order of their execution:

1. INPUT CALCS: Reads all input data and converts it to internal form; sorts the Basic Force Unit data into the order in which it is referenced by Major Force Unit data; collates Major and Basic Force unit data; computes all material and personnel requirements.

- 2. REQ'T SUMS: Sums the requirements for personnel and materiel; writes the Requirement Sums Tape.
- 3. REQ'TS PRINT: Prints the Requirement Sums Tape.
- 4. MAT'L ANNEX: Reads the Requirement Sums Tape; calculates and prints the Materiel Annex Output Report; computes the allocated costs for materiel and personnel; writes the Allocated Costs Tape.
- 5. PROG. TOTALS: Prints the totals, by O.S.D. Program, of all intermediate Major Force Unit Calculations.
- 6. COST ALLOC: Reads the Allocated Costs Tape; allocates materiel and personnel costs to Major Force Units.
- 7. OUTPUT CALCS: Computes the final costs for each Major Force Unit; prints the final output report including costs and individual Materiel Annexes.
- 8. OUTPUT TOTAL: Computes and prints the totals of the final output report, by O.S.D. Program.
- 9. AGGREGATIONS: Selectively computes and prints the totals of the final output report, in any desired aggregations of Major Force Units.

Programs 1, 2, 4, 6, and 7 comprise an operational model; the remaining programs merely print additional output reports from information computed by one or more of these basic sections.

The individual programs are coded in the SCAT language for the 7090, and operate in the environment of SOS, the SHARE Operating System. (1,2) An attempt was made to keep to a minimum this relationship with a specific operating system, however, with the result that almost all of the program is in standard 7090 machine language. The exceptions are:

- a. The macro facilities of SCAT were used to incorporate calling sequences to a tape read/write package; these could equally as well have been coded explicitly. A DETAIL MACRO instruction has been supplied at the beginning of each program so that all generated instructions appear on the assembly listing.
- b. The Master Control and tape read/write routines of each program refer to SYSERR and the CORE macro, and the program terminates with a transfer to SYSTEM; these may easily be removed.
- c. Some on-line messages are printed via SYSCAP; all of these may be removed.
- d. Those routines which print reports use the Output Editor facilities of SOS, including the XFORM, XHEAD, XEJECT, XSPACE, and XPRINT macros; a small subroutine package to simulate these could be added. This would be the major change required to operate under another system.

Organization of the Programs

Each of the programs of the Model, as implied above, is organized into three distinct parts, as follows:

Routines. The first of these parts consists of the individual routines of the program. In specifying the routines which comprise a program, a particular emphasis was put on the creation of a logical structure which would keep each routine as short, as general, and as self-contained as possible. (As a result, many routines appear in several programs; only the names are changed.) Figure 2 presents the assembly listing of a typical routine, and indicates the conventions used in coding individual routines.

The first routine of each program is the Master Control routine, and the first instruction is the entry point to that program. The

master routine is, at all times, the highest level of control for a program, and a good idea of the operation of the Model may be extracted from the commentary appearing in the nine master control routines.

For each of the five major programs of the Model, the detailed organization of the individual routines is given by the flow charts which appear in Appendix E. A complete list of all routines in the Model is presented in Appendix B.

Control Words. The second major part of each program consists of the control words for that program. These control words are used for communication between routines, and for specifying parametrically data and working storage areas in the program. Figure 3 presents the assembly listing for typical control words, and indicates the conventions used.

Data Storage Definition. The final part of each program consists of the pseudo-operations used to define the data and working storage areas for the program. A great deal of the processing done by the Model consists of constructing and scanning tables in working storage; these definitions will be the first part of the Model requiring modification as the nature of the input data changes. Figure 4 presents the assembly listing of the data storage definitions for one program, and indicates the conventions used. (Comparison of Fig. 4 with Fig. 3 will reveal the lack of parameterization, which will require, in general, the corresponding control word to be changed when the storage definition is altered.)

SUPPLEMENTARY PROGRAM DOCUMENTATION

The documentation which follows is primarily concerned with presenting additional information about the first of the nine major programs of the model. There are a number of reasons for this. First, INPUT CALCS is the

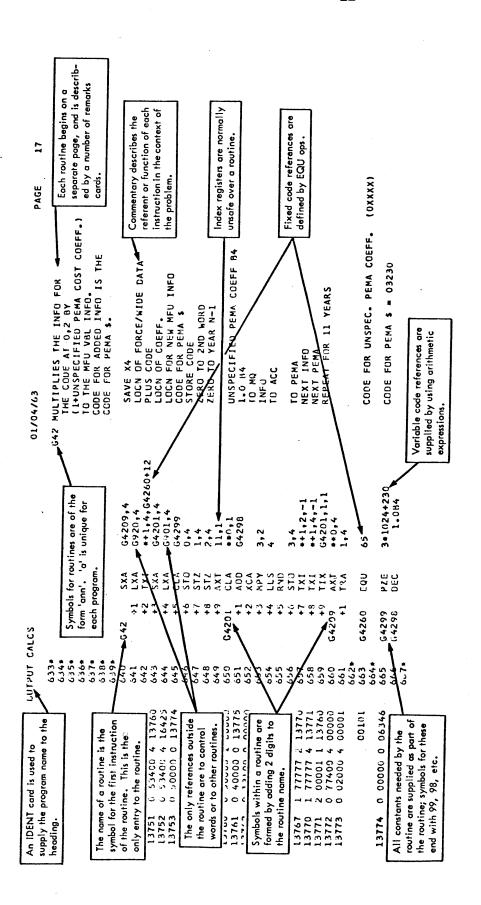
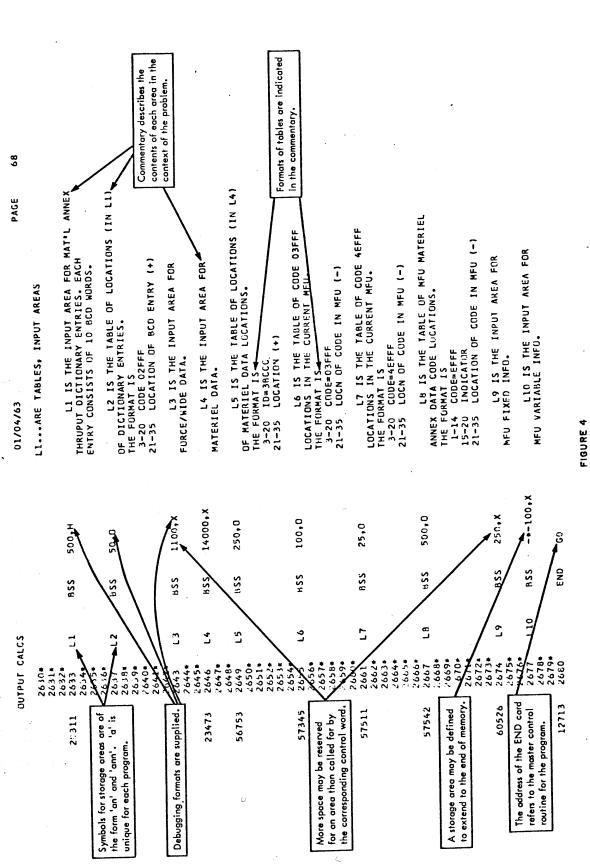


FIGURE 2
CONSTRUCTION OF A ROUTINE IN SCAT LANGUAGE

The second secon

PAGE 59	Commentary describes the function of each control word			(+) Tory.	AND	OF .	AND LENGTH	OF THE	OF THE	OF THE	OF THE
01/04/63	G900ARE CONTROL WORDS AND CELLS TO DEFINE WORD AREAS AND TABLE LOCATIONS FOR COMMUNICATION BETWEEN ROUTINES.	G900 IS SET TO THE LOCATION (-) OF THE CODE FOR THE MFU ITEM CURRENTLY BEING PROCESSED.	G901 IS SET TO THE LOCATION (-) AT WHICH NEW MFU VBL INFO MAY BE ADDED.	G902 IS SET TO THE LOCATION OF THE DATA FOR THE MATERIEL ITEM CURRENTLY BEING PROCESSED.	G910 CONTAINS THE LOCATION AND LENGTH OF THE MFU FIXED INFO.	G911 CONTAINS THE LOCATION THE MFU VARIABLE INFO.	G920 CONTAINS THE LUCATION AND LENGTH OF FURCE/WIDE DATA.	G921 CONTAINS THE LOCATION INPUT AREA FOR MATERIEL DATA AND THE LENGTH OF DATA FOR ONE ITEM.	G922 CONTAINS THE LOCATION TABLE OF MATERIEL DATA LOCATIONS. THE DECREMENT IS SET TO THE FIRST UNUSED LOCATION OF THE TABLE (-).	G923 CONTAINS THE LOCATION INPUT AREA FOR MATERIEL ANNEX THRUPUT ITEM DICTIONARY ENTRIES. THE DECREMENT IS SET TO THE FIRST UNUSED LOCATION OF THE AREA (-).	G924 CONTAINS THE LOCATION OF THE TABLE OF THRUPUT DICTIONARY ENTRY LOCATIONS. THE DECREMENT IS SET TO THE FIRST UNUSED LOCATION OF THE TABLE (-).
QUTPUT CALCS	2259* 2260* 2261* 2262*	16424. 0 00000 0 00000. 2264 6900 PZE **0 22655 Symbols for control words are	V _,	16426 0 00000 C 00000 2273 6902 PZE **0 2274*	2 F	Control words may be set by 22.79 G911 PZE L10	16431 0 01750 C 21357 2262 6920 PZE L3,,1000	16432 0 00067 0 23473 2285 5921 4ZE L4.,55 2286* 2287*	Preset control word references 2289 G922 PZE L55,**0 are to data storage areas. 2291* 2291* 2293*	16434 0 00000 0 20311 2294 6923 PZE L1,,**0 2295* 2296* 2297* 2298*	16435 0 00000 U 21275 2300 6924 PZE L2,**0 23.1* 23.2* 23.3* 23.4*

FIGURE 3
CONTROL WORD DEFINITIONS IN SCAT LANGUAGE



STORAGE DEFINITIONS IN SCAT LANGUAGE

longest and most complicated section, including as it does all of the input and conversion routines. To gain operating speed, the required Basic Force Unit data sorting process is interleaved with the input processing. It is in this section that the greatest variety of data appears. Here also is the greatest proportion of non-arithmetic processing. Perhaps most importantly, however, this was the first program to be written, and it was during this programming that the bulk of the finally-adopted conventions evolved. Unfortunately, but predictably, the earliest code was never reprogrammed to adhere to these conventions, and therefore the greatest deviation from the standards occurs in here. Finally, by the time a programmer has worked his way through the program, he should be sufficiently familiar with the Model so that the Symbolic Assembly Listing will indeed serve to document the remaining eight programs.

Tape Read/Write Macro Package

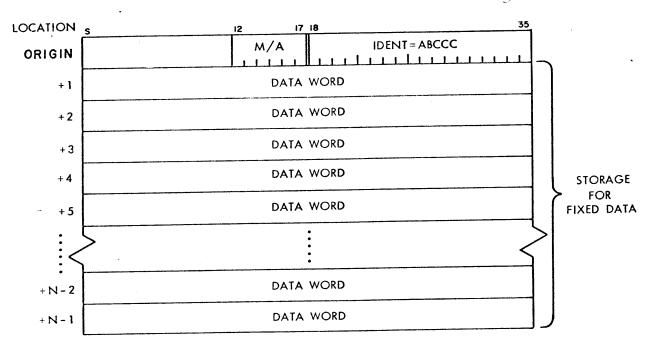
All tape reading and writing functions* of the Model are under the control of a common Tape Read/Write Macro Package. This package provides a complete set of tape select operations, tape checking operations, and channel operations. It is complete and uses no System routines except SYSCAP and SYSERR.

Routines. The calling sequence for each routine in the package is generated by a single macro instruction. The routines may be divided into three groups as follows:

^{*}With the exception of the output report tape, generated under the control of the SOS Output Editor.

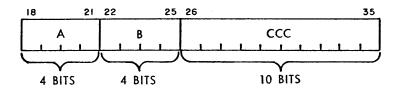
Internal Representation. A unit of data is considered to be all data which has identical values of ID and M/A. As each new unit of data is encountered by the data input routines, two separate tables are created in memory in a standard format; data from each card of that unit is then converted and stored in one or the other of these two tables. The value of the Code appearing in the data card is used to control the internal representation of the data.

Data with Codes 00001 through 00999 is stored in a <u>Fixed Data Table</u> as follows:



When a new ID-M/A combination is detected during data reading, a table is created (by Routine I26) in this format, and words 1 through N-1 are set to 0.0 or 1.0 (by Routine I27). This, in effect, creates a complete set of Fixed Data, with predetermined values, for all Codes of the form COFFF.

The standard internal format for ID (ABCCC) in the table heading (and throughout the program) is an 18-bit field composed as follows:



For example, the ID 31719 would appear as:

18			21	22			25	26									35
0	0	1	1	0	0	0	1	1	0	1	1	0	0	1	1	1	1
	L I	1	L		t				L			1	l	L		L	

or 143317 in octal.

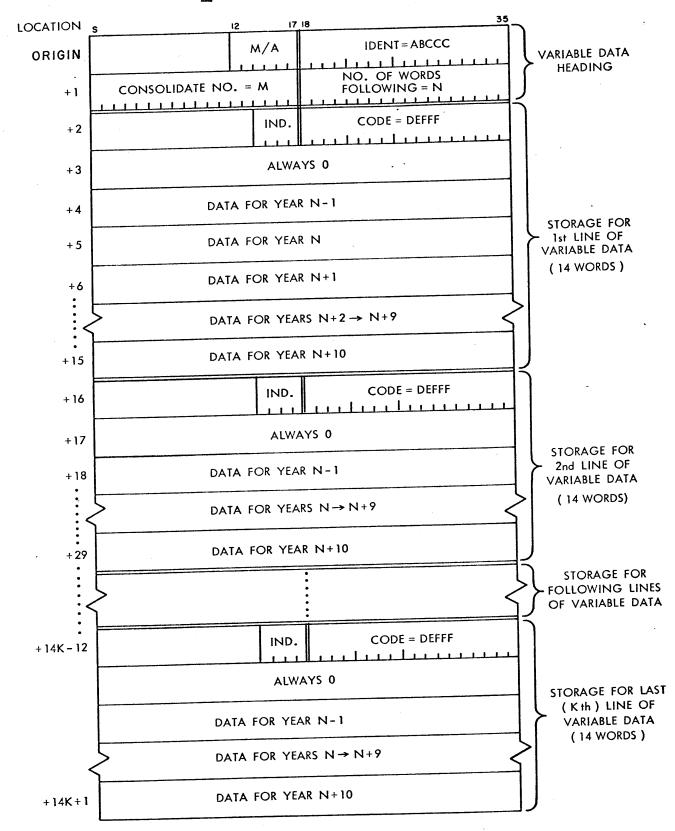
The Mission/Area (M/A) is carried as a 6-bit field which is a translation of the character M. The translation (and position in the M/A tree) is given by the table at 1971 in INPUT CALCS.

The length N of a Fixed Data Table is dependent on the ID for the data, and is a parameter of the computer program; e.g., for ID =1BCCC, the length is given by the word at 1XXXX in the program as 200. The origin of the table is determined as data is read, or is predetermined by the program parameters. A complete listing of Fixed Length Data Storage Definitions is given in Appendix A.

As data for Fixed Codes (00001 through 00999) is read and converted, it is stored in the table, replacing the predetermined values. Data for a given Fixed Code is stored in consecutive locations beginning at the relative position corresponding to that Code; the number of words required is determined by the format statement corresponding to the Format (N) on that card. The Code itself is not explicitly entered in the table. For example, data with Code = 00011 and Format = 2, would be stored in 12 consecutive words, beginning with word 11. Data which would extend beyond the limits of the table is ignored.

Data with Codes

Ol000 is stored in a Variable Data Table as follows:



When a new ID-M/A combination is detected during data reading, a table is created in this format (by Routine I26, at the same time it creates the corresponding Fixed Data Table). The length N of a Variable Data Table is dependent on the number of data lines (one line = data for one Code) for that ID-M/A combination, and is initially set to 0, corresponding to no data in the table. The origin of the table is determined in the same manner as that of the corresponding Fixed Table. A complete listing of Variable Length Data Storage Definitions is also given in Appendix A.

As data for Variable Codes (Codes > 00999) is read and converted, a line of Variable Data is created in the table in the format shown, and N is increased by 14, for each Code. These Codes are explicitly entered in the table (in the same format as the ID), and hence each line of data is uniquely identified.

The consolidate number M and the IND (indicator) bits are not used in the input process and are set to zero.

Data Storage Restrictions. The above conventions for storing data internally imply several restrictions and interrelationships which must be observed. First, for each ID-M/A combination appearing in the input data file, both a Fixed and a Variable Table are formed, even though the current structure of the data does not allow, in some cases, both fixed and variable data to appear in the input file (see Table I). This has been taken into account in the present program. Second, certain precautions must be observed in assigning data Codes and Formats, as follows:

a) No Fixed Code may be larger than the allowed Fixed Table size for that ID-M/A.

- Table; therefore, the program itself must "know" what these Codes are: These have been parameterized wherever possible, but appear in many parts of the Model. A complete listing of all Fixed Code references is given in Appendix A.
- c) A definite relationship exists between Fixed Codes and the Formats for them: The Format for a Fixed Code must always specify a predetermined number of words, and this, in turn, may make other Fixed Codes for that ID-M/A unavailable. For instance, if Fixed Code 00001 is assigned Format F (10 BCD words), this implies the use of relative positions, and hence Fixed Codes 00001 through 00010 are used for storage, and the next available Fixed Code is 00011. Preprinted Codes and Formats on all input sheets are used to comply with this restriction.
- d) Since Variable Data always implies data for years N-1 through N+10, the corresponding Formats must always be of this type.

In addition, the convention is made that Fixed Code 00001 is <u>always</u> a BCD TITLE or NAME entry in Format F. These entries are used as dictionary entries throughout the program in too many places to enumerate. Also, Fixed Code 00011 for all M/As of ID = 00001 is automatically filled with the Run Number (from cols. 75-80) by Routine I27.

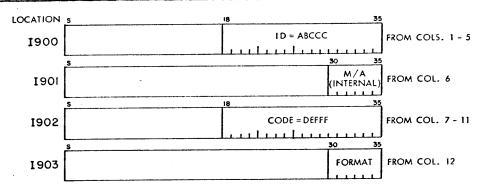
Control Words for Data Input Routines. The Basic Input Routines (130, 120, 125, 126, 127, 180,...,199) are under the control of a number of CONTROL WORDS, which specify Data Locations and Lengths, as follows.

Card Image Control Word

LOCATION	5	3 17	 21 35
1990		LOCATION OF PACKED BCD CARD IMAGE	LOCATION OF UNPACKED BCD CARD IMAGE

Routine I30 reads a card image from tape into these locations. Routines I20 and I80 through I99 convert information from these locations to internal form. The areas are 14 words and 84 words in length.

Converted Control Information Words



Routine I20 converts cols. 1-12 of the card image into locations I900 through I903, and these words are then used to control all further input processing.

Converted Data Control Word

LOCATION s	3 17	21	35
1991	NO. OF WORDS OF DATA IN CONVERTED FORM	LOCATION OF DATA IN CONVERTED FORM	

The Format Routines I80 through I99 convert information from cols. 13-72 of the card image, according to the Format character in I903, and leave the location and length of the resulting information in I991.

Fixed Input Area Control Words

LOCATION	s	3 17		21	35
1960		LENGTH OF FIXED AREA		LOCN OF FIXED AREA	FOR ID = OBCCC
					1-
+1		LENGTH OF FIXED AREA		LOCN OF FIXED AREA	FOR ID = 1BCCC
	l				보
+2		LENGTH OF FIXED AREA		LOCN OF FIXED AREA	FOR ID = 2BCCC
				11111111111	1
. +3		LENGTH OF FIXED AREA		LOCN OF FIXED AREA	FOR ID = 3BCCC
		111111111111			
+ 4		LENGTH OF FIXED AREA		LOCN OF FIXED AREA	FOR ID = 4BCCC
	L		L	<u> </u>	1

Variable Input Area Control Words

LOCATION	s	21 3	5
1961		LOCN OF VARIABLE AREA	FOR ID = OBCCC
+1		LOCN OF VARIABLE AREA	FOR 1D = 1BCCC
. +2		LOCN OF VARIABLE AREA	FOR ID = 2BCCC
+3		LOCN OF VARIABLE AREA	FOR ID = 3BCCC
÷ 4		LOCN OF VARIABLE AREA	FOR ID = 4BCCC

Converted information (as specified by I991) is stored by Routine I25 into either the Fixed or Variable input area according to the Code of the data (in I902) and the first digit of the ID of the data (in I900). For example, Fixed Data (Code \leq 00999) for ID = 2BCCC would be stored according to the control word at I960+2; Variable Data (Code \geq 01000) for ID = 3BCCC would be stored according to the control word at I961+3.

In addition, Routines I26 and I27 use these control words to initialize the Fixed and Variable input areas whenever a new ID-M/A combination is sensed during input processing.

Note: When data for more than one ID-M/A combination (with the same value of the initial ID digit A) is to be stored in memory at the same time, these control words may be modified by the controlling input routine. For example, Routine I40 modifies control word I960.

Appendix A

CROSS REFERENCES TO THE 7090 ASSEMBLY LISTING

Fixed Length Data Storage Definitions
Variable Length Data Storage Definitions
Fixed Code References
Cost Category Code References
Mission/Area Tree
Mission/Area Tables
Mission/Area Treeing
Fiscal Year Heading Values

OSD Program Tables

FIXED LENGTH DATA STORAGE DEFINITIONS

IDENT	PROGRAM	LENGT	LENGTH DEFJNITION	STORAGE DEFINITION	NOTES
2BCCC	INPUT CALCS	1960+2	PZE 2XXXX,,200	2XXXX BSS 200 E	EACH BFU IN SAME LOCN, INFO NOT SAVED.
30000	INPUT CALCS	1960+3	PZE 3XXXX,,55	3XXXX BSS 60	TITLE CODE 00001 ONLY, ALL IN SAME LOCN.
3BCCC	INPUT CALCS	1960+3	PZE 3XXXX,,55 <		$145+5 \longrightarrow 145+6$ \begin{aligned} \text{VBL FOLLOWS FIXED INFO FOR ONE ITEM,} \\ \text{14502+13} \rightarrow \text{14502+17} \end{aligned} \end{aligned} ALL ITEMS IN ORDER ARE IN 2YYYY+3000.
	MAT'L ANNEX	E931	PZE Q2,,55	Q2 BSS 100	FIRST M/A ONLY, ALL IN SAME LOCN.
	OUTPUT CALCS	G921	PZE L4,,55 <	$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	G40+6 \longrightarrow G40+7 $\bigg\}$ FIRST M/A ONLY, G4001+12 \longrightarrow G4001+15 $\bigg\}$ ALL ITEMS IN ORDER ARE IN L4.
40000	INPUT CALCS	1960+4	PZE 4XXXX,,16	4XXXX BSS 20	TITLE CODE 00001 ONLY, ALL IN SAME LOCN.
, 4BCCC	INPUT CALCS MAT'L ANNEX	1960+4 E932	PZE 4XXXX,,16 4	$ \left\{ \begin{array}{cccc} 147 + 5 & \longrightarrow & 147 + 11 \\ & 14704 + 1 & \longrightarrow & 14704 + 8 \\ & & & & & & \\ & & & & & \\ & & & & &$	ALL TYPES FOLLOW IN ORDER, NO VBL INFO, ALL FOLLOW 40000 VBL INFO IN 2YYYY+3000, FIRST M/A ONLY, ALL IN SAME LOCN.

VARIABLE LENGTH DATA STORAGE DEFINITIONS

IDENT	PROGRAM	STOR	GE DE	STORAGE DEFINITION	NOTES
10000	INPUT CALCS	0	BSS	10	SHOULD NOT APPEAR AS INPUT, DEFINED FOR 126 ONLY.
18CCC	1BCCC INPUT CALCS	2	BSS	- * - 100	ALL MFU'S IN SAME LOCN. ALL OF 2YYYY AVAILABLE DURING III,
		(37777	EQU	2YYYY+7500)	2YYYY THROUGH 2YYYY +7499 AVAILABLE DURING 114,
		(\$8	EQU	2YYYY+3000)	2YYYY THROUGH 2YYYY+2999 AVAILABLE DURING I15.
	REQ'T SUMS	R2	BSS	2500	ALL MFU'S IN SAME LOCN.
	PROG. TOTALS	666d	BSS	-*-100	MFU'S CONSOLIDATED IN 1999 BY PROGRAM AND ALL PROGRAMS.
	COST ALLOC	M2	BSS	4000	ALL MFU'S IN SAME LOCN.
	OUTPUT CALCS	710	BSS	-*-100	ALL MFU'S IN SAME LOCN.
	OUTPUT TOTAL	W	BSS	-*-100	ALL MFU'S CONSOLIDATED IN M4 BY PROGRAM.
		H913	PZE	M4/2+16354	ALL MFU'S CONSOLIDATED IN M4/2+16354 FOR TOTÀL ALL PROGRAMS.
	AGGREGATIONS	Z 22	BSS	-*-100	MEU'S CONSOLIDATED IN N5 BY DESIRED AGGREGATIONS.
i i		>>>	000	CO :	Y YYYY CILLED WITH RELIGION OF CER.
79797		1 1 1 7			
		(S3END	EQ	- 2000)	BEU'S WRITTEN ON TAPE WHEN THEY EXTEND BEYOND SJEND.
		∫ I 43 +9 →	143+12	ر	BFU'S ARE COLLATED WITH MFU'S DURING I14 IN
		_ I4304 —	→ I4304+13	4+13	2YYYY THROUGH 2YYYY+7499 (SEE 1BCCC ABOVE).

Appendix B

INDEX OF ROUTINES IN THE ARMY COST MODEL

Routines in INPUT CALCS
Routines in REQ'T SUMS
Routines in REQ'TS PRINT
Routines in MAT'L ANNEX
Routines in PROG. TOTALS
Routines in COST ALLOC
Routines in OUTPUT CALCS
Routines in OUTPUT TOTAL
Routines in AGGREGATIONS

ROUTINES IN INPUT CALCS

- IO Master Control for INPUT CALCS.
- Ill Reads All Major Force Unit Data, Writes on Tape T2.
- Il2 Reads All Basic Force Unit Data, Sorts, Writes Sorted Blocks on Tapes T50+K.
- Il3 Merges Sorted Blocks of Basic Force Unit Data on Tapes T50+K.
- Il4 Collates Major and Basic Force Unit Data, Applies Phasing Schedules.
- I15 Calculates Materiel Requirements, Applies Personnel Ratios, Calculates Personnel Requirements.
- Il6 Writes Force/Wide Data, Materiel Data, and Personnel Data on Tape T8.
- I20 Converts ID, M/A, Code, and Format to Internal Form.
- 121 Converts 5 Columns of Card Image to Internal ID/Code Form.
- I22 Converts N Column Field of Card to Binary.
- 125 Moves Converted Data to Fixed or Variable Input Area.
- I26 Clears Fixed and Variable Input Areas, Stores ID and M/A.
- 127 Sets Adjustment Factors in Fixed Areas to 1.0.
- 128 Applies Adjustment Factors to MFU or BFU Variable Data.
- 129 Multiplies BFU Variable Data by Number of BFU's, Applies MFU Adjustment Factors.
- 130 Reads 84 Column Card Image From Tape T1, Converts to Packed and Unpacked BCD.
- 131 Writes a Major Force Unit Record on Tape T2.
- I32 Sorts and Writes One Block of BFU Variable Data Records on Tape T50+K.
- 133 Reads a Major Force Unit Record from Tape T6.
- 134 Reads a Basic Force Unit Variable Data Record from Tape T50+K.
- 135 Merges Blocks of BFU Variable Data Records, Writes on Tape T50+K.
- I36 Ends File and Rewinds All Tapes Written by I32.
- 137 Rewinds All BFU Merge Tapes.

Routines in INPUT CALCS (Continued)

- 140 Reads All Force/Wide and Mission/Area Data from BCD Input Tape.
- I41 Reads All Data for One MFU from BCD Input Tape, Applies MFU Adjustments.
- I42 Reads All Data for One BFU (All M/A's) from BCD Input Tape, Applies BFU Adjustments.
- I43 Reads One MFU Record and its Referenced BFU Records, Collates and Adjusts.
- 144 Reads All Phasing Schedule Data from BCD Input Tape.
- 145 Reads All Materiel Data from BCD Input Tape.
- 146 Reads All Personnel Support Ratio Data from BCD Input Tape.
- 147 Reads All Personnel Data from BCD Input Tape.
- 150 Searches MFU Variable Data for BFU References, Adds to Table.
- I51 Searches Table of BFU References for References to Current BFU, Adds to Table.
- 152 Sorts a Table of One Word Entries.
- 153 Searches a Table of One Word Entries.
- 160 Locates and Applies Phasing Schedule Data to Each Generic Item of a MFU.
- 161 Multiplies Generic Equipment Item Data by One Phasing Schedule Entry.
- 171 Writes Force/Wide and Mission/Area Data Record on Tape T8.
- 172 Writes Materiel and Personnel Data Records on Tape T8.
- 180 Converts Format 12(XXXXX) B35 Blank Field = Value of Prev. Field.
- 181 Converts Format 12(X.XXXX) B4 Blank Field = Value of Prev. Field.
- 182 Converts Format 6H
- 183 Converts Format 12H
- 184 Converts Format 24H
- 185 Converts Format 36H

Appendix C

ARMY COST MODEL INPUT SHEETS

I	Major Force Unit Data
II	Basic Force Unit Data
III A	Materiel Phasing Schedule
III B	Materiel Data
III C	Materiel Cost Data
III D	Military Personnel Data
III E	Unspecified Unit Personnel Allocation Schedule
IV A	World Wide Data
IV B	Mission/Area Data
IA C	Deliveries to T.O.A. Schedules
A V	Program Add/Change Data
v B	Program Delete Data

	•				,,,	
H B	PAGE 1 OF	AR: N*	01+N			
	RUN NUMBER TITTE	FISCAL YEAR: N=	FISCAL YEAR N+3 N+6			F18CAL VEAR 1
MATERIEL DATA	MISSION / AREA CARDS	•	2 2 2 2			
	MATERIEL NUMBER 3 1 1 1	O O M TAMRO3	N	= 0 0		
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¥Α	PROGRAM ADD/CHANGE DATA	×Α
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COMMENTS OF	CHANGES	

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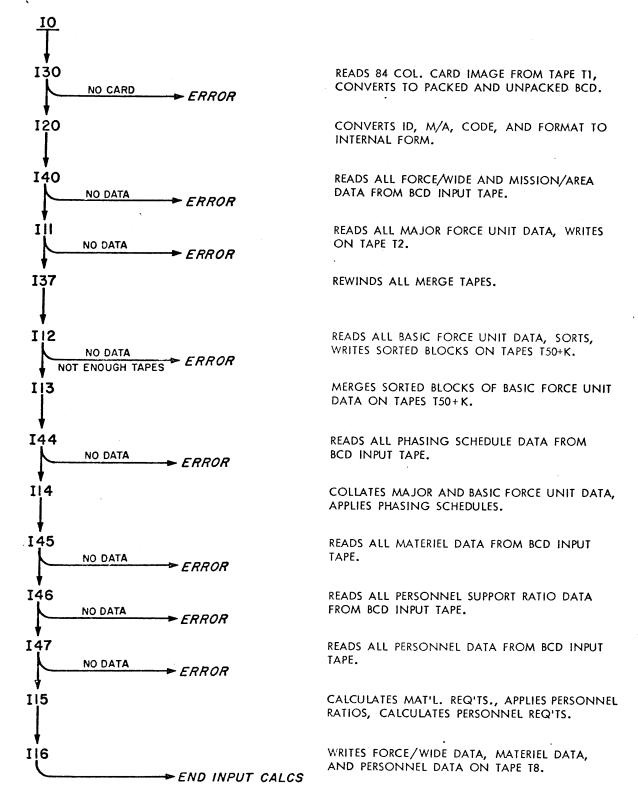
Appendix E

FLOW CHARTS

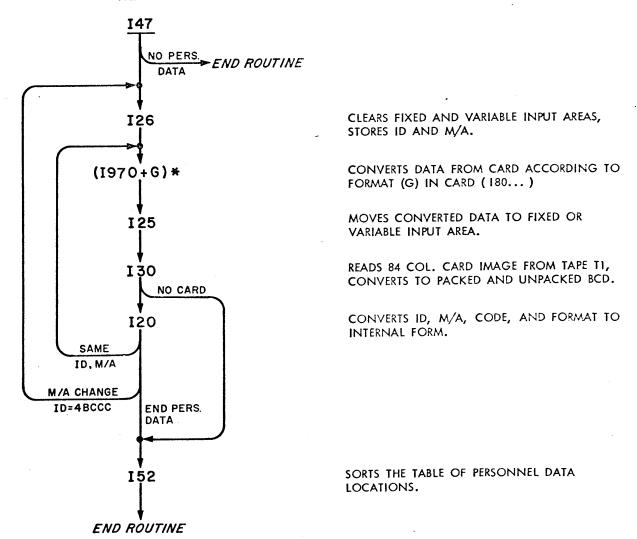
The flow charts which follow are not intended to present exhaustively the complete detail of the Army Cost Model Program. Instead, they constitute an attempt to present the logical structure of the hierarchy of basic routines from which the program has been constructed. Flow charts are given only for the five major programs which form the heart of the model: INPUT CALCS, REQ'T SUMS, MAT'L ANNEX, COST ALLOC, and OUTPUT CALCS; indeed, these programs themselves make up an operational cost model. The remaining programs, which print out intermediate results from a tape file (REQ'TS PRINT AND PROG. TOTALS) and aggregate the final output (OUTPUT TOTAL and AGGREGATION), are largely rearrangements of routines used in the main programs.

Within each program, flow charts are given only for those routines which call on lower order routines, in an attempt to emphasize the hierarchical structure of the model programming.

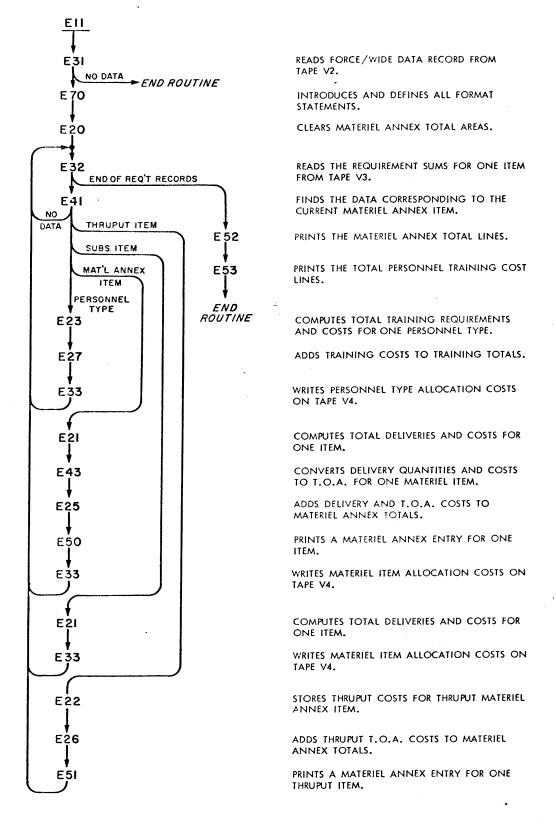
IO
MASTER CONTROL FOR INPUT CALCS.



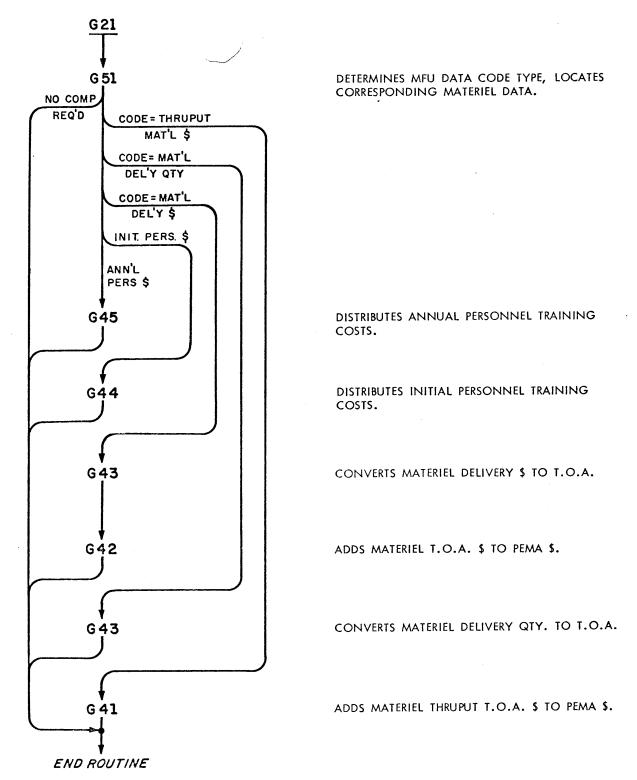
I 47
READS ALL PERSONNEL DATA FROM BCD INPUT TAPE.



E11
COMPUTES MATERIEL ANNEX AND ALLOCATION COSTS,
WRITES ALLOCATION TAPE.



G21
COMPUTES FINAL COSTS FOR ONE MAJOR FORCE UNIT CODE.



G65

LOCATES THE BCD STUB ENTRY CORRESPONDING TO A CODE,
SPACES AS NECESSARY.

